

Department of the
Treasury
Internal Revenue
Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Application pending

☐ Other (specify)

M Check ☐ if the organization is **not** required to attach Sch B (Form 990, 990-EZ, or 990-PF)

L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12  48,444,989,646

31412120

12	Total revenue Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11	
-----------	---	--

■

■ ■ ■ ■ ■ ■

11	217,427,336
-----------	-------------

[illegible]

17	29,177,207,044
-----------	----------------

21 Net assets or fund balances at end of year Combine lines 18, 19, and 20

21	2.062.128.504
----	---------------

Part II

Statement of Functional Expenses

All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others (See the instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a	Grants paid from donor advised funds (attach Schedule) (cash \$ ⁰ _____ noncash \$ ⁰ _____) If this amount includes foreign grants, check here ☐	22a			
22b	Other grants and allocations (attach schedule) ☐ (cash \$98,274,726_____ noncash \$ ⁰ _____) If this amount includes foreign grants, check here ☐	22b	98,274,726		
23	Specific assistance to individuals (attach schedule)	23			
24	Benefits paid to or for members (attach schedule)	24			
25a	Compensation of current officers, directors, key employees etc Listed in Part V-A (attach schedule)	25a	76,087,649	76,087,649	
b	Compensation of former officers, directors, key employees etc listed in Part V-B (attach schedule)	25b	6,724,167	6,724,167	
c	Compensation and other distributions not icluded above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)	25c			
26	Salaries and wages of employees not included on lines 25a, b and c	26	1,470,653,660	1,279,244,199	191,409,461
27	Pension plan contributions not included on lines 25a, b and c	27	210,054,438	198,717,484	11,336,954
28	Employee benefits not included on lines 25a - 27	28	389,655,126	331,098,392	58,556,734
29	Payroll taxes	29	87,168,209	41,859,160	45,309,049
30	Professional fundraising fees	30			
31	Accounting fees	31	1,860,254	1,860,254	
32	Legal fees	32	45,075,425	45,075,425	
33	Supplies	33	1,675,127,383	1,670,808,694	4,318,689
34	Telephone	34	9,311,646	8,876,856	434,790
35	Postage and shipping	35	32,491,212	17,798,036	14,693,176
36	Occupancy	36	206,064,140	205,082,631	981,509
37	Equipment rental and maintenance	37	101,335,845	100,940,259	395,586
38	Printing and publications	38	16,494,658	6,027,788	10,466,870
39	Travel	39	35,361,052	26,211,041	9,150,011
40	Conferences, conventions, and meetings	40	11,001,404	8,169,934	2,831,470
41	Interest	41	27,197,084	27,197,084	
42	Depreciation, depletion, etc (attach schedule)	42	183,918,647	183,918,647	
43	Other expenses not covered above (itemize)				
a	See Additional Data Table	43a			
b		43b			
c		43c			
d		43d			
e		43e			
f		43f			
g		43g			
44	Total functional expenses. Add lines 22a through 43g (Organizations completing columns (B)-(D), carry these totals to lines 13–15)	44	29,177,207,044	28,360,090,141	817,116,903
					0

Joint Costs. Check ☐ if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in **(B)** Program services? ☐ **Yes** ☒ **No**

If "Yes," enter **(i)** the aggregate amount of these joint costs \$⁰_____, **(ii)** the amount allocated to Program services \$⁰_____, **(iii)** the amount allocated to Management and general \$⁰_____, and **(iv)** the amount allocated to Fundraising \$⁰_____

Part III Statement of Program Service Accomplishments *(See the instructions.)*

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ► SEE COMMUNITY BENEFIT REPORT (ATTACHED), AND SERVICE ACCOMPLISHMENT STATEMENT All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others.)
a SEE COMMUNITY BENEFIT REPORT ATTACHED & STATEMENT 5 (Grants and allocations \$ 98,274,726) If this amount includes foreign grants, check here ► ☐	28,360,090,141
b (Grants and allocations \$) If this amount includes foreign grants, check here ► ☐	
c (Grants and allocations \$) If this amount includes foreign grants, check here ► ☐	
d (Grants and allocations \$) If this amount includes foreign grants, check here ► ☐	
e Other program services (attach schedule) (Grants and allocations \$) If this amount includes foreign grants, check here ► ☐	
f Total of Program Service Expenses (should equal line 44, column (B), Program services) ►	28,360,090,141

Part IV Balance Sheets (See the instructions.)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.			(A) Beginning of year		(B) End of year		
Assets	45	Cash—non-interest-bearing		8,970,615	45	9,758,811	
	46	Savings and temporary cash investments		2,120,264,052	46	2,469,470,691	
	47a	Accounts receivable	47a	1,290,300,191			
	b	Less allowance for doubtful accounts	47b	120,778,263	907,944,650	47c	1,169,521,928
	48a	Pledges receivable	48a				
	b	Less allowance for doubtful accounts	48b			48c	
	49	Grants receivable				49	
	50a	Receivables from current and former officers, directors, trustees, and key employees (attach schedule)		1,675,750	50a	☒	1,658,154
	b	Receivables from other disqualified persons (as defined under section 4958(c)(3)(B) (attach schedule)		1,675,750		50b	
	51a	Other notes and loans receivable (attach schedule)	51a				
	b	Less allowance for doubtful accounts	51b			51c	
	52	Inventories for sale or use		119,984,743	52		118,820,672
	53	Prepaid expenses and deferred charges		26,452,789	53		27,477,247
	54a	Investments—publicly-traded securities ☒ Cost ☒ FMV		3,432,565,078	54a		3,875,693,786
	b	Investments—other securities (attach schedule) ☐ Cost ☐ FMV				54b	
	55a	Investments—land, buildings, and equipment basis	55a				
	b	Less accumulated depreciation (attach schedule)	55b			55c	
	56	Investments—other (attach schedule)		41,820,685	56	☒	56,175,006
	57a	Land, buildings, and equipment basis	57a	4,661,287,774			
b	Less accumulated depreciation (attach schedule)	57b	2,433,870,251	1,963,791,142	57c	2,227,417,523	
58	Other assets, including program-related investments (describe ☒ _____)		16,019,233	58	☒	16,046,471	
59	Total assets (must equal line 74) Add lines 45 through 58		8,639,488,737	59		9,972,040,289	
Liabilities	60	Accounts payable and accrued expenses		2,287,816,523	60	2,484,011,448	
	61	Grants payable			61		
	62	Deferred revenue		340,964,972	62	328,539,998	
	63	Loans from officers, directors, trustees, and key employees (attach schedule)			63		
	64a	Tax-exempt bond liabilities (attach schedule)			64a		
	b	Mortgages and other notes payable (attach schedule)			64b		
	65	Other liabilities (describe ☒ _____)		4,590,403,244	65	☒	5,097,360,339
	66	Total liabilities Add lines 60 through 65		7,219,184,739	66		7,909,911,785
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☐ and complete lines 67 through 69 and lines 73 and 74						
	67	Unrestricted			67		
	68	Temporarily restricted			68		
	69	Permanently restricted			69		
	Organizations that do not follow SFAS 117, check here ☒ and complete lines 70 through 74						
	70	Capital stock, trust principal, or current funds			70		
	71	Paid-in or capital surplus, or land, building, and equipment fund		-163,300,000	71		-164,300,000
	72	Retained earnings, endowment, accumulated income, or other funds . .		1,583,603,998	72		2,226,428,504
	73	Total net assets or fund balances Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)		1,420,303,998	73		2,062,128,504
	74	Total liabilities and net assets / fund balances Add lines 66 and 73 . .		8,639,488,737	74		9,972,040,289

a	Total revenue, gains, and other support per audited financial statements		a	38,004,533,236
b	Amounts included on line a but not on Part I, line 12			
1	Net unrealized gains on investments	b1	299,748,240	
2	Donated services and use of facilities	b2		
3	Recoveries of prior year grants	b3		
4	Other (specify) <u>\$0</u>	b4	8,217,515,087	
	Add lines b1 through b4		b	8,517,263,327
c	Subtract line b from line a		c	29,487,269,909
d	Amounts included on Part I, line 12, but not on line a			
1	Investment expenses not included on Part I, line 6b	d1		
2	Other (specify) <u>\$0</u>	d2	195,886,132	
	Add lines d1 and d2		d	8,517,263,327
e	Total revenue (Part I, line 12) Add lines c and d		e	29,683,156,041

a	Total expenses and losses per audited financial statements		a	37,009,544,310
b	Amounts included on line a but not on Part I, line 17			
1	Donated services and use of facilities	b1		
2	Prior year adjustments reported on Part I, line 20	b2		
3	Losses reported on Part I, line 20	b3		
4	Other (specify) <u>95</u>	b4	8,030,690,562	
	Add lines b1 through b4		b	8,030,690,562
c	Subtract line b from line a		c	28,978,853,748
d	Amounts included on Part I, line 17, but not on line a :			
1	Investment expenses not included on Part I, line 6b	d1		
2	Other (specify) _____	d2	198,353,296	
	Add lines d1 and d2		d	198,353,296
e	Total expenses (Part I, line 17) Add lines c and d		e	29,177,207,044

[illegible]

Part V-A Current Officers, Directors, Trustees, and Key Employees <i>(continued)</i>		Yes	No
75a	Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings <u>14</u>		
b	Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s) .	75b	Yes
c	Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of "related organization" <u> </u> If "Yes," attach a statement that includes the information described in the instructions	75c	Yes
d	Does the organization have a written conflict of interest policy?	75d	Yes

Part V-B **Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits** (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

(A) Name and address	(B) Loans and Advances	(C) Compensation (If not paid enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Expense account and other allowances

Part VI Other Information <i>(See the instructions.)</i>		Yes	No
76	Did the organization make a change in its activities or methods of conducting activities? If "Yes," attach a detailed statement of each change	76	No
77	Were any changes made in the organizing or governing documents but not reported to the IRS? . . . If "Yes," attach a conformed copy of the changes	77	Yes
78a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . .	78a	Yes
b	If "Yes," has it filed a tax return on Form 990-T for this year?	78b	Yes
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79	No
80a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc , to any other exempt or nonexempt organization?	80a	Yes
b	If "Yes," enter the name of the organization <u>SEE STATEMENT 30</u> and check whether it is ☒ exempt or ☐ nonexempt		
81a	Enter direct or indirect political expenditures (See line 81 instructions) . . . <u>81a</u> <u>0</u>	81b	No
b	Did the organization file Form 1120-POL for this year?		

Yes	No
------------	-----------

Form **990** (2007)

Part VI Other Information <i>(continued)</i>		Yes	No
c At any time during the calendar year, did the organization maintain an office outside of the United States?		91c	No
If "Yes," enter the name of the foreign country ▶ _____			
92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 —Check here ▶		☐	
and enter the amount of tax-exempt interest received or accrued during the tax year ▶		92	

Part VII Analysis of Income-Producing Activities *(See the instructions.)*

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue					
a MEMBER HEALTH CARE					19,923,523,579
b SUPPLEMENTAL REV					1,362,627,335
c NON-PLAN & INDUSTR	446110	10,510,319			205,961,326
d OTHER PROGRAM SERV	561000	398,841			226,691,988
e					
f Medicare/Medicaid payments					7,564,872,591
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments			14	26,346,154	
96 Dividends and interest from securities . . .					
97 Net rental income or (loss) from real estate					
a debt-financed property					
b non debt-financed property			16	4,916,443	
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	136,078,816	
101 Net income or (loss) from special events . .					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue a PARKING GARAGES			03	3,838,878	
b INT/EXT INT INCOME			14	213,588,458	
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E)) . .		10,909,160		384,768,749	29,283,676,819
105 Total (add line 104, columns (B), (D), and (E)) ▶					29,679,354,728

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes *(See the instructions.)*

Line No. ▼	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities *(See the instructions.)*

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
See Additional Data Table	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts *(See the instructions.)*

(a)	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☑ No
(b)	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	☐ Yes ☑ No
NOTE: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).		

Part XI

Information Regarding Transfers To and From Controlled Entities

Complete only if the organization is a controlling organization as defined in section 512(b)(13)

				Yes	No
106 Did the reporting organization make any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity				Yes	
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer	
a	Lokahi Assurance Ltd ONE KAISER PLAZA 1550L OAKLAND, CA 94612	912171891	INSURANCE PREMIUMS	85,548,489	
b	KAISER HEALTH PLAN ASSET MGMT ONE KAISER PLAZA 1550L OAKLAND, CA 94612	943299124	CAPITAL INFUSION	1,000,000	
c	KAISER FOUNDATION HEALTH PLAN - COLORADO ONE KAISER PLAZA 1550L OAKLAND, CA 94612	840591617	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	5,132,427	
d	KAISER FOUNDATION HEALTH PLAN OF GEORGIA ONE KAISER PLAZA 1550L OAKLAND, CA 94612	581592076	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	2,978,056	
e	KAISER FOUNDATION HP OF THE MID-ATLANTIC ONE KAISER PLAZA 1550L OAKLAND, CA 94612	520954463	PAYMENT OF MEDICAL SERVICES TO MEMBERS	2,972,166	
f	KAISER FOUNDATION HP OF THE NORTHWEST ONE KAISER PLAZA 1550L OAKLAND, CA 94612	930798039	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	4,379,401	
g	KAISER FOUNDATION HEALTH PLAN OF OHIO ONE KAISER PLAZA 1550L OAKLAND, CA 94612	340922268	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	1,300,801	
h	KAISER FOUNDATION HOSPITALS ONE KAISER PLAZA 1550L OAKLAND, CA 94612	941105628	REIMBURSEMENT FOR HOSPITAL AND TECHNOLOGY SERVICES	11,422,969,814	
i	ORDWAY INDEMNITY INC 11 VICTORIA STREET HAMILTON, HM11 BD	000000000	INDEMNITY PREMIUM	3,031,208	
Totals				11,529,312,362	

				Yes	No
107 Did the reporting organization receive any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity				Yes	
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer	
a	KAISER FOUNDATION HEALTH PLAN OF OHIO ONE KAISER PLAZA 1550L OAKLAND, CA 94612	340922268	ADMINISTRATIVE SERVICE CHARGES	5,722,721	
b	KAISER FOUNDATION HP OF THE NORTHWEST ONE KAISER PLAZA 1550L OAKLAND, CA 94612	930798039	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	4,450,548	
c	KAISER FOUNDATION HEALTH PLAN OF OHIO ONE KAISER PLAZA 1550L OAKLAND, CA 94612	340922268	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	273,521	
d	KAISER FOUNDATION HEALTH PLAN - COLORADO ONE KAISER PLAZA 1550L OAKLAND, CA 94612	840591617	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	1,410,858	
e	KAISER FOUNDATION HP OF THE MID-ATLANTIC ONE KAISER PLAZA 1550L OAKLAND, CA 94612	520954463	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	1,132,876	
f	KAISER FOUNDATION HEALTH PLAN OF GEORGIA ONE KAISER PLAZA 1550L OAKLAND, CA 94612	581592076	PAYMENT FOR MEDICAL SERVICES TO MEMBERS	169,849	
g	KAISER FOUNDATION HEALTH PLAN - COLORADO ONE KAISER PLAZA 1550L OAKLAND, CA 94612	840591617	ADMINISTRATIVE SERVICE CHARGES	8,622,412	
h	KAISER FOUNDATION HP OF THE NORTHWEST ONE KAISER PLAZA 1550L OAKLAND, CA 94612	930798039	ADMINISTRATIVE SERVICE CHARGES	14,176,747	
i	KAISER FOUNDATION HP OF THE MID-ATLANTIC ONE KAISER PLAZA 1550L OAKLAND, CA 94612	520954463	ADMINISTRATIVE SERVICE CHARGES	3,618,427	
j	KAISER FOUNDATION HEALTH PLAN OF GEORGIA ONE KAISER PLAZA 1550L OAKLAND, CA 94612	581592076	ADMINISTRATIVE SERVICE CHARGES	4,832,702	
k	ORDWAY INDEMNITY INC 11 VICTORIA SECRET HAMILTON, HM11 BD	000000000	CLAIM REIMBURSEMENT & SETTLEMENTS	2,818,538	
Totals				47,229,199	

				Yes	No
108 Did the organization have a binding written contract in effect on August 17, 2006 covering the interests, rents, royalties and annuities described in question 107 above?					

Please Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge			
	Signature of officer			2008-11-13 Date
	DEBORAH STOKES VP, CONTROLLER, CAO Type or print name and title			

Paid Preparer's Use Only	Preparer's signature		Date	Check if self-employed ☐	Preparer's SSN or PTIN (See Gen Inst W)
	Firm's name (or yours if self-employed), address, and ZIP + 4 KPMG LLP 55 SECOND STREET SAN FRANCISCO, CA 94105				EIN
					Phone no (415) 963-5100

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)
(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust
Supplementary Information—(See separate instructions.)
▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2007

Name of the organization
KAISER FOUNDATION HEALTH PLAN INC

Employer identification number
94-1340523

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
SEE STATEMENT	VP 40 0	0	0	0
SEE STATEMENT OAKLAND,CA 94612				
Total number of other employees paid over \$50,000 ▶	9,404			

Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 2 of the instructions. List each one (whether individual or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
REGENTS UNIVERSITY OF SAN FRANCISCO PO BOX 60000 SAN FRANCISCO,CA 94160	HEALTHCARE SERVICES	63,841,259
SOUTHERN CALIF PERMANENTE MEDICAL G		
393 EAST WALNUT STREET PASADENA,CA 91188	MEDICAL SERVICES	4,945,663,557
THE PERMANENTE MEDICAL GROUP 1950 FRANKLIN STREET 18TH FLOOR OAKLAND,CA 94612	MEDICAL SERVICES	4,668,749,308
HAWAII PERMANENTE MEDICAL GROUP 3288 MOANALUA ROAD HONOLULU,HI 96819	MEDICAL SERVICES	111,008,036
EMPLOYERS MUTUAL INC 700 SOUTHEAST CENTRAL PARKWAY STUART,FL 34994	3RD PARTY ADM-AMBULN	120,439,095
Total number of others receiving over \$50,000 for professional services ▶		1,655

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services
(List each contractor who performed services other than professional services, whether individual or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
CAMPBELL EWALD 393 EAST WALNUT STREET PASADENA,CA 91188	ADVERTISING	16,169,331
RUDULPH AND SLETTEN INC		
EUREKA RD SUITE 200 ROSEVILLE,CA 95661	CONSTRUCTION	18,258,922
DPR CONSTRUCTION 4220 VON KARMAN AVE STE 100 NEWPORT BEACH,CA 92660	CONSTRUCTION	32,817,412
MCCARTHY KIEWIT JOINT VENTURE 2241 DOUGLAS BLVD 200 ROSEVILLE,CA 95677	CONSTRUCTION	40,241,344
DELOITTE CONSULTING 1111 BROADWAY STE 2100 OAKLAND,CA 94607	CONSULTING	13,993,732
Total number of other contractors receiving over \$50,000 for other services ▶		1,202

Part III Statements About Activities (See page 2 of the instructions.)

Yes No

1	During the year, has the organization attempted to influence national, state, or local legislation, include any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ 4,808,418 (Must equal amounts on line 38, Part VI-A, or line 1 of Part VI-B)	1	Yes	
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) 📎			
a	Sale, exchange, or leasing property?	2a	Yes	
b	Lending of money or other extension of credit?	2b	Yes	
c	Furnishing of goods, services, or facilities?	2c	Yes	
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	Yes	
e	Transfer of any part of its income or assets?	2e		No
3a	Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments)	3a		No
b	Did the organization have a section 403(b) annuity plan for its employees?	3b	Yes	
c	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment , historic land areas or structures? If "Yes" attach a detailed statement	3c		No
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		No
4a	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g	4a		No
b	Did the organization make any taxable distributions under section 4966?	4b		No
c	Did the organization make a distribution to a donor, donor advisor, or related person?	4c		No
d	Enter the total number of donor advised funds owned at the end of the tax year ▶			
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ▶			
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ▶ 0			
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year ▶ 0			

Part IV

Reason for Non-Private Foundation Status (See pages 4 through 7 of the instructions.)

I certify that the organization is not a private foundation because it is (Please check only **ONE** applicable box)

5

☐

A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)

6

☐

A school Section 170(b)(1)(A)(ii) (Also complete Part V)

7

☐

A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)

8

☐

A federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)

9

☐

A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) Enter the hospital's name, city, and state

10

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit Section 170(b)(1)(A)(iv) (Also complete the **Support Schedule** in Part IV-A)

11a

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)

11b

☐

A community trust Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)

12

☒

An organization that normally receives **(1) more than 33 1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc , functions—subject to certain exceptions, and **(2) no more than 33 1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the **Support Schedule** in Part IV-A)

13

☐

An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3) Check the box that describes the type of supporting organization

☐ Type I

☐ Type II

☐ Type III - Functionally Integrated

☐ Type III - Other

Provide the following information about the supported organizations. (see page 7 of the instructions.)					
(a) Name(s) of supported organization(s)	(b) Employer identification number	(c) Type of organization (described in lines 5 t through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support?
			Yes	No	
Total					

14

☐

An organization organized and operated to test for public safety Section 509(a)(4) (See page 7 of the instructions)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting.

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)		(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15	Gifts, grants, and contributions received (Do not include unusual grants See line 28)	4,016,679	3,889,297	1,752,009	2,408,629	12,066,614
16	Membership fees received					0
17	Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc , purpose	26,427,549,173	23,656,705,826	21,944,427,763	20,533,938,473	92,562,621,235
18	Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	193,875,112	87,510,670	94,084,554	102,217,961	477,688,297
19	Net income from unrelated business activities not included in line 18					0
20	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					0
21	The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge					0
22	Other income Attach a schedule Do not include gain or (loss) from sale of capital assets	4,235,624	4,051,949	3,708,799	2,824,696	14,821,068
23	Total of lines 15 through 22	26,629,676,588	23,752,157,742	22,043,973,125	20,641,389,759	93,067,197,214
24	Line 23 minus line 17	202,127,415	95,451,916	99,545,362	107,451,286	504,575,979
25	Enter 1% of line 23	266,296,766	237,521,577	220,439,731	206,413,898	
26	Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24				26a	
b	Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a Do not file this list with your return. Enter the total of all these excess amounts				26b	
c	Total support for section 509(a)(1) test Enter line 24, column (e)				26c	
d	Add Amounts from column (e) for lines 18 19 22 26b				26d	
e	Public support (line 26c minus line 26d total)				26e	
f	Public support percentage (line 26e (numerator) divided by line 26c (denominator))				26f	
27	Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person " Do not file this list with your return. Enter the sum of such amounts for each year (2006) 0(2005) 0(2004) 0(2003) 0					
b	For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11b, as well as individuals) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year (2006) 0(2005) 0(2004) 0(2003) 0					
c	Add Amounts from column (e) for lines 15 12,066,614 16 0 17 92,562,621,235 20 0 21 0				27c	92,574,687,849
d	Add Line 27a total 0 and line 27b total 0				27d	0
e	Public support (line 27c total minus line 27d total)				27e	92,574,687,849
f	Total support for section 509(a)(2) test Enter amount from line 23, column (e)				27f	93,067,197,214
g	Public support percentage (line 27e (numerator) divided by line 27f (denominator))				27g	99 47 %
h	Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))				27h	0 51 %
28	Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant Do not file this list with your return. Do not include these grants in line 15					

Part V Private School Questionnaire (See page 7 of the instructions.)

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	Yes	No
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement)	31		
32	Does the organization maintain the following	32a		
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	32b		
b	Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory basis?	32c		
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32d		
d	Copies of all material used by the organization or on its behalf to solicit contributions?			
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
33	Does the organization discriminate by race in any way with respect to	33a		
a	Students' rights or privileges?	33b		
b	Admissions policies?	33c		
c	Employment of faculty or administrative staff?	33d		
d	Scholarships or other financial assistance?	33e		
e	Educational policies?	33f		
f	Use of facilities?	33g		
g	Athletic programs?	33h		
h	Other extracurricular activities?			
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
34a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
b	Has the organization's right to such aid ever been revoked or suspended?	34b		
	If you answered "Yes" to either 34a or b, please explain using an attached statement			
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation	35		

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)
(To be completed ONLY by an eligible organization that filed Form 5768)

Check  **a** ☐ if the organization belongs to an affiliated group

Check  **b** ☐ if you checked "a" and "limited control" provisions apply

Limits on Lobbying Expenditures		(a) Affiliated group totals	(b) To be completed for all electing organizations
(The term "expenditures" means amounts paid or incurred)			
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38	Total lobbying expenditures (add lines 36 and 37)	38	
39	Other exempt purpose expenditures	39	
40	Total exempt purpose expenditures (add lines 38 and 39)	40	
41	Lobbying nontaxable amount Enter the amount from the following table— If the amount on line 40 is— The lobbying nontaxable amount is— Not over \$500,00020% of the amount on line 40 Over \$500,000 but not over \$1,000,000\$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000\$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000\$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000\$1,000,000	41	
42	Grassroots nontaxable amount (enter 25% of line 41)	42	
43	Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36	43	0
44	Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38	44	0
Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.			

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below
See the instructions for lines 45 through 50 on page 11 of the instructions)

	Lobbying Expenditures During 4-Year Averaging Period				
Calendar year (or fiscal year beginning in) 	(a) 2007	(b) 2006	(c) 2005	(d) 2004	(e) Total
45 Lobbying nontaxable amount					
46 Lobbying ceiling amount (150% of line 45(e))					
47 Total lobbying expenditures					
48 Grassroots nontaxable amount					
49 Grassroots ceiling amount (150% of line 48(e))					
50 Grassroots lobbying expenditures					

Part VI-B Lobbying Activity by Nonelecting Public Charities
(For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	Yes	No	Amount
a Volunteers		No	
b Paid staff or management (Include compensation in expenses reported on lines c through h .)	Yes		
c Media advertisements		No	
d Mailings to members, legislators, or the public	Yes		116,112
e Publications, or published or broadcast statements	Yes		14,842
f Grants to other organizations for lobbying purposes	Yes		736,269
g Direct contact with legislators, their staffs, government officials, or a legislative body	Yes		3,402,276
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means	Yes		538,919
i Total lobbying expenditures (Add lines c through h .)			4,808,418
If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities			

Part VII

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

a Transfers from the reporting organization to a noncharitable exempt organization of

(i) Cash

(ii) Other assets

b Other transactions

(i) Sales or exchanges of assets with a noncharitable exempt organization

(ii) Purchases of assets from a noncharitable exempt organization

(iii) Rental of facilities, equipment, or other assets

(iv) Reimbursement arrangements

(v) Loans or loan guarantees

(vi) Performance of services or membership or fundraising solicitations

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.

	Yes	No
51a(i)		No
a(ii)		No
b(i)		No
b(ii)		No
b(iii)		No
b(iv)		No
b(v)		No
b(vi)		No
c		No

[illegible]

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

□

☒

No

b If "Yes," complete the following schedule

[illegible]

TY 2007 Cash Grants Paid Schedule

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Class of Activity	Recipient's name	Address	Amount	Relationship
	SEE COMMUNITY BENEFIT REPORT ATTACH	ONE KAISER PLAZA STE 1500 OAKLAND, CA 94612	98,274,726	NONE

TY 2007 Investments - Other Schedule**Name:** KAISER FOUNDATION HEALTH PLAN INC**EIN:** 94-1340523

Description	Book Value	Cost/FMV
EQUITY - OAKTREE	282,437	
CA ECON DEV LENDING	1	
COMM BANK OF THE BAY	1	
HEARX WEST LLC	517,035	
BROADLANE	25,339,000	
ORDWAY INTL	120,000	
LOKAHI ASSURANCE	1,241,610	
KPIC	28,674,922	
HAWAII-PROPERTY HELD FOR SALE	0	

TY 2007 Other Assets Schedule**Name:** KAISER FOUNDATION HEALTH PLAN INC**EIN:** 94-1340523

Description	Beginning of Year Amount	End of Year Amount
OTHER LONG TERM ASSETS	12,653,413	13,274,498
THIRD PARTY ACCOUNT RECEIVABLE	557,750	427,117
GOODWILL	2,808,070	2,344,856

TY 2007 Other Changes in Net Assets Schedule

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Description	Amount
CHANGE IN PENSION & RETIREMENT LIABILITY	211,621,927
INTERREGIONAL TRANSFERS	1,000,000
NET UNREALIZED GAIN ON INVESTMENTS	74,746,418

TY 2007 Other Expenses Included Schedule

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Description	Amount
ASSETS - RECLASS	2,467,164
SUBSIDIARIES & ELIMINATIONS	8,028,223,398

**TY 2007 Other Expenses
Not Included Schedule****Name:** KAISER FOUNDATION HEALTH PLAN INC**EIN:** 94-1340523

Description	Amount
BAD DEBT EXPENSE - RECLASS	171,323,015
INTEREST & PENALTIES - RECLASS	16,127,504
ELIMINATIONS	10,902,777

TY 2007 Other Liabilities Schedule**Name:** KAISER FOUNDATION HEALTH PLAN INC**EIN:** 94-1340523

Description	Beginning of Year Amount	End of Year Amount
RESERVE - PHYSICIAN RETIREMENT	2,265,658,076	2,429,467,175
RESERVE FOR AUTO & UNEMPLOY.	252,309	357,907
RESERVE FOR PROFESSIONAL & PUB	272,827,615	354,206,327
RESERVE FOR WORKERS COMP RISKS	103,067,928	83,564,503
LONG TERM EXTERNAL LIABILITIES	360,273	668,641
POST RETIREMENT BENEFIT LIAB	720,495,517	683,202,632
OTHER CURRENT LIABILITIES	96,829,383	155,529,687
OTHER CURRENT INSTALLMENTS	82,127	38,095
OTHER LONG-TERM LIABILITIES	304,079,141	337,956,964
SECURITIES LENDING PAYABLE	578,683,041	835,281,701
OTHER RETIREMENT LIABILITIES	248,067,834	217,086,707

**TY 2007 Other Receivables
from Officers Schedule****Name:** KAISER FOUNDATION HEALTH PLAN INC**EIN:** 94-1340523**Travel Advance to Officers:**

Item No.	1
Borrower's Name	SEE STATEMENT
Borrower's Title	
Original Amount of Loan	
Balance Due	1658154
Date of Note	
Maturity Date	
Repayment Terms	
Interest Rate	
Security Provided by Borrower	
Purpose of Loan	
Description of Lender Consideration	
Consideration FMV	

TY 2007 Other Revenues Included Schedule

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Description	Amount
SUBSIDIARIES & ELIMINATIONS	8,740,262,323
PENSION & RETIREMENT LIABILITY	-522,747,236

**TY 2007 Other Revenues
Not Included Schedule****Name:** KAISER FOUNDATION HEALTH PLAN INC**EIN:** 94-1340523

Description	Amount
ASSETS - RECLASS	-2,467,164
BAD DEBT EXPENSE - RECLASS	171,323,015
INTEREST & PENALTIES - RECLASS	16,127,504
ELIMINATIONS	10,902,777

TY 2007 Non Electing Public Charities Statement

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Statement: SEE STATEMENT

TY 2007 Other Income Schedule

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Description	2006	2005	2004	2003	Total
PARKING	4,235,624	4,051,949	3,708,799	2,824,696	14,821,068

TY 2007 Self Dealing Statement

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Line Number	Explanation
2a	SEE STATEMENT
2b	
2c	
2d	FORM 990, PART V

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2007 Supplemental Support Schedule

Name: KAISER FOUNDATION HEALTH PLAN INC

EIN: 94-1340523

Year	Gifts, Grants and Contributions Received	Membership Fees Received	Gross Receipts From Admissions, Etc.	Gross Investment Income And Post 1975UBI	Net UBI Pre 1975	Tax Revenues Levied For Organization's Benefit	Value Of Services, Facilities Furnished By Government	Other Income	Total
2007	4,016,679		26,427,549,173	193,875,112				4,235,624	26,629,676,588
2004	3,889,297		23,656,705,826	87,510,670				4,051,949	23,752,157,742
2003	1,752,009		21,944,427,763	94,084,554				3,708,799	22,043,973,125
2002	2,408,629		20,533,938,473	102,217,961				2,824,696	20,641,389,759

KAISER FOUNDATION HEALTH PLAN, INC. FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR					94-1340523
RECIPIENT NAME ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT		
GRANTS PAID					
ACE's Education & Research Foundation 1256 Aurora Ave, Suite 206 Adelphi, VA 22013	N/A 501(c)(3)	KP History Dinner, HIV/AIDS Food	\$	10,000	
Alger Foundation for the Study of the Negro 330 E. 1st St. Pasadena, CA 91104	N/A 501(c)(3)	Supp. of Amer. American Women and Marriage Conference	\$	5,000	
American Community Youth Development Inc. Cultural Center 1601 Locust St. Denver, CO 80202	N/A 501(c)(3)	Supp. of Amer. Youth Center	\$	5,000	
American Health Association Inc. 428 17th Street, Suite 200 Oakland, CA 94612	N/A 501(c)(3)	Meat of Color Book 2007	\$	14,000	
American Lung Association 81 Broadway New York, NY 10006	N/A 501(c)(3)	Support for 2011 Annual Meeting Fund Dinner	\$	20,000	
American Red Cross Bay Area Chapter 81 Second St., 8th Fl. San Francisco, CA 94105	N/A 501(c)(3)	Community Heroes Breakfast	\$	5,000	
Asian Health Services 612 Webster St. Oakland, CA 94607	N/A 501(c)(3)	Support for Tibebu R. Astorby Heroes Fundraising Event	\$	4,500	
Asian Pacific American Journalists Alliance - Community Educator Foundation 935 E. 10th St. Vancouver, BC V6B 6B7	N/A 501(c)(3)	Supp. of 2011 Annual Meeting	\$	5,000	
Asian Pacific American Youth Leadership Project 6000 17th Avenue SW Seattle, WA 98148	N/A 501(c)(3)	Support for 17th Annual Youth Leadership Conference	\$	1,000	
California Black Chamber of Commerce 1555 Sunset Blvd, #115 Beverly Hills, CA 90210	N/A 501(c)(3)	Support for 17th Annual Legislative Reception 12th Annual Statewide Business Conference	\$	25,000	

KAISER FOUNDATION HEALTH PLAN, INC. FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR					94-1340523
RECIPIENT NAME ADDRESS	RELATIONSHIP TO ORGANIZATION CONTRIBUTING AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT		
California Community Environment Foundation 2202 E. Figueroa St. #205 Los Angeles, CA 90007	N/A 4094441	Event Support Dinner for Anniversary	\$	5,000	
California Election Systems Institute for Education and Research 1003 K Street, Suite 30 Sacramento, CA 95814	N/A 7004441	Support for 2007 fundraising events	\$	12,500	
California Foundation on Aging 11014 Street for Seniors Sacramento, CA 95816	N/A 4094441	Conference Support 2007 8-17th Annual California Senior Legislative Session	\$	5,500	
California Legislative Branch Citizens Foundation 4127 Regatta Blvd Los Angeles, CA 90009	N/A 5094441	Annual Statewide Conference	\$	25,000	
California Latino Legislative Caucus, Institute for Public Policy 301 E. Colorado Blvd #900 Los Angeles, CA 90011	N/A	Support for the Public Institute Fellow Program	\$	25,000	
Paul Sacramento Alumni Association 6000 J Street Sacramento, CA 95819	N/A 5094441	Event Support Legislative Policy Center for California Chairmen and Capitol Fellows Celebration 2007	\$	2,500	
Castro AIDS Project Inc 620 S. Main Ave. Ste 302 Portland, OR 97204	N/A 6094441	General operating support for HIV/AIDS services	\$	40,000	
Castro Building Fund / Center of Community of the People 555 W. Temple St Los Angeles, CA 90012	N/A 6094441	Support for publication of Community Center and services for HIV program people	\$	10,000	
City of Los Angeles Department of Recreation and Parks 1201 W. 7th St. Ste 710 Los Angeles, CA 90017	N/A 6094441	Support for 2007 Urban Festival and Activities	\$	5,500	
City of Oakland One First Street Plaza 3rd Floor Oakland, California 94612	N/A 6094441	Mayor's Holiday Toy Drive	\$	1,500	

KAISER FOUNDATION HEALTH PLAN, INC

884 1363523

RECIPIENT NAME ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
San Francisco State University 1000 Sutter Street Oakland, CA 94612	N/A	Support for Greek Theatre for a Sustainable Future	\$ 2,250
Chico State Youth Leadership Project 100 N. Street, Suite 1180 Sacramento, CA 95814	N/A	Support for Non-Profit Charity Initiatives	\$ 2,500
Community Health Partnership, Inc. 1000 E. Ave. Chico, CA 95926	N/A	Support Closing Up to Airway Healthcare Access	\$ 10,000
Community Federation of Southern California 4401 Santa Rosa Blvd Los Angeles, CA 90077	N/A	Raise Awareness for the Rights of Criminal Justice Defendants	\$ 20,000
Congress of California & Southern Education Fund P.O. Box 100 12014 Green, Suite 201 San Ramon, CA 94583	N/A	General Operating Support Educational Research Fund (GOSERF) Program	\$ 1,750
United Way Foundation 2121 Crystal Drive, Suite 700 Arlington, VA 22202	N/A	General Operating & Membership Support	\$ 22,000
Center for Education 1000 Broadway, Suite 800 Denver, CO 80202	N/A	Life Skills Training Program	\$ 15,000 (USD)
Duke's Children's Hospital 333 W. Main Street New York, NY 10001	N/A	General Operating & Support	\$ 20,000
The Community Development Corporation 5000 1st Avenue Oakland, CA 94612	N/A	Homeless Achievement Award Community Celebration	\$ 5,000
East Bay Community Foundation 1000 Broadway 200 High St. Oakland Place Oakland, CA 94612	N/A	Support for Girls Center	\$ 4,275

KAISER FOUNDATION HEALTH PLAN, INC.				94-1340223
FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR				
RECIPIENT NAME ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT	
First Day Community Foundation De Dominicis Building 250 Franklin Avenue Cleveland, OH 44115	100% Subsidiary	To provide general community support	\$ 80,000.00	
U.S. Grove Community Services District Foundation 6825 Elv Drive Blvd Elk Grove, CA 95624	100% Subsidiary	Grant Funding for Health Services	\$ 1,000	
Family Support Services of the Bay Area 467 Grand Ave. Suite 101 Oakland, CA 94612	100% Subsidiary	Support for the 2007-2008 Family Support Conference	\$ 10,000	
Familia de la Familia, Inc. 2000 E. 12th Ave. San Diego, CA 92104	100% Subsidiary	Scholarship for summer event	\$ 5,000	
Friends of the Museum of Modern Art 9711 Peyton Ave., #510 Pasadena, CA 91103	100% Subsidiary	Support for the 2007 Fine Arts Summer	\$ 5,000	
Friends of the Santa Clara City Library 2530 Monticello Rd. Santa Clara, CA 95051	100% Subsidiary	Support for the 2007 and 2008 Collection	\$ 25,000	
Foundation for Leadership California 2514 San Gabriel Blvd, #101 Presidents, CA 91107	100% Subsidiary	Support for the 2007 Leadership Conference	\$ 10,000	
Pro Musica Civitas of Greater Cleveland 12701 E. 14th Avenue Cleveland, OH 44103	100% Subsidiary	Support for the 2007 Music Festival	\$ 7,000	
George Washington University 2134 H. St. Suite 500 Washington, DC 20007	100% Subsidiary	National Health Policy Forum Project Support for the 2007 National Health Policy Forum	\$ 10,000	
City of Cleveland in Cleveland County 13000 E. 14th, Suite Cleveland, OH 44103	100% Subsidiary	Support for the 2007 City of Cleveland	\$ 10,000	
Continuum of Health	100% Subsidiary	General Operating Support	\$ 20,000	

KAISER FOUNDATION HEALTH PLAN, INC. FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR					94-1340523
RECIPIENT NAME ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT		
1100 Center West Avenue NW Suite 1200 Washington DC 20030	501(c)(3)	Support for 2014 summer meeting			
Group Health Community Foundation 1730 Wilcox Ave Ste 1500 Seattle, WA 98101	N/A 501(c)(3)	Support for City of Seattle Gala			6,120
Wardrobe On Bay Area 3301 Townsend Dr, Ste 10 San Francisco CA 94107	N/A 501(c)(3)	Project 500th Anniversary of Columbus in the Gulf Coast			2,000
Harmon Foundation 1400 Means St, Ste 110 Atlanta, GA 30318	N/A 501(c)(3)	Project 500th Anniversary of Columbus			2,000
Help Raising Healthy Children 3230 South St San Francisco, CA 94122	N/A 501(c)(3)	Support for Annual Fundraiser			2,000
Health Research & Educational Trust 1111 Franklin Chicago IL 60606	N/A 501(c)(3)	Support for 2014 Trust Award Reception			6,000
Jewish National Fund 77 Franklin Street Brooklyn, NY 11211	N/A 501(c)(3)	Support for Year of the Atonement			1,000
United Achievement of the Bay Area 2003 Oak Grove Suite 100 Walnut Creek CA 94597	N/A 501(c)(3)	Support for Solid of Achievement Gala			7,000
NOFO Inc 2001 Mariposa St San Francisco, CA 94110	N/A 501(c)(3)	Support for Heritage Month			60,000
Latin Street Youth Services 1044 Latin Street San Francisco, CA 94103	N/A 501(c)(3)	Support for Paving the Way Gala			12,500
Los Angeles Convention Center 100 W. Convention Blvd, Ste 400 Los Angeles CA 90015	N/A 501(c)(3)	Project Support for Bay Area Support for National Summit on Transgender Health and Health Care Conference			10,000
Other Issues For All	N/A	Support for annual fundraiser			5,000

KAISER FOUNDATION HEALTH PLAN, INC
FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR

34.434523

[illegible]

KAISER FOUNDATION HEALTH PLAN, INC.
FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR

94-1348523

RELATIONSHIP TO SUBSIDIARY FOUNDATION

RECIPIENT NAME ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
Deputy Merit Foundation 475 14th Street Oakland, CA 94612	N/A	The Oakland Partnership - Mayday's Emergency Support America's Children's Major Events	\$ 75,000
Old Dominion University Research Foundation PO Box 6303 Norfolk, VA 23508	N/A	Economic Justice Program Evaluation Study	\$ 155,611
Office of Senior Health Services 1532 Bush Street San Francisco, CA 94115	N/A	Support for Senior Emergency Preparedness - 2007	\$ 4,800
Organization of Chinese-Americans Inc. 1522 18th St NW Washington, DC 20036	N/A	Support for Annual Fundraising Support for National Conference	\$ 1,000
Project, Inc. for Social Responsibility - Los Angeles 517 E. Olive St. # 210 Los Angeles, CA 90014	N/A	Event Support for Annual Fundraising 1997 Annual Gala Dinner	\$ 10,000
Practicing 581 California Street # 172 San Francisco, CA 94111	N/A	Support for Housing Basic Project	\$ 7,500
Professional and Businesswomen's Conference P.O. Box 6517 San Mateo, CA 94403	N/A	Support for the Sacramento Conference Support for San Francisco Conference	\$ 50,000
Project Inform, Inc. 200 1st St. Suite 2100 San Francisco, CA 94103	N/A	National Integrated Technical Program	\$ 25,000
Project Open World - San Francisco 720 Park Street San Francisco, CA 94109	N/A	Support for World's Hand Luggage General Operating Support	\$ 70,000
Project Outreach for the Economic Development 2725 Pine Street, Suite 200 Berkeley, CA 94709	N/A	Workshop 2010	\$ 10,000

KAISER FOUNDATION HEALTH PLAN, INC. FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR				94-1340523
RECIPIENT NAME ADDRESS	RELATIONSHIP TO GRANTING ORGANIZATION AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT	
Relief Project of Oakland 1111 Pine Street Suite 6 Oakland, CA 94607	N/A 501(c)(3)	Safe Actions Program	\$	10,000
Relief International 1570 West 1st Street, Suite 200 Los Angeles, CA 90013	N/A 501(c)(3)	Support for Disaster Preparedness Program	\$	85,000
Sacramento Planning and Construction Fund, Inc. PO Box 5215 Sacramento, CA 95817	N/A 501(c)(3)	Program support for Parked Pitch and Sprinkler of Super Arroyo	\$	7,000
Calvation Army 3755 River Frontiers Blvd Sacramento, CA 95824	N/A 501(c)(3)	Annual Community Luncheon	\$	9,000
San Francisco Lesbian Gay Bisexual Transgender Parade Committee 1800 Market Street #1800 San Francisco, CA 94102	N/A 501(c)(3)	Support for the SF Pride Parade	\$	15,000
San Francisco Food Bank 300 Parnassus Avenue San Francisco, CA 94117	N/A 501(c)(3)	Emergency Food Bank Support for the SF Pride Parade	\$	2,000
San Jose State University Foundation 2110 La Fourn St, 4th Fl San Jose, CA 95112	N/A 501(c)(3)	Emergency Food Bank	\$	5,000
Sonoma County Office of Education 5042 Skyline Blvd Santa Rosa, CA 95402	N/A 501(c)(3)	Workbooks/Books	\$	10,000
Transbay Lines 115 So. Flower St, Suite 1100 Los Angeles, CA 90017	N/A 501(c)(3)	Support for San Jose State University Dance, Support for emergency preparedness response	\$	20,000
Unity and Adams Park Foundation 3030 Crown Union Road, Suite 200 Campbell, CA 95008	N/A 501(c)(3)	California Prescription Drug Monitoring Program Study	\$	20,000
University of California Health Foundation 140 East Warren Street #750 Berkeley, CA 94702	N/A 501(c)(3)	Support for Public Health Forces Annual Dinner 2007 Conference Support - Issues in Public Health and Health Care Organization	\$	5,000

KAISER FOUNDATION HEALTH PLAN, INC.				94-1340523
FORM 990, PART II - OTHER GRANTS AND ALLOCATIONS PAID DURING THE YEAR				
RECIPIENT NAME ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT	
University of California Leland Hall, 11th Campus 3500 California Street, Suite 205 San Francisco, CA 94118	NA 6050441	Support for Philip R. Lee Fellowship	\$ 25,100	
University of California 1111 East 12th Street, Suite 206 Oakland, CA 94601	NA 6050441	A Unity Council Day of the Dead Celebration	\$ 4,000	
UCSF General Hospital 1100 California Street, Suite 200 San Francisco, CA 94140	NA 6050441	UCSF General Hospital Gold, June 6, 1997	\$ 10,000	
Washington Regional Association of Organizations 1400 16th Street NW, Suite 240 Washington, DC 20036	NA 6050441	Conference Support	\$ 15,000	
Washington Regional Association of Organizations 1400 16th Street NW, Suite 240 Washington, DC 20036	NA 6050441	Support for Washington State - San Francisco	\$ 2,500	
San Francisco Business Week 350 California Street San Francisco, CA 94111	NA 6050441	San Francisco Business Week	\$ 10,000	
2000 Business Week 1200 Broadway, Suite 200 San Francisco, CA 94111	NA 6050441	Support for 2000 Business Week	\$ 10,000	
San Francisco General Hospital (Doris W. Fisher Health Center) 1600 Divisadero Street, Suite 200 San Francisco, CA 94115	NA 6050441	Support for San Francisco General Hospital	\$ 13,500	
TOTAL CONTRIBUTIONS PAID			\$ 88,374,720	

KAISER FOUNDATION HEALTH PLAN, INC.

94-1340523

December 31, 2007

STATEMENT PART III

FORM 990 PART III - STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

Kaiser Foundation Health Plan, Inc. (Health Plan) is a California not-for-profit corporation organized for the public benefit and generally exempt from income tax under Internal Revenue Code Section 501(c)(3), and comparable state statutes, for the purpose of providing hospital based health and medical care services. The Internal Revenue Service made the initial determination of Health Plan's exempt status effective June 2, 1949, under Section 101(b) of the Internal Revenue Code of 1939. Such Section is the predecessor of Section 501(c)(3) of the Internal Revenue Code of 1986. Health Plan is listed in IRS Publication 78 Cumulative List of Organizations Exempt From Tax.

Health Plan shares a common board of Directors with Kaiser Foundation Hospitals (Hospitals) and three affiliated Health Plan subsidiaries. Two additional health plans with community based boards are affiliated with Health Plan. Health Plan is the principal controlling member of the five operating subsidiary health maintenance organizations in the integrated health care delivery system commonly known as "Kaiser Permanente." Each of these member organizations is also generally exempt from Federal income tax under the provisions of Internal Revenue Code Section 501(c)(3).

Kaiser Permanente is an integrated health care delivery system that in 2007 served over 8.7 million members in the following states: California, Hawaii, Oregon, Washington, Colorado, Georgia, Ohio, Maryland, Virginia and the District of Columbia. It is the largest private pre-paid health care program in the United States with approximately 160,000 employees and approximately 14,000 full-time equivalent physicians in the affiliated dedicated physicians practice groups.

Hospitals owns and operates hospitals in California, Hawaii, and Oregon. These hospitals provide services to all persons in the communities in which they are located. These services are made available to members of the community regardless of race, sex, religion, national origin or ability to pay. In addition, Hospitals provides for and/or arranges for hospital based care, extended care and home health care to the approximately 8.7 million individual members of Kaiser Permanente.

Emergency rooms located within hospital facilities owned and operated by Hospitals are available to the public on a non-discriminatory basis. The policy of Hospitals is that all persons who present themselves to an emergency room in a hospital owned and operated by Hospitals will be evaluated by an appropriately trained nurse or physician. Depending on the person's medical condition, they will be stabilized and referred or transported to an appropriate facility, or if medically appropriate, they will be admitted into the hospital for treatment.

Hospitals provides a financial assistance program to assist persons who cannot afford hospitalization and/or medical care. Hospitals also sponsors activities and programs to support the general health education and condition of the members of the communities in which the hospitals are located.

Please see the attachment, "Kaiser Permanente Community Benefit Report for Kaiser Foundation Health Plan, Inc. for 2007." This report will provide a description of activities conducted by Health Plan in the accomplishment of its exempt purposes and for the benefit of the community in which it conducts its activities.

KAISER FOUNDATION HEALTH PLAN, INC.
94-1340523
12/31/2007

STATEMENT LINE 50 - RECEIVABLES DUE FROM OFFICERS, DIRECTORS AND KEY EMPLOYEES
FORM 990 PART IV

Name	Title	Original Amount	Balance or Due		Date of Note	Maturity Date	Terms	Interest Rate	Security	Purpose
			12/31/06	12/31/07						
Andy Charet	VP	70,000	17,500	0	08/25/03	08/25/07	Principal & Interest payable annually	3.00%	Recorded DoT	Employee Relocation
Lon Duane	VP	70,000	17,500	0	08/27/03	08/27/07	Principal & Interest payable annually	3.00%	Recorded DoT	Employee Relocation
Kendall Hunter	VP	20,000	21,250	0	06/10/03	06/10/07	Principal & Interest payable annually	3.00%	Recorded DoT	Employee Relocation
Jim Simpson	VP	100,000	23,000	0	11/28/03	11/28/07	Principal & Interest payable annually	3.32%	Recorded DoT	Employee Relocation
Anne Curran	VP	30,000	13,000	1,500	04/21/04	04/21/08	Principal & Interest payable annually	2.15%	Recorded DoT	Employee Relocation
Thomas Clinton Jr	VP	30,000	25,000	12,500	06/01/04	06/01/08	Principal & Interest payable annually	3.89%	Recorded DoT	Employee Relocation
James Hamann	VP	50,000	25,000	12,500	05/27/04	05/27/08	Principal & Interest payable annually	3.16%	Recorded DoT	Employee Relocation
Brian Wiley	VP	50,000	25,000	12,500	07/09/04	07/09/08	Principal & Interest payable annually	3.89%	Recorded DoT	Employee Relocation
Brian Lee	VP	30,000	27,250	15,180	03/19/04	03/19/08	Principal & Interest payable annually	3.62%	Recorded DoT	Employee Relocation
Christine Malcolm	VP	100,000	52,600	27,600	10/18/04	10/18/08	Principal & Interest payable annually	2.82%	Recorded DoT	Employee Relocation
Colleen McKernan	VP	70,000	30,000	17,500	08/18/04	08/18/08	Principal & Interest payable annually	4.00%	Recorded DoT	Employee Relocation
Janet Mancini	VP	30,000	16,200	0	04/30/04	04/30/08	Principal & Interest payable annually	3.15%	Recorded DoT	Employee Relocation
DeAnne Peterson	VP	70,000	36,700	17,500	02/21/04	02/21/08	Principal & Interest payable annually	3.17%	Recorded DoT	Employee Relocation
Charles Serlachius	VP	70,000	37,914	20,010	03/09/05	03/09/09	Principal & Interest payable annually	3.50%	In Process DoT	Employee Relocation
Kelly Cannon	VP	100,000	100,000	100,000	09/27/05	09/27/09	Principal & Interest payable annually	4.19%	In Process DoT	Employee Relocation
Tommy Currey	VP	70,000	52,500	0	01/14/05	01/14/09	Principal & Interest payable annually	3.78%	In Process DoT	Employee Relocation
Dean Edwards	VP	150,000	77,600	40,180	04/14/05	04/14/09	Principal & Interest payable annually	4.00%	Recorded DoT	Employee Relocation
Linwin Harper	VP	70,000	70,000	70,000	08/27/05	08/27/09	Principal & Interest payable annually	4.01%	In Process DoT	Employee Relocation
Wade Gorgulano	VP	100,000	100,000	100,000	07/15/05	07/15/09	Principal & Interest payable annually	3.86%	Recorded DoT	Employee Relocation
Elly Sedam	VP	105,000	110,000	105,000	05/12/05	05/12/09	Principal & Interest payable annually	4.78%	Recorded DoT	Employee Relocation

KAISER FOUNDATION HEALTH PLAN, INC.
94-1340523
12/31/2007

STATEMENT LINE 50 - RECEIVABLES DUE FROM OFFICERS, DIRECTORS AND KEY EMPLOYEES
FORM 990 PART IV

Name	Title	Original Amount	Balance of Note		Date of Note	Maturity Date	Terms	Interest Rate	Security	Purpose
			12/31/06	12/31/07						
John Williams	VP	126,000	102,000	66,000	07/18/95	07/18/99	Principal & interest payable annually	4.77%	Recorded DoT	Employee Relocation
Andrew Weintraub	VP	33,000	33,000	0	05/23/95	05/23/96	Principal & interest payable annually	4.78%	Recorded DoT	Employee Relocation
Robert Brown	VP	60,000	60,000	50,000	06/21/96	06/21/10	Principal & interest payable annually	5.06%	Recorded DoT	Employee Relocation
Kathleen Foster	VP	75,000	75,000	75,000	03/17/96	03/07/10	Principal & interest payable annually	4.51%	Recorded DoT	Employee Relocation
David Koberg	VP	100,000	100,000	100,000	08/18/96	08/18/10	Principal & interest payable annually	3.21%	Recorded DoT	Employee Relocation
Paul Richards	VP	100,000	100,000	100,000	07/13/01	02/13/10	Principal & interest payable annually	4.40%	Recorded DoT	Employee Relocation
Paul Robinson	VP	200,000	200,000	200,000	02/13/06	02/13/11	Principal & interest payable annually	4.40%	Recorded DoT	Employee Relocation
Ronald Smith	VP	75,000	75,000	75,000	06/16/96	06/16/10	Principal & interest payable annually	5.06%	Recorded DoT	Employee Relocation
William Cole	VP	75,000	75,000	75,000	09/13/96	09/13/09	Principal & interest payable annually	5.01%	Recorded DoT	Employee Relocation
Dawn Delaney	VP	25,000	0	25,000	04/10/97	04/10/11	Principal & interest payable annually	4.61%	Recorded DoT	Employee Relocation
Rose Gutierrez	VP	50,000	0	50,000	06/21/97	06/21/11	Principal & interest payable annually	4.64%	Recorded DoT	Employee Relocation
James Manzoni	VP	30,000	0	30,000	01/11/97	01/11/10	Principal & interest payable annually	4.58%	Recorded DoT	Employee Relocation
Philip Paulino	VP	252,077	0	252,077	10/18/07	05/31/08	Principal & interest payable annually	4.11%	Recorded DoT	Employee Relocation
TOTAL			1,668,896	1,693,154						
C/S Loans			1,675,794							
C/S S' Receivables			10,106							
			1,685,896							

FEDERAL FOOTNOTES

=====

FORM 990, PART IV, LINE 50A

PURSUANT TO THE TERMS OF THE ORGANIZATION'S ACCOUNTABLE EXPENSE REIMBURSEMENT PLAN, CERTAIN EXPENSES MAY BE PAID BY THE ORGANIZATION ON BEHALF OF ITS OFFICERS, DIRECTORS AND KEY EMPLOYEES WHICH ARE SUBSEQUENTLY REPAID BY SUCH PERSON TO THE ORGANIZATION. AT ANY POINT DURING THE NORMAL BUSINESS CYCLE, THERE MAY BE AMOUNTS RECEIVABLE FROM SUCH PERSONS PURSUANT TO THE ACCOUNTABLE PLAN.

SEMI 6 A

2018年12月26日

44-38861-1000

2000

0336670883 1374 0884 '93315721: 8 47 1033863 98331440 40 4567 4 3444 068 88003 17438333845

[illegible][illegible]

KAISER FOUNDATION HEALTH PLAN INC.

325031-23

12307

STAFFMENT FORM 920 PART V-B - LIST OF FORMER OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

(A) NAME	(B) LOANS AND ADVANCES	(C1) COMPENSATION PRE 2007 See Notes 2 & 4	(C2) COMPENSATION 2007 See Notes 2 & 4	(D1) BENEFIT 2007 See Notes 2 & 5	(D2) BENEFIT PAID 2008 See Notes 2 & 8	(E) EXP ACCT/ OTHER ALLOW. See Notes 3 & 6
See Note 2						
LYNN BARBANA	0	6,053	0	0	9,577	0
DAVID P. BUCKNER	0	0	0	2,602	0	0
COLLEEN B. BURKE	0	16,173	0	2,593	5,140	0
CHRISTOPHER W. CHASE	0	0	0	0	0	0
JOHN T. CHAFFIN JR.	0	60,474	16,778	1,111	10,524	0
WILLIAM J. CHAFFIN	0	42,650	0	0	20,254	0
BARBARA L. CHASE	0	0	0	2,041	0	0
ROBERT E. CHASE	0	0	0	0	0	0
WILLIAM J. CHAFFIN	0	15,526	0	0	12,276	0
DAVID W.	0	44,143	0	0	0	0
DAVID L. CLARKE	0	85,284	0	16,000	112,219	0
CLIFFORD J. CLARK	0	56,219	11,402,551	1,100	0	0
WILLIAM A. CLARK	0	201,252	0	2,097	0	0
JOHN A. CLARK	0	10,393	0	15,555	6,763	0
JOHN A. CLARK	0	644,361	409,040	15,606	657	0
STEPHEN	0	0	0	0	0	0
JOSEPH E. CULLEN	0	32,763	0	12,117	39,700	0
WILLIAM W. CULLEN	0	0	0	9,224	0	0
DAVID M. CULLEN	0	471,804	0	15,389	265,061	0
JOHN W. CULLEN	0	400,000	0	0	0	0
ROBERT L. CULLEN	0	0	0	1,057	0	0
JOHN W. CULLEN	0	2,800	0	1,607	2,057	0
JOHN W. CULLEN	0	0	0	1,000	0	0
JOHN W. CULLEN	0	20,225	0	0	19,946	0
JOHN W. CULLEN	0	0	0	9,745	0	0
JOHN W. CULLEN	0	113,727	0	2,404	0	0
JOHN W. CULLEN	0	101,000	221,762	16,701	30,712	1,790
JOHN W. CULLEN	0	114,502	0	6,954	0	0
JOHN W. CULLEN	0	0	940,990	1,000	0	0
JOHN W. CULLEN	0	0	0	0	0	0
JOHN W. CULLEN	0	0	471,100	15,926	0	0

NOTES for current and future compensation, benefits and other reimbursements

Note #1 - This Organization is one of the corporate entities listed on Part VI, Line 80 "Related and Controlled Entities" which is included as a part of this return. This Organization is a participating member of a vertically integrated direct service prepaid health care program.

Note #2 - The Officers and Directors can be contacted in care of

Kaiser Foundation Health Plan, Inc.
Program Office Controllers Department
One Kaiser Plaza, Suite 15L Ordway
Oakland, CA 94612

Note #3 - The executive compensation program for Kaiser Foundation Health Plan, Inc. and Subsidiaries and Kaiser Foundation Hospitals and Subsidiaries (KFHP/H) is designed to recruit, retain and motivate qualified senior management personnel. Senior management personnel have a significant impact on the strategic and policy direction and results of the organization. Therefore, the executive compensation program is, to a significant degree, performance-based. The compensation program is reviewed annually by an independent committee of the Board of Directors of KFHP/H, which evaluates and approves all programs and payments to executives.

Base pay for executive positions is established at a level comparable to the relevant market. In addition, other components of the compensation program bear 'at-risk' features designed to focus on strategically important performance goals and to assist in attracting and retaining top performers. The executive compensation program is targeted at the median of the comparable external market in which the organization competes for executive leadership. The compensation program focuses on objectives in the areas of quality of member care and service, financial soundness, and the community and social mission of the organization.

Note #4 - Compensation, benefit plan contributions and reimbursement for certain expenses (collectively referred to as "compensation") of Directors, Officers and Key Employees are paid by Kaiser Foundation Health Plan, Inc. (Health Plan) (94-1340523) as common paymaster and disbursement agent for the participating member organizations of KFHP/H. Certain Directors, Officers and/or Key Employees perform services for several of the KFHP/H member organizations.

Some of the amounts shown as Compensation were actually earned in years prior to 2007. This compensation is effectively reported in Part V twice -- once in the year deferred and again in the year paid. However, the compensation is only paid once. The disclosure rules mandate that significant amounts of compensation are double-counted in both 2006 and 2007. For instance, column C1 includes distributions from retirement, savings, and deferred compensation plans that were earned in prior years, and column D2 includes incentive payments scheduled for 2008 for performance goals achieved in 2007.

Note #5 - The Organization offers various benefit plans, both qualified and non-qualified. Among the benefits offered to the officers listed on Form 990, Part V-A line 75 c are a qualified Defined Benefit Plan (Plan A), a qualified Defined Contribution Plan (Plan B), a Section 403(b) Tax Sheltered Annuity Plan (TSA), a Section 457(b) Deferred Compensation Plan (CAP), and health and welfare benefit plans. Included in Benefits reported for this purpose are the value of the annual contributions to Plan B, TSA, CAP and certain health and welfare benefit plans. Estimates

for 2007 accruals for future benefits under Plan A are included in column D1.

For other benefit plans available to executives which provide future benefits earned during 2007 (where the specific amounts are available and determinable by the time this tax report is filed), the amount is included in the Benefits column D1 reported in this return. Amounts determinable at year-end under termination of employment arrangements calling for future payments in a subsequent year are included in the D1 Benefit Plans column for this purpose. Individuals noted with (*) may have amounts included by reason of termination of employment and from benefit plan accounts that were previously earned.

Certain officers, directors and key employees are eligible for post-retirement medical and life insurance benefits if they meet certain eligibility requirements. Payments are not made to these post-retirement benefit plans on behalf of individuals until retirement, and thus, payments to these plans are not reported on Part V, column D. However, when the retiree benefits are actually paid, they are reported on Part V-B of the Form 990.

Note #6 The amounts reported as 'Expense Account/ Other Allowance' include amounts for reimbursement of expenses. Under IRS rules, ordinary and necessary business expenditures such as travel, transportation, lodging, meals, business meetings and conferences are not included here. These items are reimbursed on an accountable plan basis, consistent with policies and procedures based on prudent fiduciary responsibilities and standards. The policies under which these individuals account to the payer meet the substantiation requirements of Internal Revenue Code Section 274. This reporting includes taxable moving and relocation reimbursements and allowances.

Note #7 — The average weekly time spent by Board members on the organization's affairs during 2007 is estimated to be five hours. Actual time spent by Board member may vary based on different responsibilities during the year. Key employees, who work full-time, may work in excess of the standard 40-hour work week and will work on various entities within the program.

Kaiser Foundation Health Plan, Inc., Kaiser Foundation Hospitals, Kaiser Foundation Health Plan of the Northwest, Kaiser Foundation Health Plan of Colorado, and Kaiser Foundation Health Plan of Ohio have the same Directors. The hours reported for outside Directors for Part V represent the total average weekly time spent by each Director on all of these organizations' affairs during 2007.

KAISER FOUNDATION HEALTH PLAN, INC.
EMPLOYEE COMPENSATION FOR FORM 990 REPORTING PURPOSES
FOR TAX YEAR 2007

TOP FIVE EMPLOYEES								
NAME	TITLE	HOURS	(C1)		(C2)	(D1)	(D2)	(E)
			COMPENSATION PRE-2007	COMPENSATION 2007	COMPENSATION 2007	BENEFITS 2007	BENEFITS PAID 2008	EXP ACCT/ OTHER ALLOW.
		See note 7	See notes 3 & 4	See notes 3 & 4	See notes 3, 4 & 5	See notes 3, 4 & 5	See Notes 3, 4 & 5	See Notes 3, 4 & 5
KEITH SHULTZ *	VP	40	156,906	773,190	750,207	159,940	0	
GARRY HURLBUT	VP	40	425,724	547,530	562,190	168,171	0	
MARILYN CHOW	VP	40	405,477	337,111	171,904	110,440	0	
JACK HUDES	VP	40	160,204	414,025	149,504	178,891	0	
GEORGE DISALVO	SVP	40	387,414	459,721	144,706	213,073	0	

NOTES: See Statement 16 for notes applicable to the above reporting.

KAISER FOUNDATION HEALTH PLAN, INC.

FEIN: 94-1340523

December 31, 2007

Schedule A, Part III, Question 2a:

Kaiser Foundation Health Plan, Inc. (KFHP, Inc.) is organized for the public benefit and provides health and medical care services for its members. KFHP, Inc. and Kaiser Foundation Hospitals (KFH) have common Boards of Directors. KFHP, Inc. and KFH are operated as separate charitable corporations. See **Statement 30** for a list of tax-exempt and non-exempt related entities.

Based on a review of KFHP, Inc. records and Conflict of Interest (COI) statements for these directors, officers and key employees for 2007, KFHP, Inc. did not engage in the sale, exchange, or leasing of property with any of the persons listed on Form 990, Part V.

Based on a review of the records of the affiliated taxable entities for transactions with these individuals, none of these taxable entities engaged in any sale, exchange or lease of property with KFHP individual directors or officers.

In the normal course of business in carrying out its charitable purposes, KFHP, Inc. may have entered into the sale, exchange, or leasing of property with some of the related entities described in **Statement 30**. KFHP, Inc. relationships with such organizations are conducted on a fair market value basis.

Schedule A, Part III, Question 2b:

Statement 34 provides a list of the directors, officers and key employee family members with whom KFHP, Inc. did business or who were employed by KFHP, Inc. or any KFHP, Inc. affiliate. KFHP, Inc. does not have trustees, creators or substantial contributors.

Based on a review of KFHP, Inc. records and COI statements for these directors, officers and key employees for 2007, KFHP, Inc. did not engage in the lending of money or other extension of credit with any of these persons in 2007. KFHP, Inc. has a program that provides loans to relocate executives. **Statement 16** provides information regarding officer and key employee loans made by KFHP, Inc. as disclosed in the KFHP, Inc. 2007 Form 990, Part IV and Schedule A, Part III question 2b.

KAISER FOUNDATION HEALTH PLAN, INC.
FEIN: 94-1340523
December 31, 2007

Based on the COI questionnaires for 2007, **Statement 35** lists non-affiliated taxable organizations which did business with KFHP, Inc. in 2007 and on which KFHP, Inc. officers, directors, key employees or their families served as an officer, director, or owner. KFHP, Inc. relationships with such organizations are conducted on a fair market value basis and the KFHP officer director or key employee abstained from voting on any such matters

Schedule A, Part III, Question 2c:

Form 990, Part V lists the officers, directors and key employees of KFHP, Inc. in 2007. Based on a review of COI statements for these directors, officers and key employees for 2007 **Statement 35** provides a list of their family members with whom KFHP, Inc. did business or who were employed by KFHP, Inc. or any KFHP, Inc. affiliate. KFHP, Inc. does not have trustees, creators or substantial contributors. Any such transactions are conducted on a fair market value basis.

Based on a review of KFHP, Inc. records and COI statements for these directors, officers and key employees for 2007, KFHP, Inc. did not engage in the furnishing of goods, services, or facilities with any of the persons in 2007.

In the normal course of business in carrying out its charitable purposes, KFHP, Inc. may have entered into the furnishing of goods, services, or facilities with some of the related taxable entities. **Statement 36** generally describes the transactions between KFHP, Inc. and those entities.

Based on the COI questionnaires for 2007, **Statement 35** lists non-affiliated taxable organizations, which did business with KFHP, Inc. in 2007 and on which KFHP, Inc. officers, directors, key employees or their families served as an officer, director, or owner. **Statement 35** also provides a general summary of the transactional relationship (if any) between KFHP, Inc. and such organizations. KFHP, Inc. relationships with such organizations are conducted on a fair market value basis and the KFHP officer, director or key employee abstained from voting on any such transaction.

KAISER FOUNDATION HEALTH PLAN, INC.

TIN: 94-1340523

DECEMBER 31, 2007

**LOBBYING ACTIVITIES BY NONEXEMPTING PUBLIC CHARITIES
FORM 990, SCHEDULE A, PART VI-B**

The Organization is a member of the Kaiser Permanent Medical Care Program and participated and benefited from lobbying activities conducted at the national level by Kaiser Foundation Health Plan, Inc. for the benefit of its enrolled members and for the health care industry as a whole. As an organization generally exempt from income tax under Internal Revenue Code Section 501(c)(3), Health Plan did not participate in or conduct political campaigns.

During the year this Organization may have made comments or statements concerning legislation which may affect the health care industry. Health Plan may have engaged in telephone conversations and/or written letters to various federal, state, and local officials regarding matters which affected the healthcare industry as a whole. The amount of time and money involved in the activities is detailed on lines a through h. Health Plan has not intervened in any political campaign.

Health Plan has several employees and/or may retain a professional consultant to represent Health Plan's interests in various legislative and regulatory bodies and from time-to-time to keep informed of Federal and State legislation having an impact on Health Plan's charitable activities as an exempt Health Maintenance Organization.

These individuals attempt to ensure that proposed legislation and enacted laws are compatible with the Interest of Health Plan and its members by performing the following activities.

- Collecting, analyzing and distributing within the Organization, public and private policy recommendations regarding proposed legislation and enacted laws that affect the operation of Health Plan and its ability to provide quality health and medical care services to its members in a cost effective environment.
- Providing appropriate informational materials to legislators and to their staffs that pertain to matters of common interest in the health care community and in the not-for-profit community.
- Also by preparing written and oral testimony, these individuals appear at legislative hearings, monitor legislative proceedings and meet with legislators and/or their staffs regarding issues pertinent to the mission of Health Plan. Those individuals appearing at such hearings and meetings for and on behalf of Health Plan often are representing the interests of common interest groups as well as the interests of the members of Health Plan.
- Other employees and officers perform services by delivering speeches at various public and private functions and in serving as faculty in healthcare related educational programs throughout the community.

DECEMBER 31, 2007

ATTACHMENT FOR:

FORM 990 PART VI, QUESTION 83 - RELATED AND AFFILIATED ENTITIES

KAISER FOUNDATION HEALTH PLAN, INC. AND KAISER FOUNDATION HOSPITALS, CALIFORNIA
NOT FOR PROFIT CORPORATIONS, EXEMPT FROM INCOME TAX UNDER INTERNAL REVENUE CODE
SECTION 501(C)(3) HAVE A CONTROLLING OR AFFILIATED INTEREST IN THE FOLLOWING CORPORATIONS
AS OF DECEMBER 31, 2007

EMPLOYER ID#	ENTITY NAME	DIRECT & INDIRECT % CONTROLLED BY KAISER INC
SUBSIDIARY ENTITIES THAT ARE OWNED DIRECTLY OR INDIRECTLY BY KAISER FOUNDATION HEALTH PLAN, INC., THAT ARE ALSO EXEMPT FROM FEDERAL INCOME TAX UNDER IRC 501(C)(3):		
03-013830	KAISER FOUNDATION HEALTH PLAN OF THE MIDWEST	100%
04-058781	KAISER FOUNDATION HEALTH PLAN OF COLORADO	100%
05-109076	KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC.	100%
05-094843	KAISER FOUNDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC.	100%
06-012768	KAISER FOUNDATION HEALTH PLAN OF CHIC	100%
07-000400	COLUMBIA HEALTH PLAN	100%
07-009104	KAISER HEALTH PLAN ASSET MANAGEMENT, INC.	100%
08-004562	KAISER HEALTH SERVICES	100%
09-000010	KAISER HEALTH SERVICES OF CALIFORNIA	100%
09-018026	KAISER HEALTH SERVICES OF CALIFORNIA	100%
09-017100	KAISER HEALTH SERVICES OF CALIFORNIA	100%

SUBSIDIARY ENTITIES THAT ARE OWNED DIRECTLY OR INDIRECTLY BY KAISER FOUNDATION HEALTH PLAN, INC. THAT ARE TAXABLE FOR FEDERAL AND STATE INCOME TAX PURPOSES

93-01-77-0	6.4K TYPE A'S PLANCE LTD	100%
94-31-1386	RANKEN PERMANENTLY BEAT TO ALL OTHERS IN THE UK	100%
94-32-01-0	FASER PRO OF PEEF SEPCOFS INC	100%
91-181807	CHEE CORPORALES DU	100%

RAISER FOUNDATION HEALTH PLAN, INC. IS AFFILIATED WITH THE FOLLOWING ENTITIES EXEMPT FROM FEDERAL INCOME TAX UNDER IRC SECTION 501(C)(3):

94-01547	Kaiser Foundation Hospitals	71	8.4
94-02815	Kaiser Foundation Hospitals	71	8.4

KAISER FOUNDATION HEALTH PLAN, INC. IS AFFILIATED WITH THE FOLLOWING ENTITIES THAT ARE NOT EXEMPT FROM FEDERAL INCOME TAX.

94-32365-0	AMER. PLANNING & INSURANCE CO.	100%	N/A
94-32365-1	KP CHOCOL. LLC (entity to be treated as a disregarded entity for tax purposes)	100%	N/A
94-32365-2	SPACEMIPS INC.	100%	N/A
94-32365-3	HEALTH CARE MANAGEMENT SOLUTIONS, LLC	100%	N/A
94-32365-4	AMER. PLANNING & INSURANCE CO.	100%	50%
94-32365-5	N/A	100%	N/A
94-32365-6	AMER. PLANNING & INSURANCE CO. (entity to be treated as a disregarded entity for tax purposes)	100%	100%

NOTE (1) KAISER FOUNDATION HOSPITALS, A CALIFORNIA NOT-FOR-PROFIT CORPORATION, IS EXEMPT FROM INCOME TAX UNDER THE PROVISIONS OF A SPECIAL REVENUE COLLECTION SECTION WHICH SHARES A COMMON BOARD OF DIRECTORS WITH KAISER FOUNDATION INC., THE PAIN INC.

NOTE 52) THESE FIGURES ARE SUBTOTALS OF BASES; LINDSEY REPORTS

NOTE (3) KAISER PERMANENTE INSURANCE COMPANY IS A NON-RENEWABLE, ACCIDENT AND HEALTH INSURANCE COMPANY OF WHICH 10% OF THE PREPARED STOCK AND 5% OF THE COMMON STOCK ARE OWNED BY KAISER FORTUNA. NON AFFILIATED THE REMAINING 15% OF COMMON STOCK IS OWNED BY NON AFFILIATED PERSONS AND PRACTICAL GROUPS.

NOTE 74) HAMI-COLORADO, LLC THE SOLE MEMBER OF DISTURBED COUNTRY COMPANY
HAMILTONS-TALSAAS MANAGEMENT INC

THE COMMON ADDRESS FOR ALL ENTITIES LISTED ABOVE IS

ON A WIDE FOUNDATION RESEARCH PLAN FOR
PROGRAMS OF ALL CONTROLLERS DEPARTMENT - 1970
AND FISCAL YEAR 1971-1972
DALLAS, TEXAS

KAISER FOUNDATION HEALTH PLAN INC.
TIN: 94-1340523
DECEMBER 31, 2007

STATEMENT FORM 990 PART VII
RELATIONSHIP OF ACTIVITIES TO EXEMPT PURPOSE

LINE NUMBER 93:

- 93A **MEMBERS HEALTH CARE PREMIUMS**
Revenue received from or on behalf of members, for prepaid health care coverage under the HMO care plans offered by Health Plan to its members. Revenue excluded under the provisions of Revenue Ruling 68-27.
- 93B **SUPPLEMENTAL CHARGES / PHARMACY**
Revenue received for co-payments from or on behalf of members for health care services provided under the plans referred to in 93A above. Pharmaceutical sales to members. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.
- 93C **NON-PLAN AND INDUSTRIAL REVENUE**
Revenue received from non-members for health care and from outside insurers for reimbursement for health care services provided to members for work-related injuries or conditions. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.
- 93D **OTHER PROGRAM SERVICE REVENUE**
Revenue received from or on behalf of members for health care services provided under the plans referred to in 93A above.
- 93F **MEDICARE/MEDICAID PAYMENTS**
Revenue received from the Social Security Administration for medical and health care services provided to Plan members covered under Part B of Medicare. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.

FORM 990 PART I, LINE 8 C, COLUMN (B)
GAIN OR (LOSS) FROM SALES OF ASSETS OTHER THAN INVENTORY

[illegible]

FORM 990 PART I, LINE 8 C, COLUMN (B)
GAIN OR (LOSS) FROM SALES OF ASSETS OTHER THAN INVENTORY

DESCRIPTION	Date Acquired	Date Sold	Proceeds/ Sales Price	Cost/Basis Expense of Sale	Accum. Depreciation	Gain or (Loss)	If an asset sold for over \$10,000, Name of Purchaser
----- See Note	#1	#2	-----	-----	-----	-----	-----
SHARED SERVICES							
Shared Services Department	1/1/06	1/31/07			(1,243)	(1,243)	
Subtotal - Shared Services			0	0	(1,243)	(1,243)	
Net Gains on Sales of Fixed Assets			13,897,812.421	174,688.664	163,821,754	4,093,689	
Combined Totals			13,897,812.421	174,688.664	163,821,754	4,093,689	
RECAP OF NET GAIN/(LOSS)			Investments	Fixed Assets	Combined		
LESS: SALES PROCEEDS			13,897,812.421	174,688.664	163,821,754		
ORIGINAL COST AND EXPENSE, LESS: ADJ.			13,897,812.421	174,688.664	163,821,754		
DEPRECIATION ADJUSTMENTS			2,753,117.2	174,688.664	163,821,754		
NET COST OR OTHER BASIS			13,897,812.421	174,688.664	163,821,754		
NET GAIN/(LOSS)			13,897,812.421	174,688.664	163,821,754	4,093,689	

NOTE #1: All proceeds from other fixed assets were accounted for by the related sales price in the tax year of disposal. No proceeds were received from the sale of property held for one year or less. The related sales price of the assets in the year of disposal was not reported on the tax return.

NOTE #2: All proceeds from other fixed assets were accounted for by the related sales price in the tax year of disposal. No proceeds were received from the sale of property held for one year or less. The related sales price of the assets in the year of disposal was not reported on the tax return.

NOTE #3: All proceeds from other fixed assets were accounted for by the related sales price in the tax year of disposal. No proceeds were received from the sale of property held for one year or less. The related sales price of the assets in the year of disposal was not reported on the tax return.

KAISER FOUNDATION HEALTH PLAN, INC.
FORM 990 TAX YEAR 2007

94-1340523

STATEMENT OF FIXED ASSETS AND DEPRECIATION

COMBINED DIVISIONS

FORM 990 PART IV, LINE 57 - LAND, BUILDING AND EQUIPMENT,
LESS ACCUMULATED DEPRECIATION AND AMORTIZATION, AND
PART II, LINE 42, COLUMN (B) - DEPRECIATION AND AMORTIZATION EXPENSE.

	COST		ACCUMULATED DEPREC/AMORT		2007 DEP/AMORT EXPENSE
	BEGINNING OF YEAR	END OF YEAR	BEGINNING OF YEAR	END OF YEAR	
LAND	350,567,932	403,710,363	0	0	0
LAND IMPROVEMENTS	37,782,284	39,847,853	31,382,026	30,100,037	913,160
BUILDINGS	2,070,707,325	2,268,490,828	937,430,875	1,022,550,775	113,396,156
LEASEHOLD IMPROVEMENTS	567,256,223	594,303,858	359,496,936	401,841,180	28,913,467
EQUIPMENT	727,956,311	586,720,705	679,192,022	545,603,380	29,299,854
CAPITALIZED SOFTWARE	454,468,528	454,638,878	420,436,302	433,650,170	12,867,978
CAPITALIZED LEASES	45,805	188,666	46,805	94,709	47,904
CONSTRUCTION IN PROGRESS	182,985,694	313,386,625	0	0	0
AMORTIZATION					480,128
TOTALS TO:					
PART IV, LINE 57(A)	4,391,782,108	4,561,287,775			
PART IV, LINE 57(B)			2,427,970,966	2,433,870,251	
PART IV, LINE 57(C)	1,963,791,142	2,227,417,523			
PART II, LINE 42 COLUMN (B)					183,918,647

KAISER FOUNDATION HEALTH PLAN, INC
FEIN: 94-1340523
12/31/2007

FAMILY AFFILIATIONS REPORTED

NAME	FAMILY MEMBER AFFILIATION
STEVE R ZATKIN	SPOUSE EMPLOYEE OF KFHP INC.
VICTORIA B ZATKIN	SPOUSE, SR VP, GENERAL COUNSEL AND SECRETARY OF KFH, KFHP INC. AND REGIONAL HEALTH PLANS
CYNTHIA TELLES	COUSIN, PHYSICIAN SOUTHERN CALIFORNIA MEDICAL GROUP
THEODORE WISE	SIBLING, PHYSICIAN NORTHWEST MEDICAL GROUP
CARLOS ZARAGOZA	SPOUSE EMPLOYEE OF KFHP INC

KAISER FOUNDATION HEALTH PLAN, INC
 FEIN: 94-1340523
 December 31 2007

FORM 990. SCHEDULE A, PART III

NON-AFFILIATED TAXABLE ORGANIZATION RELATIONSHIPS

NAME	NON-AFFILIATED TAXABLE ORG	TRANSACTIONAL RELATIONSHIP
PHILIP A MARINEAU	LEVI STRAUS & CO	NONE
J. NEAL PURCELL	KPMG INTL - RET.	AUDIT & TAX ADVISOR
	OMNI FLIGHT EMORY HEALTHCARE	AIR AMBULANCE SERVICES NONE
EDWARD PEI	FIRST HAWAIIAN BANK	BANKING SERVICES IN HAWAII
RAYMOND BAXTER	UNION BANK PACIFIC CARE	NONE NONE
JERRY FLEMING	INTEGRATED HEALTH CARE ASSOCIATION	VENDOR TO KP HR PROJECT
LARRY Y WILSON	SCHOLASTIC	NONE
GEORGE HALVORSON	PERMANENTE FEDERATION	ASSOCIATION OF MEDICAL GROUPS PROVIDING PHYSICIANS TO KAISER FOUNDATION HEALTH PLANS AND KAISER FOUNDATION HOSPITALS

TAXABLE ENTITY RELATIONSHIPS
KAISER FOUNDATION HOSPITALS AND HEALTH PLAN INC.

EMPLOYER TAX ID #	ENTITY NAME	Purpose of Entity
<u>KAISER FOUNDATION HOSPITAL SUBSIDIARIES (TAXABLE):</u>		
94-3245176	KAISER PERMANENTE INTERNATIONAL	Type: An international consulting company
94-3242362	KAISER PERMANENTE VENTURES	Type: Investive
68-4434615	CARETOUCH INC	Type: Retail health products (over 60000 employees) Winding up its business affairs
94-2766347	KP ONCALL LLC	LLC Owns & operates nurse telemedicine services call center
<u>KAISER FOUNDATION HEALTH PLAN INC. SUBSIDIARIES (TAXABLE):</u>		
94-3113684	KAISER PERMANENTE HEALTH ALTERNATIVES	Type: Provides dental plans and Point of Service medical plans in Washington state to groups/individuals
94-3268422	KAISER PROPERTIES SERVICES INC	Type: Holds a CA real estate brokerage license
94-2203402	KAISER PERMANENTE INSURANCE COMPANY	Type: Insurance company offering indemnity benefit plans
02-0320750	OAK TREE ASSURANCE LTD	Type: Captive insurance company to insure workers compensation & auto insurance coverage
91-2171891	LOKATI ASSURANCE LTD	Type: Captive insurance company to insure and secure reimbursement for property & casualty risks
	OPDWAY INTERNATIONAL LTD	Type: A holding company to provide offshore risk management tools
	ORDWAY INDEMNITY LTD.	Type: An offshore company used as a risk management tool
91-1814507	CHIP COMPANIES INC	Type: Holding company, sole member of CHIP LHP is an inactive health plan in New York

KAISER FOUNDATION HEALTH PLAN, INC.

CERTIFICATE

I, the undersigned, Victoria Zatkun, hereby certify that I am the duly elected Assistant Secretary of Kaiser Foundation Health Plan, Inc., a California nonprofit public benefit corporation.

I further certify that attached hereto is a true and correct copy of the amended Bylaws of Kaiser Foundation Health Plan, Inc., and I do further certify that the attached Bylaws are, at the date of this certificate, in full force and effect and have not been otherwise amended or rescinded as of the date hereof.

IN WITNESS WHEREOF the undersigned has hereunto signed her name this 19th day of September, 2008.


Victoria Zatkun
Assistant Secretary

**BYLAWS OF
KAISER FOUNDATION HEALTH PLAN, INC.**

**ARTICLE A
PURPOSES**

Section A-1. Principal Purpose.

This corporation exists for the principal purpose of establishing and maintaining nonprofit comprehensive, predominantly prepaid, direct service health care plans at reasonable cost for members of the public, without regard to age, sex, race, religion or national origin.

Section A-2. Related Purposes.

This corporation's related purposes are to promote and encourage the advancement and improvement of the nation's health care delivery system, with special emphasis on organizing and providing health care services on a cost effective basis; to participate in activities designed and carried on to promote the community's general health; to support the tax-exempt purposes of this corporation's subsidiaries, and of Kaiser Foundation Hospitals and its subsidiaries, by the provision of administrative support services; and, subject to Sections A-3 and A-4, to support such other charitable, scientific, educational and hospital endeavors as the corporation may deem advisable.

Section A-3. Nonprofit Character.

This corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. This corporation is organized under the California

Nonprofit Public Benefit Corporation Law for, and its assets are irrevocably dedicated to, public and charitable purposes. The corporation does not and shall not have the power to distribute gains, profits or dividends to its Directors or officers, and no part of its net earnings shall inure to the benefit of any Director or officer of the corporation or to any other individual, but the corporation may compensate Directors and officers for the reasonable value of goods or services that they furnish to the corporation.

Section A-4. Disposition of Assets on Liquidation or Dissolution.

Upon the corporation's liquidation or dissolution, the Board of Directors shall, after paying or adequately providing for the corporation's liabilities, distribute the corporation's assets to one or more organizations exempt from tax under §501(c)(3) of the Internal Revenue Code of 1986 or any amendment or successor thereto. The corporation's assets may not be distributed so as to inure directly or indirectly to the benefit of any Director or officer of the corporation, or to any other individual, or to any corporation, trust or organization whose net earnings inure to the benefit of any individual.

Section A-5. Non-discrimination.

This corporation, in the operation of its nonprofit comprehensive health care plans and related activities, shall conduct its activities and shall offer the services and benefits of its plans and other activities to all persons equally, without discrimination because of race, color, religion, sex or national origin, and shall take affirmative action to maintain equality in such matters.

ARTICLE B

OFFICES

Section B-1. Principal Office.

The principal office of this corporation shall be located at the Ordway Building, One Kaiser Plaza, Oakland, Alameda County, California. The Board of Directors may change the location of the principal office at any time.

Section B-2. Other Offices

This corporation may at any time establish other offices.

ARTICLE C

DIRECTORS

Section C-1. Power and Authority of Directors.

All corporate powers shall be exercised by or under the authority of the Board of Directors, and the Board shall control the business and affairs of the corporation. The Board shall have the maximum power and authority now or hereafter provided or permitted under California law to directors of California public benefit corporations, acting as a board, except that all such powers shall be exercised consistently with, and in furtherance of, the irrevocable dedication of the assets of this corporation to the purposes specified in the Articles of Incorporation and these Bylaws.

The following powers of the corporation are illustrative only, and shall not be construed as constituting or implying any limitation upon powers exercisable by the Board or the corporation. The corporation shall have power to:

- (a) Commence, conduct and defend legal proceedings;
- (b) Adopt, use and alter a corporate seal, but failure to affix a seal shall not affect the validity of any act or instrument of the corporation;
- (c) Adopt, amend and repeal Bylaws;
- (d) Select, remove and prescribe powers, duties and compensation of officers, agents and employees, and require security for faithful service;
- (e) Qualify to conduct, and conduct activities anywhere in the world;
- (f) Acquire, hold, lease, encumber, convey, exchange, transfer upon trust, or otherwise dispose of real and personal property anywhere in the world, and

receive and accept inter vivos or testamentary gifts of real or personal property, or both;

(g) Borrow money, contract debts and issue bonds, debentures, notes or other evidences of indebtedness therefor, and secure the performance of obligations by mortgage or otherwise;

(h) Acquire, subscribe for, hold, own, pledge and otherwise dispose of and represent shares of stock, bonds and securities of any other corporation, domestic or foreign;

(i) Purchase or acquire its own bonds, debentures or other evidences of its indebtedness or obligations;

(j) Make donations for charitable purposes;

(k) Act as trustee under any trust incidental to the principal objects of the corporation, and receive, hold, administer and expend funds and property subject to such trust;

(l) Participate with others in any partnership, joint venture or other association, transaction or arrangement of any kind, whether or not such participation involves sharing or delegation of control with or to others;

(m) Enter into any contracts, assume any obligations or do any other acts incidental to the conduct of corporate affairs or the attainment of corporate purposes,

(n) Do all other acts necessary or expedient for administration of the affairs and attainment of the purposes of the corporation

Section C-2. Number and Qualifications.

The number of Directors may be changed at any time by amendment of these Bylaws by the Board of Directors. Until changed by the Board of Directors, there

shall be 14 Directors. Only two Directors shall be inside Directors, one of whom shall be the Chairman of the Board of this corporation who shall serve ex officio and only so long as he or she holds such office, and one of whom shall be a senior officer of this corporation designated by the Chairman of the Board. All other Directors shall be independent Directors. Each Director, including the ex officio Director and the designated Director, shall be counted for purposes of determining the presence of a quorum and shall have one vote. Each Director of this corporation shall also serve as a Director of Kaiser Foundation Hospitals, a California nonprofit public benefit corporation ("Hospitals"). One-third of the Directors shall be subscribers and/or enrollees in Kaiser Foundation Health Plan in California (the "plan") who are not employers of the plan, providers of health care services, subcontractors to the plan or group contact brokers or persons financially interested in the plan. The Secretary of this corporation shall provide prompt written notice to the Secretary of Hospitals of every change in the membership of the Board of this corporation.

Section C-3. Vacancies.

A vacancy shall exist whenever a Director resigns, for any reason becomes unable to serve, is not re-elected as provided in Section C-4, is removed in accord with law, or is removed by a vote of the majority of the Directors then in office provided that the notice of the meeting of the Board of Directors indicates the purpose of the meeting. Additional vacancies shall arise whenever and to the extent that the number of Directors is increased as provided in Section C-2. The resignation of any Director from the Board of Hospitals shall be effective as a resignation from the Board of this corporation.

Section C-4. Election and Term of Office.

The Governance, Accountability and Nominating Committee shall make recommendations to the Board of Directors regarding nominees for Board membership.

The twelve Directors other than the Chairman of the Board and the Director designated by the Chairman of the Board shall be divided into three classes of four Directors each. At the first regularly scheduled meeting of the Board of Directors each year, upon the expiration of the term of a class of Directors, Directors of that class shall be elected for a term which shall end at the later of the first regularly scheduled meeting of the Board of Directors in the third year following their election or when their successors are elected, except that in any event the term of a Director shall end on December 31 of the year in which he or she attains age 70, unless the Chairman of the Board specifically requests a Director to remain on the Board for an interim transition period and the Chairman of the Board, upon his or her retirement or resignation as Chairman of the Board, shall be precluded from continuing to serve as a Director. Any vacancy may be filled by a majority of the remaining Directors at any Board meeting. Each Director shall hold office until the end of his or her term or until he or she shall resign, become unable to serve as a Director, or be removed in accord with Section C-3.

Section C-5. Meetings.

(a) Place of Meetings. Meetings shall be held at such place as the Board of Directors shall designate in the notice of the meeting or if not so designated, all meetings shall be held at the principal office.

(b) Call of Meetings. Meetings of the Board of Directors may be called at any time by the Chairman of the Board, or by any two Directors.

(c) Notice. Notice of meetings shall be mailed, personally delivered or delivered by electronic transmission to each Director, at his or her usual business address. Special meetings shall be held upon at least four days' notice by first class mail or forty-eight hours' notice delivered personally or by telephone, including a voice message system or other system or technology designed to record and communicate messages, telegraph, facsimile, electronic mail, or other electronic means. A notice, or waiver of notice, need not specify the purpose of any regular or special meeting of the Board. Notice of a meeting need not be given to any Director who signs a waiver of notice or a written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such Director.

(d) Proof of Notice. A statement showing service of any notice pursuant to Section C-5(c) may be entered in the minutes of the meeting, and such entry shall be conclusive evidence that notice was duly given. Any waivers, consents and approvals given in lieu of regular notice shall be entered in the minutes of the meeting.

(e) Quorum. A majority of the Directors then in office shall constitute a quorum for the transaction of business. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of Directors, if any action taken is approved by at least a majority of the required quorum for such meeting.

(f) Meetings Without Notice. If all Directors are present at any meeting, or if a quorum is present and all Directors not present either (1) sign a waiver of notice of such meeting, or a consent to the holding thereof, whether prior to or after the meeting, or (2) approve the minutes thereof, the transactions of such meeting shall be as valid as if conducted at a meeting regularly noticed.

(g) Adjourned Meetings. A majority of the Directors present at any meeting, although less than a quorum, may adjourn the meeting from time to time, without further notice, until a quorum shall attend. If the meeting is adjourned for more than twenty-four hours, notice of any adjournment to another time or place shall be given prior to the time of the adjourned meeting to the Directors who were not present at the time of the adjournment.

(h) Participation in Meetings. Members of the Board may participate in the meeting through use of conference telephone, electronic video screen communication or other communications equipment. Participation in a meeting through use of conference telephone or electronic video screen communication or other communications equipment constitutes presence in person at that meeting as long as all members participating in the meeting can communicate with all other members concurrently, and all have means to participate in all matters.

Section C-6. Action Without a Meeting.

Any action required or permitted to be taken by the Board of Directors may be taken without a meeting if all members of the Board individually or collectively consent in writing to such action. Such action by written consent shall have the same force and effect as a unanimous vote of the Directors. Such written consent or consents shall be filed with the minutes of the proceedings of the Board.

ARTICLE D

OFFICERS

Section D-1. Officers

The officers of the corporation shall be a Chairman of the Board, a President, one or more Regional Presidents, one or more Executive or National Senior Vice Presidents¹, a Secretary, a Chief Financial Officer, a Controller, a Treasurer and one or more Assistant Secretaries. These shall be the only officers of the corporation. The Chairman of the Board or the President may assign such other titles as may be appropriate to other individuals, including the title of Vice President but such other individuals shall not be corporate officers. Only the Chairman of the Board must be a Director. One person may hold two or more offices, except that the same person may not be both President and Secretary.

Section D-2. Election or Appointment and Term of Office.

Each officer shall be elected by the Board of Directors at the first regular Board meeting each year or at any other meeting of the Board for a term of office which shall end at the first Board meeting the following year, or for such other term as the Board of Directors may specify, or until he or she shall resign or is not re-elected as provided in this Section.

Section D-3. Subordinate Officials.

The Chairman of the Board or the President may appoint or delegate authority to appoint such other officials as the needs of the corporation may require, each of whom shall hold office for such period, have such authority and perform such duties

¹ Defined as a "B Level" executive.

as the appointing officer, pursuant to authority conferred by the Board of Directors, may from time to time determine. Those officials shall not be officers of the corporation. Such officials holding the title of Senior Vice President or Vice President shall have authority to sign contracts and other documents on behalf of the corporation.

Section D-4. Removal and Resignation.

Any officer may be removed, at any time, either with or without cause, by the Board of Directors. Except for officers chosen directly by the Board of Directors, any officer may be removed, either with or without cause, by any officer authorized to appoint such officer, or by any officer upon whom such power of removal may be conferred by the Board of Directors.

Any officer may resign at any time by giving written notice to the Board of Directors or to the President or to the Secretary. Any such resignation shall take effect upon receipt of such notice, or at any later time specified therein; unless otherwise specified therein, a resignation shall be effective without express acceptance.

Section D-5. Vacancies.

A vacancy in any office because of death, resignation, removal, inability or disqualification to serve, or otherwise, shall be filled in the manner provided in the Bylaws for regular election or appointment to such office.

Section D-6. Chairman of the Board.

The Chairman of the Board shall be the Chief Executive Officer of the corporation and shall preside at all meetings of the Board of Directors and shall have

such other powers and duties as the Board of Directors shall designate or the Bylaws may provide.

Section D-7 President

Subject to the direction of the Board of Directors and the Chairman of the Board, the President shall have the general powers and duties of management usually vested in the office of President of a corporation as well as such other powers and duties as the Board of Directors shall designate or as the Bylaws may provide. If there is not a Chairman of the Board of Directors in office and then acting, or if the Chairman of the Board is absent or disabled, the President shall perform all of the duties of the Chairman of the Board, and when so acting shall have the powers of, and be subject to the restrictions upon, the Chairman of the Board, as prescribed in the Bylaws or by the Board of Directors.

Section D-8 Executive or National Senior Vice President.

Each Executive or National Senior Vice President shall assist the President in the performance of his or her duties. In the absence or disability of the President, the Executive Vice President, if one is designated by the Board, or in the absence of such designation, the Executive or National Senior Vice Presidents in order of their rank as fixed by the Board of Directors, shall perform the duties of the President, and when so acting, shall have all the powers of, and be subject to all restrictions upon the President. Each Executive or National Senior Vice President shall have such other powers and duties as the Board of Directors or President shall designate or as the Bylaws may provide.

Section D-9. Secretary.

The Secretary shall be responsible for keeping a book of minutes at the principal office of the corporation or at such other place as the Board of Directors shall designate, of all meetings and all formal actions of the Board of Directors. Minutes of meetings shall reflect: the time and place of the meetings; whether they were held pursuant to notice, waiver, or consent; if they were held pursuant to notice, the notice given; the names of persons present; the business transacted, and such other matters as the Board of Directors shall designate.

The Secretary shall be responsible for giving notice of meetings as required by the Bylaws. He or she shall maintain safe custody of the seal, shall make certificates and authenticate documents reflecting actions of the corporation as may be required or desirable, and shall have such other powers and perform such other duties as the Board of Directors shall designate or as the Bylaws may provide. Subject to the supervision of the Secretary, any Assistant Secretary may perform all or any part of the duties of the Secretary.

Section D-10. Chief Financial Officer.

The Chief Financial Officer shall supervise banking relations, including the handling, depositing and disbursing of all funds. The Chief Financial Officer shall render to the President and to the Board of Directors, on request, an account of his or her transactions as Chief Financial Officer and of the financial condition of the corporation. The Chief Financial Officer shall have such other powers and perform such other duties as the Board of Directors shall designate or as the Bylaws may provide. Subject to the supervision of the Chief Financial Officer, any other officer or official may perform all or any part of the duties of the Chief Financial Officer.

ARTICLE E
COMMITTEES

Section E-1. Provision for Committees.

The corporation shall have an Executive Committee and such other committees as the Board of Directors may appoint to advise and assist the Board of Directors in managing the corporation's affairs

Section E-2. Meetings.

(a) Participation in Meetings. Committee members may participate in committee meetings through use of conference telephone, electronic video screen communication or other communications equipment. Participation in a meeting through use of conference telephone or electronic video screen communication or other communications equipment constitutes presence in person at that meeting as long as all members participating in the meeting can communicate with all other members concurrently, and all have the means to participate in all matters. Minutes shall be kept of each meeting of any Board Committee, and shall be filed with the corporate records.

Section E-3. Action Without a Meeting.

Any action required or permitted to be taken by a committee of the Board of Directors may be taken without a meeting if all members of the committee individually or collectively consent in writing to such action. Such action by written consent shall have the same force and effect as a unanimous vote of the committee. Such written consent or consents shall be filed with the minutes of the proceedings of the committee

Section E-4 Executive Committee

(a) Composition. The Executive Committee shall consist of up to seven (7) Directors, who shall be selected by the Board of Directors, and who shall continue as members of the Committee at the pleasure of the Board. The Committee shall be comprised of one Director who shall serve as Chair, and in addition, only the chairs of the Board's other standing committees. The Committee shall be comprised solely of Directors who are independent. An independent Director is one who:

1. Has no personal services contract or material relationship with Kaiser Foundation Health Plan, Inc., Kaiser Foundation Hospitals or any of their subsidiaries (a "Kaiser entity") except for Board service
2. Is not a partner, executive officer, principal shareholder or director of any entity that (a) has a contract to provide goods or services to a Kaiser entity, and (b) receives more than 1% of its gross revenues from one or more Kaiser entities;
3. Is not currently and has not been for the past three years employed by a Kaiser entity;
4. Has not during the last three years been part of an interlocking directorate in which an executive of a Kaiser entity served on the compensation committee of another company that concurrently employs the director;
5. Has not during the last one year been affiliated with or employed as a corporate officer, partner, or an audit related employee by a present or former auditor of any Kaiser entity,

6. Is not a "family member", as defined in Section 4958 (f)(4) of the Internal Revenue Code, of any person described above⁴; and
7. Is free of any other relationship which would interfere with the exercise of independent judgment

Notwithstanding the above, the Directors who are independent, after consideration of all of the relevant circumstances, may determine whether a relationship is material or immaterial and whether a Director would therefore be considered independent. The Board of Directors shall document the basis for such a determination.

(b) Authority and Duties. The Committee will assist the Board in fulfilling its oversight responsibility relating to (1) tax exemption and (2) executive selection, performance appraisal, and succession. In addition, the Committee will have the authority to act for the Board between meetings as provided herein. The Committee may seek the assistance and counsel of outside advisors, at the company's expense, as the Committee determines is appropriate.

1. Tax Exemption.

The Committee shall have the following responsibilities regarding tax exemption:

- a. Provide oversight of legal and regulatory compliance with respect to tax exemption, including review of operational policies and practices.

⁴ Section 4958(f)(4) of the Internal Revenue Code defines "family member" as a person's spouse, brothers or sisters (by whole or half blood), spouses of brothers or sisters (by whole or half blood) ancestors; children (including a legally adopted child), grandchildren; great grandchildren; and spouses of children, grandchildren, and great grandchildren.

- b. Obtain periodic updates concerning laws, regulations, and government policies regarding tax exemption and tax-exempt status.
- c. Review and make recommendations regarding major operational policies, practices and strategies that may create risk or enhance compliance with tax exemption requirements.

2. Executive Selection, Performance Appraisal, and Succession.

The Committee shall have the following responsibilities regarding executive selection, performance appraisal, and succession.

- a. Review and recommend for Board approval goals and objectives for the Chief Executive Officer ("CEO"), evaluate the CEO's performance in light of such goals and objectives.
- b. Review with the CEO the selection, hiring and present performance of officers, executives, and other key personnel, and
- c. Review management succession plans and processes for assuring development and timely assignment of individuals qualified to assume the responsibilities of key executive positions
- d. Provide input on the selection and evaluation of senior executives

3 Acting for Board Between Meetings.

The Committee shall have authority to act for the Board between Board meetings. Unless otherwise provided by law, the Board, the Articles of

Incorporation, or the Bylaws, any action taken by the Committee shall have the same force and effect as though taken by a majority of Directors present at a meeting of the Board duly called and held pursuant to the Bylaws, except that the Committee shall have no authority to:

- a. Fill vacancies on the Board or the Committee;
- b. Fix the compensation of Directors for serving on the Board or any committee,
- c. Adopt, amend or repeal Bylaws;
- d. Amend or repeal any resolution of the Board which by its express terms cannot be amended or repealed by the Executive Committee;
- e. Appoint committees of the Board or appoint the members thereof, and
- f. Approve any aspect of a transaction involving the company when a Director has a material financial interest in that transaction, except as expressly provided by the law

(c) Conduct of Business A quorum of the Committee shall consist of a majority of the committee members. The Committee shall report to the Board regarding its recommendations, actions and decisions. The Committee shall annually assess and report to the Board on the performance and effectiveness of the Committee.

Section E-5 Other Committees.

The Board of Directors may establish such other committees of such composition and with such duties, authority and manner of conducting business as the Board may from time to time deem advisable. Each such committee shall consist of two or more Directors who shall be selected by the Board of Directors.

ARTICLE F

INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES, AND OTHER AGENTS

Section F-1. Definitions.

As used in this Article:

(a) "agent" means any person who: (i) is or was a Director, officer, employee, or other agent of this corporation; or (ii) who is or was serving at the request of this corporation as a director, officer, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust or other enterprise; or (iii) who was a director, officer, employee, or agent of a foreign or domestic corporation which was a predecessor corporation of this corporation or of another enterprise at the request of the predecessor corporation;

(b) "proceeding" means any threatened, pending, or completed action or proceeding, whether civil, criminal, administrative, or investigative;

(c) "special proceeding" means: (i) an action by or in the right of this corporation to procure a judgment in its favor; (ii) an action brought under California Corporations Code §5233; or (iii) an action brought by the California Commissioner of Corporations or the California Attorney General, or a person granted relator status by the California Attorney General, for any breach of duty relating to assets held by this corporation in charitable trust; and

(d) "expenses" includes attorneys' fees and costs, reasonable fees and costs of consultants and experts, reasonable filing and processing charges and

necessary and reasonable travel and related costs, and any expenses of establishing a right to indemnification under Section F-2 or F-5(b).

Section F-2. Agent Successful on the Merits.

To the extent that an agent has been successful on the merits in the defense of any claim or cause of action or portion thereof in any proceeding in which such agent was a party or was threatened to be made a party to such proceeding, in either case, by reason of the fact that such agent is or was an agent of this corporation, or in defense of any claim, issue, or matter therein, this corporation shall promptly indemnify the agent in full against expenses actually and reasonably incurred by the agent in connection therewith.

Section F-3. Settlements and Proceedings (Other Than Special Proceedings and Settlements Related Thereto) When Agent Not Successful on the Merits.

Upon making an affirmative determination pursuant to Section F-5, and subject to Section F-7, this corporation shall promptly indemnify any agent who was or is a party or is threatened to be made a party to any proceeding other than a special proceeding by reason of the fact that the agent is or was an agent of the corporation, against expenses, judgments, fines, settlements and other amounts actually and reasonably incurred in connection with any such proceeding, if the agent acted in good faith and in a manner the agent reasonably believed to be in the best interests of this corporation and, in the case of a criminal proceeding, had no reasonable cause to believe his or her conduct was unlawful. The termination of any proceeding by judgment, order, settlement, conviction or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that the agent did not act in good faith and in a manner which the agent reasonably believed to be in the best interests

of this corporation or that the agent had reasonable cause to believe that the agent's conduct was unlawful.

Section F-4. Special Proceedings When Agent Not Successful On the Merits.

Upon making an affirmative determination pursuant to Section F-5, and subject to Section F-7, this corporation shall promptly indemnify any agent who was or is a party or is threatened to be made a party to any threatened, pending or completed special proceeding by reason of the fact that the agent is or was an agent of this corporation, against expenses actually and reasonably incurred by the agent in connection with the defense or settlement of such a proceeding if the agent acted in good faith, in a manner the agent believed to be in the best interests of the corporation and with such care, including reasonable inquiry, as an ordinarily prudent person in a like position would use under similar circumstances.

No indemnification shall be made under this Section:

(a) With respect to any claim, issue or matter as to which the agent shall have been adjudged to be liable to this corporation in the performance of the agent's duty to this corporation, unless and only to the extent that the court in which such proceeding is or was pending shall determine upon application that, in view of all the circumstances of the case, the agent is fairly and reasonably entitled to indemnity for the expenses, which such court shall determine;

(b) Of amounts paid in settling or otherwise disposing of a threatened or pending action, with or without court approval, or

(c) Of expenses incurred in defending a threatened or pending action which is settled or otherwise disposed of without court approval, unless it is settled with the approval of the California Attorney General.

Section F-5. Authorization of Indemnification When Agent Not Successful on the Merits.

Any indemnification under Section F-3 or F-4 shall be made by this corporation only upon a determination that indemnification of the agent is proper in the circumstances because the agent has met the applicable standard of conduct set forth in Section F-3 or F-4, by:

(a) A majority vote of a quorum consisting of Directors who are not parties to such proceeding; or

(b) The court in which such proceeding is or was pending upon application made by this corporation or the agent or the attorney or other person rendering services in connection with the defense, whether or not such application by the agent, attorney or other person is opposed by the corporation.

Section F-6. Advance of Expenses.

Expenses incurred in defending any proceeding may be advanced by this corporation before the final disposition of the proceeding upon receipt of an undertaking satisfactory in form and amount to the Board of Directors by or on behalf of the agent to repay the amount of the advance unless it is determined ultimately that the agent is entitled to be indemnified as authorized in this Article

Section F-7. Other Limitations on Indemnification

Nothing in this Article shall affect any right to indemnification to which an agent other than a Director or officer is entitled by contract, but, except as provided in Section F-2 and F-5 (b), no indemnification or advance shall be made under this Article if inconsistent with:

(a) A contract, or with the Articles of Incorporation and Bylaws of this corporation, in effect at the time of accrual of the alleged cause of action asserted in the proceeding in which the expenses were incurred or other amounts were paid; or

(b) Any condition expressly imposed by a court in approving a settlement

Section F-8. Indemnification to Full Extent of Law.

Notwithstanding the above provisions, the corporation shall indemnify agents to the fullest extent permitted by law.

Section F-9. Insurance.

This corporation shall have the power to purchase and maintain insurance on behalf of any agent against any liability asserted against or incurred by the agent in such capacity or arising out of the agent's status as such, whether or not the corporation would have the power to indemnify the agent against such liability under the provisions of this Article; provided, however, that this corporation shall have no power to purchase and maintain such insurance to cover or indemnify any agent of the corporation for a violation of California Corporations Code §5233 or (relating to self-dealing transactions).

Section F-10. Employee Benefit Plan Fiduciaries.

With respect to any proceeding against a person who is a trustee, investment manager or other fiduciary of an employee benefit plan, for acts or omissions relating to such person's fiduciary responsibilities with respect to such plan, this corporation shall indemnify those fiduciaries who are Directors, officers or employees of the corporation, to the maximum extent permitted by law, notwithstanding any other provision of this Article to the contrary.

ARTICLE G

MISCELLANEOUS

Section G-1. Inspection of Corporate Records.

The books of account, minute book and records of committee actions and proceedings shall be open to inspection upon written demand by any Director at any reasonable time and for any purpose reasonably related to his or her interests as a Director. Such inspection may be made in person, or by any agent or attorney designated by the Director and shall include the right to make extracts and copies. Demands for inspection may be presented to the Board of Directors at any meeting, or to the President or Secretary, or if such demand relates to the books of account, to the Controller. Each such demand may be granted by the officer to whom it is presented, but unless so granted, shall be referred by such officer to the Board of Directors.

Section G-2. Execution or Endorsement of Checks.

All checks, drafts or other orders for payment of money, and notes or other evidences of indebtedness issued in the name of or payable to the corporation shall be signed or endorsed by such person or persons, and in such manner, as the Board of Directors shall from time to time by resolution determine.

Section G-3. Execution of Contracts.

The Board of Directors may authorize any officer or officers and any agent or agents to enter into any contract or execute any instrument in the name of, and on behalf of, the corporation, and such authority may be general or limited to specified instances. No officer, agent or employee shall have any power or authority to bind or obligate the corporation by any commitment, contract or engagement, or to pledge its

credit or render it liable for any purpose or in any amount unless duly authorized by the Board of Directors

Section G-4. Bylaws and Minutes

The original or a certified copy of the Bylaws, in writing or in any other form capable of being converted into clearly legible form, together with all amendments thereto, and the minute book shall be kept at the principal office of the corporation and shall be subject to inspection as provided in Section G-1.

The Bylaws shall be reviewed periodically by the Secretary of this corporation and amended, as appropriate, in accord with Section H-3

Section G-5. Representation of Shares of Other Corporations.

The President or any Vice President, acting together with the Secretary or any Assistant Secretary of this corporation, are authorized to vote, represent and exercise on behalf of this corporation all rights incident to any and all shares of stock of any other corporation or corporations which may be owned by or stand in the name of this corporation, and such authority may be exercised by such officers in person or by any person authorized by proxy or power of attorney duly executed by such officers.

Section G-6. Fiscal Year.

The fiscal year of this corporation shall be the calendar year.

ARTICLE H
AMENDMENT AND EFFECT OF BYLAWS

Section H-1. Previous Bylaws Superseded.

These amended Bylaws supersede the previous Bylaws of this corporation and all amendments thereto

Section H-2. Effect of Bylaws.

These Bylaws are in all respects subordinate to, and shall be controlled by, applicable provisions of the California Nonprofit Public Benefit Corporation Law, other applicable laws, and the Articles of Incorporation of this corporation. Except as these Bylaws may be inconsistent with said laws and Articles, they shall regulate the conduct of the business and affairs of this corporation with respect to all matters to which they relate.

Section H-3. Manner of Amendment.

(a) In any Legal Way. These Bylaws may be amended in any manner now or hereafter provided by the applicable provisions of the California Nonprofit Public Benefit Corporation Law.

(b) By Directors. Those Bylaws may be amended by majority vote of the Board of Directors at any meeting, provided a quorum of such Board is present and voting

2007 COMMUNITY BENEFIT REPORT KAISER FOUNDATION HEALTH PLAN, INC.

Kaiser Foundation Health Plan, Inc. (KFHP), with its five principal operating tax-exempt subsidiary health plans—Kaiser Foundation Health Plan of Colorado, Kaiser Foundation Health Plan of Georgia, Inc., Kaiser Foundation Health Plan of the Mid-Atlantic States, Inc., Kaiser Foundation Health Plan of the Northwest, and Kaiser Foundation Health Plan of Ohio as well as Kaiser Foundation Hospitals (KFH)—are nonprofit corporations that are part of the integrated health care delivery system known as the Kaiser Permanente Medical Care Program or "Kaiser Permanente."

This report describes the structure of Kaiser Permanente and documents the National Community Benefit activities, programs and services of KFHP, its subsidiaries, and KFH, combined as well as the specific community benefit provided by KFHP and KFH in California and Hawaii.

In 2007, Kaiser Permanente served 9.7 million people in nine states: California, Colorado, Georgia, Hawaii, Maryland, Ohio, Oregon, Virginia, Washington and the District of Columbia. This program is the largest private nonprofit health care program in the United States with 132,000 full-time employees, 14,000 physicians and 101 dentists. In California, KFHP and KFH served 6.6 million members, with nearly 101,000 full-time administrative, clerical and technical employees, as well as 12,000 Permanente physicians representing all specialties. KFHP and KFH in Hawaii served approximately 2.1,403 members, and have 3,571 full-time employees and 392 Permanente physicians.

Kaiser Permanente is an integrated health care delivery system that combines the provision and financing of health care services. People who elect to enroll in a Kaiser Permanente health plan receive a full range of prepaid health care services, including hospital care, professional care in hospitals and physicians' offices, x-ray and laboratory services, physical therapy, emergency, ambulance transportation, preventive services, health education and certain prescribed drugs. More comprehensive drug coverage is also provided through a separate coverage rider.

In California and Hawaii, Kaiser Permanente is comprised of five separate legal organizations: KFHP, a California nonprofit public benefit corporation exempt from federal income tax under Internal Revenue Code §501(c)(3); KFH, a California nonprofit public benefit corporation exempt from federal income tax under Internal Revenue Code §501(c)(3); The Permanente Medical Group, Inc., Southern California Permanente Medical Group, and Hawaii Permanente Medical Group, Inc. (collectively, "Permanente Medical Groups"), each of which is a separate independent multi-specialty group of physicians.

Persons enroll in Kaiser Permanente through KFHP or one of the Health Plan subsidiaries, ("Health Plan"). Health Plan provides and arranges comprehensive health care services for members on a predominantly prepaid basis and fulfills its contractual obligations to group and individual members by contracting with KFH and a Permanente Medical Group to provide the required health care services.

Members receive services from various Permanente Medical Groups in the respective Kaiser Permanente regions. The Permanente Medical Groups accept responsibility for professional care of Health Plan members and are responsible for their own physician recruitment, selection and staffing; they are legally separate entities independent from Health Plan, KFH and each other. The Permanente Medical Groups generally treat members in facilities owned, leased or contracted by KFHP or KFH.

KFHP and KFH are separate corporations governed by identical boards of directors. KFH accepts responsibility to provide or arrange necessary hospital services and facilities for Health Plan members. KFH owns and operates 28 licensed hospitals, including five licensed hospitals with multiple campuses in California, Hawaii and Oregon, which provide emergency and inpatient services to all persons in the community. Staff privileges are available on a nondiscriminatory basis to physicians in the communities served. KFH also contracts with other community hospitals to provide hospital services to members for specialized care and other services.

In California, KFH medical centers are located in the cities of Anaheim, Antioch, Baldwin Park, Bellflower, Fontana, Fremont, Fresno, Harbor City, Hayward, Irvine, Los Angeles, Manteca, Oakland, Panorama City, Redwood City, Richmond, Riverside, Roseville, Sacramento, San Diego, San Francisco, San Rafael, Santa Clara, Santa Rosa, Santa Teresa, South Sacramento, South San Francisco, Vallejo, Walnut Creek, West Los Angeles, and Woodland Hills. In Hawaii, the Moanalua Medical Center is located in the City of Honolulu on the island of Oahu.

Services provided by KFH and membership in Health Plan are available without regard to sex, race, religion, ethnic background, sexual orientation, occupational status, or income level. Health Plan members are broadly representative of the various ages, social, and income groups within the areas served. Once enrolled, a member is free to maintain membership regardless of age, health status, or employment.

KAISER PERMANENTE'S COMMITMENT TO THE COMMUNITY

Through the Kaiser Permanente mission, the organization contributes to the health of the communities in two related ways. First, Kaiser Permanente strives for excellence in serving its 8.7 million members through market-leading performance in quality, service, and affordability. By doing so, Kaiser Permanente provides a discipline in the marketplace by demonstrating meaningful value and affordability, and generating resources to reinvest in the community's health.

Second, Kaiser Permanente directly invests in improvements to community health by working to increase access for the underserved, disseminating care improvements, altering the social determinants of health, educating healthcare workers and consumers, and informing public policy.

This latter approach, which Kaiser Permanente calls the Direct Community Benefit Investment (DCBI), is fundamental to being a nonprofit organization. It embodies the organization's commitment to improve the health of communities beyond services to Health Plan members. It is more than traditional corporate citizenship or corporate philanthropy. It is an intentional, planned, budgeted, measurable, accountable creation for better health in our communities. It is done in collaboration with, not in isolation from, the community. DCBI serves to fulfill Kaiser Permanente's social purpose, justify its tax-exempt status, and differentiate it from other health care organizations.

This tradition of community benefit dates from the earliest days of the Program, when charitable care to non-employees, and later, nonmembers, was initiated. That heritage has continued through the years in Kaiser Permanente's early participation in publicly financed programs such as Medicaid and Medicare, establishment of residency training and medical research programs, and later, in the development of the Educational Therapist, Safety Net Partnerships, Community Health Initiatives and Charitable Coverage Programs.

In 2001, the Board reaffirmed DCBI as a national program and set the following four goals:

- Address critical questions in American health care that the Program's history, culture and competencies position it uniquely to examine
- Build the reputation of Kaiser Permanente for its leadership in helping to solve major health challenges
- Create a program that engages the creativity and spirit of the people of Kaiser Permanente at all levels
- Meet the requirements placed on KFH, KFHP, and its subsidiary health plans as tax-exempt organizations that return value to the communities served beyond the provision of health care to members

The Board directed that this new DCBI program be guided by a national strategy with continued local flexibility and implementation. The program is supported by national and regional funding pools, and built on the organization's integrated healthcare system. In 2007, the KFHP/H Board of Directors refined the focus of the organization Community Benefit Program and established the following four priority areas which have come to be known as "streams of work":

- **Care and Coverage for Low-Income People** - Creates and supports programs that lower the financial barriers for under- and uninsured.
- **Community Health Initiatives** - Designs, delivers, and sustains long-term programs that engage communities in work to improve conditions in their neighborhoods.
- **Safety Net Partnerships** - Builds partnerships with community clinics, local health departments, and public hospitals. Provide funding, technical assistance, dissemination of care management and quality improvement technology to help improve care and expand treatment capacity for vulnerable populations.
- **Developing and Disseminating Knowledge** - Improve health care by sharing our knowledge, educating practitioners, advancing research, empowering consumers and informing policymakers about the evidence base for care and health.

The Board elaborated that at least 75% of total community benefit funding will be directed to program priorities within the four streams of work and the remaining 25% of funding will be directed by local regions to respond to local community benefit needs and opportunities that may or may not be within the four key focus areas.

The KFHP/H Board has a standing Community Benefit Committee of the Board of Directors to oversee the program-wide Community Benefit program. Kaiser Permanente also has a national executive of KFHP and KFH to lead Kaiser Permanente's Community Benefit Program as a full-time assignment. Raymond J. Baxter, PhD is the Senior Vice President for Community Benefit, Research and Health Care Policy reporting to the CEO and Chairman of the Board.

COMMUNITY BENEFIT PROVIDED BY KAISER FOUNDATION HEALTH PLAN, INC.

KFHP provides comprehensive health care services on a primarily prepaid basis through an integrated health care delivery system, available to the community as a whole. Because the Health Plan is a nonprofit organization, revenues that exceed the cost of operations and provision of care are reinvested in the program to improve facilities and services, increase benefits, fulfill our charitable mission, and provide affordable rates rather than to pay dividends to stockholders.

KFHP provides care that emphasizes prevention, minimizes medical indigence and contributes to quality of life in the communities we serve. To serve the community by providing affordable, comprehensive health care and support its social mission, KFHP is organized and operated as a fully integrated delivery system.

- **Integrated Services and Facilities** - KFHP has organized and integrated the professional and physical resources required to provide comprehensive health care. In hospital-based Kaiser Permanente regions, this care primarily occurs at major medical centers, as well as at nearby outpatient medical offices owned by KFHP and at medical office buildings owned or leased by KFHP. Members typically have all the services and professional care they require in one place, which facilitates a coordinated approach to care.

- **Group Practice** – The contracting Permanente Medical Groups are large multi-specialty group practices that take responsibility for providing comprehensive care to a defined population in facilities owned or leased by KFHP or KFHP. The income that Permanente Medical Groups and their physicians receive is in consideration of their professional medical and related services. The amounts paid to the Permanente Medical Groups are negotiated annually. Through such fixed payment arrangements (as distinguished from fee-for-service payment), KFHP removes incentives to perform unneeded services, and encourages use of the most appropriate medical care. Group practice enhances quality and appropriateness of care for members and for the community by facilitating development and sharing of ‘best clinical practices’.
- **Prepayment** – Generally, KFHP pays the Permanente Medical Groups a per-member payment on a budgeted prepaid basis that does not vary with the amount of service provided. Permanente Medical Group physicians are generally not compensated on a fee-for-service basis.
- **Benefit Plans** – KFHP offers a variety of coverage options that provide for unlimited hospital days, physician visits, preventive services, immunizations, well-baby care and prenatal care. In order to maximize affordability and encourage people at different income levels to purchase coverage, KFHP offers a variety of cost-sharing options. Comprehensive, prepaid coverage with differing levels of premium and cost-sharing minimizes financial barriers to care, promoting early consultation, detection and treatment of disease. KFHP actively encourages members to maintain their health through regular preventive self-care.
- **No Pre-Existing Condition Exclusions** – Pre-existing condition exclusions allow carriers to exclude from coverage care for a condition that existed before enrollment with the carrier. KFHP imposes no pre-existing condition exclusions for group members and thereby provides substantial protection for new members who are ill at the time of enrollment. KFHP offered health benefits coverage in all its markets without any pre-existing condition exclusions for many years prior to recently enacted federal and state statutes prohibiting pre-existing condition exclusions in certain markets. By ensuring that all our enrollees are covered for all their medical needs, we reduce the amount of uncompensated care, promote the health of our members, and prevent medical indigence.
- **Participation in Medicare** – KFHP has participated in Medicare since it was first implemented in 1965. In 2007, KFHP and its subsidiaries enrolled approximately 847,000 Medicare beneficiaries, providing Medicare Part A and Part B services, plus additional drug, optical, and inpatient coverage.
- **Participation in Medicaid** – KFHP began enrolling Medicaid beneficiaries in the mid-1960s. Currently, KFHP and certain subsidiaries provide care to more than 150,000 Medicaid managed-care members and in addition serve a large number of Medicare and Medicaid patients on a fee-for-service basis. KFHP also participates in the State Children’s Health Insurance Program (SCHIP), serving an additional 128,571 children in 2007.

THE COMMUNITY BENEFIT PROGRAMS IN CALIFORNIA AND HAWAII

In 2007, Kaiser Permanente spent approximately \$1.05 billion or approximately 2.73% of revenue to support the Community Benefit Program in California and Hawaii. KFHP and KFHP spent approximately \$927 million, of which \$504 million is allocable to health plan and another \$423 million is allocable to the hospitals. A breakdown of the 2007 Community Benefit dollars attributable to KFHP and KFHP nationally is described in Attachment A, and those dollars attributable to KFHP and KFHP in California and Hawaii in Attachment B.

The following identifies many of the signature community benefit programs and services funded by both KFHP and KFHP in California and Hawaii grouped according to the national streams of work.

CARE AND COVERAGE FOR LOW-INCOME PEOPLE

In 2007, KFHP and KFH expended approximately \$700 million to address the financing and delivery of health care for populations vulnerable due to socio-economic status, illness, ethnicity, age or other factors. Program beneficiaries (under- and uninsured) received free or discounted care in a Kaiser Permanente facility or by a Permanente provider.

Following are highlights of the programs and services provided to vulnerable populations in California and Hawaii. A more complete description of the DCBI attributable to KFH and KFHP regionally is described below.

Charitable Care (Medical Financial Assistance and Charitable Coverage)

KFH and KFHP provide charity care to low-income vulnerable populations through the Medical Financial Assistance and Charitable Coverage Programs. In 2007, KFHP and KFH cared for nearly 9,000 charity care applicants and more than 75,000 charitable coverage members. KFHP contributed \$96 million and KFH contributed \$59 million to assist these vulnerable low-income patients pay for care provided in Kaiser Permanente facilities in California and Hawaii.

- **Medical Financial Assistance (MFA)**

KFHP and KFH contributed approximately \$21 million to assist patients with limited or no resources to pay for care provided in Kaiser Permanente facilities. Each hospital-based region offers financial assistance to help families and individuals that are unable to meet all or part of the cost of medical care on an immediate and nonrecurring basis. Kaiser Permanente expanded its charity care program to include discounted charges for uninsured patients below 400% federal income guidelines and aligned contracted collection agency practices with Kaiser Permanente social values. The amount reported under this category is only part of the funds spent by KFHP and KFH for the poor and uninsured. The organization's commitment to charitable care is also reflected in a variety of other programs and initiatives such as the Charitable Coverage Programs, and grants and donations to community clinics and other safety net providers.

The MFA program in California strives to assist families and individuals that are unable to meet all or part of the cost of medical care on immediate and nonrecurring basis. The program is designed to assist as many patients as reasonably possible and is generally available to people in greatest financial need, including those experiencing unusual or unfortunate circumstances. In California, the MFA program's eligibility criteria for patients below 350% federal poverty levels (FPL) may receive full write off, uninsured patients which do not qualify for MFA but make less than 400% FPL will receive up to a 70% discount on charges, and any patient experiencing financial hardship due to unreasonable medical expenses relative to their income may qualify for the program under "special circumstances". In 2007, the program served 8,797 applicants.

The Northern California region continued its participation in Operation Access, a nonprofit organization that mobilizes a network of medical volunteers, hospitals, and referring community clinics to provide the uninsured with donated outpatient surgeries and procedures that significantly improve their health, ability to work, and quality of life. In 2007, 374 surgical procedures were performed in nine KFH medical centers by Permanente physicians and staff for 369 patients, including hernia repair, cyst and lesion excision, urological, ophthalmologic, and gynecological services.

KFH in Southern California worked with Access OC, an Orange County collaborative, on expanding specialty services for safety net providers. As part of this collaboration, Kaiser Permanente staff from the Irvine Outpatient Surgery Center performed outpatient surgeries on eight people referred from local community clinics.

In Hawaii, the MFA Program helps people with very limited or no financial resources needed to obtain medically necessary care. The program is open to members and nonmembers who can not pay for all or part of the cost of health care services and supplies. Individuals applying for the

program must have exhausted private or public sources of support and must meet the financial eligibility criteria. In 2007, the MFA program in Hawaii served 176 patients.

- **Charitable Health Coverage Program**

Approximately 89,411 low-income adults and children who were not eligible for other public or privately sponsored coverage received health care coverage through one of Kaiser Permanente's Charitable Health Coverage Programs in California and Hawaii. KFHP contributed \$94 million and KFH contributed an additional \$40 million to provide subsidized care for these underserved populations in 2007.

The Steps Plan and Kaiser Permanente Child Health Plan are the specific products that form the Charitable Health Coverage Programs in California.

Kaiser Permanente Steps Plan – The Steps Plan provided 16,651 members the opportunity to continue their health care coverage at reduced cost when experiencing financial difficulty due to job loss, involuntary reduction in work hours, legal separation, divorce, or death of a spouse. Typically, participants are not eligible for any public or private group health insurance plan, and have family income between 100% and 300% of the federal income guidelines. The plan is available to parents of children enrolled in AIM, Healthy Families or the Kaiser Permanente Child Health Plan as well as to individuals participating in vocational training programs offered through government, private industry councils and social agencies. The Steps Plan premium is subsidized at four levels or steps: 20%, 40%, 60%, and 80%. Participants are placed in an initial premium step based on their current family income. They remain at the initial step for one year and are then moved to the next higher step.

Kaiser Permanente Child Health Plan (KPCHP) – The Child Health Plan provides medical and dental coverage to eligible children (birth through 18) in families with income up to 300% of the federal income guidelines who do not have access to employer-subsidized coverage and do not qualify for public programs because of family income or immigration status. Child Health Plan provides comprehensive benefits including preventive care, inpatient and outpatient services, prescription drugs, vision, and dental care. Premiums are \$8 or \$16 per child per month, depending on family income, for a maximum of three children (additional children are covered free of charge). In 2007, approximately 69,000 children received care and coverage through this program.

Participation in Medicaid and Other Government Sponsored Programs

KFH and KFHP have a long history of participating in publicly financed health programs. In 2007, more than \$487 million was expended (in excess of reimbursement) and approximately 292,000 people were served in government sponsored programs for low-income people in California and Hawaii. Approximately \$201 million is attributed to services provided by KFHP and \$136 million is attributed to KFH.

Kaiser Permanente Medi-Cal Managed Care, Medi-Cal Fee-for-Service and Healthy Families are specific government-sponsored health care coverage programs in California.

- **Medi-Cal** – KFHP enrolls 124,435 Medi-Cal (Medicaid) managed care members in California. KFHP subcontracts with local initiatives in Alameda, Contra Costa, Los Angeles, Riverside, San Bernardino, San Francisco, and Santa Clara Counties, with county organized health systems in Napa and Solano Counties and Orange County. KFHP also contracts directly with the state of California through their Geographic Managed Care Plan for Sacramento and San Diego Counties, and through the Prepaid Health Plan for Marin and Sonoma Counties.
- **Medi-Cal Fee-for-Service** – KFHP and KFH in California provided \$80 million in subsidized care to 29,108 Medi-Cal Fee-for-Service patients. Of this amount approximately \$18 million is attributed to services provided by KFHP.

- **Healthy Families** – KFHP enrolled nearly 120,000 children in this federal and state funded insurance program that provides low- and moderate-income families with health insurance for their children under 19 years of age. The program provides comprehensive health benefits, including dental and vision care. To qualify, families must have a total income between 100% and 250% of the federal income guidelines and the children must be ineligible for Medi-Cal coverage.

In Hawaii, KFHP and KFHP served both Medicaid members and Medicaid Fee-for-Service beneficiaries and participated in the States Children's Health Insurance Program.

- **Quest & Medicaid Fee-for-Service** – QUEST is a Medicaid managed care program run by the State Department of Human Services. The State administers the QUEST program and pays health plan to provide coverage of medical and mental health services. KFHP and KFHP in Hawaii participate in the QUEST program on the islands of Oahu and Maui. KFHP and KFHP provided care to 16,170 individuals enrolled in Quest and expended approximately \$12 million on subsidized medical care services. The Hawaii Region also contributed an additional \$2.2 million on subsidized care for Medicaid Fee-for-Service patients.
- **SCHIP** – The government program provides children with family incomes up to twice the federal poverty guideline for Hawaii, health care coverage under Title XXI of the Social Security Act. SCHIP is one of several aid categories under the QUEST program. Over 2,600 children enrolled in this program were care for by KFHP and KFHP in Hawaii.

Grants and Donations for Care and Coverage

In 2007, KFHP donated approximately \$6 million to the KP Program Offices Fund for Community Benefit at the East Community Foundation to support local nonprofit and community agencies based and/or nationally recognized organizations that provide and/or enhance health coverage to low-income individuals or to support the delivery of medical care by community providers.

COMMUNITY HEALTH INITIATIVES

As an innovator in health, Kaiser Permanente design, deliver and sustain long-term programs that engage communities in work to improve the conditions in their neighborhoods, workplaces and schools that can support good health, particularly Healthy Eating, Active Living (HEAL). KFHP and KFHP spent \$47 million on community health initiatives during 2007.

Health Eating Active Living Programs

In Northern California, the HEAL program combats obesity by promoting place-based healthy eating and active living programs and interventions in the community. The program supports community health initiatives and coalitions that bring medical, environmental and social community level changes such as empowering community residents to eat healthy foods, change of physical and social environments to promote physical activity and policy changes to reduce racial and ethnic health disparities in disease associated with poor nutrition and inactivity.

Southern California developed a comprehensive approach to addressing the rising obesity epidemic and other chronic health conditions related to inactivity and poor nutrition. The concept behind HEAL is to make healthy choices easier by increasing access to health food and physical activity everywhere people live, work, play including schools, workplaces and neighborhood settings.

Promoting healthy eating and active living in the communities through policy and environmental change has been the focus for Southern California's HEAL Program. HEAL's multifaceted long term approach includes working with health care industry leaders, investing in communities, changing public policy, and developing key partnerships. Partnerships with Association of Policymakers, Park Strategy, Smart Growth and Public Land Use have been instrumental in achieving program goals.

Community Health Education and Prevention Programs

KFH in California and Hawaii provided a variety of activities and programs to assist health care consumers in managing their own health and well-being. The hospitals serve as the primary site for the dissemination of health education information to both Health Plan and community members who access these facilities through the health education centers. Expenditures in this category exclude program cost for health education programs targeting or restricted to Health Plan members. Other programs and services are offered in various community locations.

Grants and Donations for Community Health Initiatives

KFHP contributed \$28.6 million to the KP Program Offices Fund for Community Benefit at the East Community Foundation to support the Colorado Convergence, community health initiatives across the program and to provide a wide range of health education programs and services. Of the \$28.6 million, approximately \$16 million has been directed to support the Health Eating Active Living Convergence Partnership in Colorado. This partnership has become a national center for high level thought leadership, coordinated anti-obesity strategy, advocacy for public policy change and model for replication.

SAFETY NET PARTNERSHIPS

Through funding, technical assistance, influencing public policy, training and volunteering, dissemination of care-management and quality improvement technologies, Kaiser Permanente helps these vital health care providers improve care and expand treatment capacity for the communities and vulnerable people they serve.

For decades, KFHP and KFHP in California supported safety net providers through grant funding, staff and in-kind contributions. As a result of this support and commitment to community providers, formalized partnership agreement was signed by Kaiser Permanente Leaders and regional and statewide Community Clinics Association representatives in 2003. The agreement covered over 600 nonprofit community based clinics and health centers throughout the state. The partnership focuses on improving the quality of health care for residents of the California and on reducing health disparities based on race, ethnicity, and economic status.

Grants and Donations for Safety Net Partnerships

The KP Program Offices Fund for Community Benefit at the East Community Foundation received a contribution of approximately \$5 million to support the delivery medical and/or dental care services to uninsured people in a community setting, safety net clinics and public hospitals.

DEVELOPING AND DISSEMINATING KNOWLEDGE

Kaiser Permanente aims to improve health care by sharing its knowledge, educating practitioners, advancing research, empowering consumers, and informing policymakers about the evidence base for medical care and health. KFHP and KFHP spent \$132 million to support programs and services for the development and dissemination of knowledge and provided grants and donations to more than 100 nonprofit organizations.

For more than 40 years, Kaiser Permanente researchers have leveraged modest grants financed through the Community Benefit Program into major discoveries that have served the communities, influenced national policy, and informed medical practice throughout the nation and the world. Many of the research studies address current health issues and improve care for common conditions where treatment is often linked to community-based efforts, and are broadly disseminated through articles and professional presentations. Kaiser Permanente conducts more research than any other non-academic institution in the United States.

Kaiser Permanente investigators in California and Hawaii, Oregon and Washington participated in research and evaluation studies, partnering with several prominent academic research institutions, including Harvard University, Oregon Health & Sciences University, Stanford University, University of California (Los Angeles, Berkeley and San Francisco), University of Southern California, University of

Washington, and also partners with the National Institutes of Health, Agency for Healthcare Research and Quality and the Centers for Disease Control and Prevention.

In California, KFH has three research departments: the Division of Research (DOR), Northern California, established in 1961; Department of Research & Evaluation (R&E) Southern California, established in the early 1980's; and Kaiser Foundation Research Institute (KFRI). Two nursing research units for KFH in California also engage in studies on nursing practices, patient care, and patient outcomes in order to improve clinical practices. The Center for Health Research Hawaii (CHRH) is a formal subdivision of CHR in Northwest.

CHRH, DOR, KFRI, and R&E, — together with the Northern and Southern California Nursing Research Departments — spent \$7 million to support 1,400 more than 300 primary research studies, published 50 articles and presented findings in several medical education forums and conferences. The following are a sampling of the evidence-based studies conducted in 2007:

- *Study: An evidenced-based Approach to Vital Signs, A Community Clinic — Kaiser Permanente Partnership* – The project was to develop consistent and standardized methods for evidence-based vital signs measurement and vital sign documentation. Standardizing the measurement of vital signs in the clinic setting has the potential to streamline workflow processes for the health care workers which can impact the efficiency of patient intake and patient registration.
- *Genes, Environment and Health* – Northern California's Division of Research launched one of largest research projects in the world to examine the genetic and environmental factors common to disease known to be linked to heredity. This study seeks to gain a deeper understanding of the combinations of genes, behaviors, and environmental factors that affect disease prevalence, severity and outcomes.
- *MVP: Health Supports for Consumers with Chronic Conditions* – This study focused on effectively addressing the high needs of Medicaid recipients. Ten sites across the country tested best practices believed to have a positive impact on the health of members with chronic illnesses as well as reduction of costs over time. One key finding indicated that combining high-risk Medicaid patients' services, including physical treatments, behavioral, substance abuse, and long-term care, shows promise of increased improvement for patients as well as reduction in hospital stays.
- *Reducing Heart Attacks and Strokes Among the Uninsured* – An evaluation of the ALL (Aspirin, Lisinopril and Lovastatin) treatment verified that once uninsured patients are placed on the treatment they stayed on the therapy at impressive rates. These patients now have a 40 percent lower risk of heart attacks and strokes. The treatment improves the overall management of their diabetes, including decreasing blood sugar levels and routine preventive care. The result showed that Kaiser Permanente derived treatment protocols are improving the health of its underserved patients.

Health Sciences and Medical Libraries

KFH spend approximately \$4 million to support its medical libraries, and other health resource and information dissemination services. These programs give medical staff and the greater professional community access to health related research conducted within and outside of Kaiser Permanente. Medical libraries participate in an inter-loan system with other community hospitals, supported students in training and education programs to conduct literature searches and conducted searches for community clinics and other community-based organizations on advances in medical treatment, clinical protocols and new development on specific health issues. During 2007, health sciences and medical libraries in California and Hawaii completed thousands of information requests for general knowledge and literature searches for research purposes.

Educational Theatre Programs (ETP)

For 20 years, Educational Theatre Programs had used live theatre, music, comedy and drama to inspire children, teens and adults to make healthier choices and better decisions about their well-being. These

educational programs were developed with the advice of teachers, parents, students, health educators, medical professionals, and professional theatre artists. All performances are delivered by professional actors who are also trained as peer health educators and performed free of charge for the community. ETP also provides schools and organizations with supplementary educational materials, such as workbooks, parent and teacher guides, and student wallet cards to reinforce the messages presented on stage.

KFH and KFHP in California spent \$5.6 million to provide nearly 558,500 children and adults the opportunity to view one of the 2,544 performances during 2007. The current repertoire includes

- **The Best ME** – A program for grades 3-6 that helps students understand the benefits of making healthier life choices
- **Zip's Great Day** – Musical comedy for elementary school children about making healthy choices and avoiding conflict
- **P.E.A.C.E. Signs** – Conflict resolution and anti-violence program for upper-elementary school students
- **Drummin' Up Peace** – A multi-intervention program that promotes conflict resolution to help students increase peace
- **Someone Like Me** – A production that uses drama, music, and humor to address adolescent issues
- **Amazing Food Detective** – Bilingual (English/Spanish) program for elementary school kids on making informed food choices and snacking in moderation to avoid obesity and its health problems
- **ARRR-STHMA!** – Entertaining production that focuses on dealing with childhood asthma
- **Nightmare on Purity Street** – Dramatic presentation about the joys and angst of adolescence
- **Secrets** – HIV/AIDS educational drama for high school students
- **The Swashbuckling Adventures of Jaime in the World of Red, the Reading Pirate** – promotes the importance of literacy to students

Public Policy

Both KFHP and KFHP recognize that public policy influences the environment in which we operate and impacts the communities we serve. In 2007, KFHP contributed \$1.5 million to advance public policy that is beneficial to the community. The KFHP and KFHP public policy strategy includes building public/private partnerships to advance population health, supporting legislation that advances expanded access, health promotion and disease prevention, as well as convening policy makers and researchers to develop knowledge-based public policy.

The mission of KFHP's **Institute for Health Policy (IHP)** is to advance the understanding of key health policy issues and to support, in collaboration with others, health policy that will improve health and the manner in which health care and financing systems serve the members of our communities.

In 2007, the Institute sponsored conference, policy roundtables, and briefing papers on a range of subjects that leverage Kaiser Permanent's expertise, experience and interests such as the following:

- ***Delivery System Improvement*** – An August 2007 roundtable examined the impact of the health care system on quality and addressed the implications of policies to reduce fragmentation in America's health care system.
- ***Disparities*** – An issue brief published in 2007, "Facial and Ethnic Health Disparities: Influence, Actors, and Policy Opportunities" has received widespread attention in policy circles and the Institute of Medicine. IHP convened a meeting that brought both health and non-health funders together to explore opportunities for collaboration in reducing disparities.
- ***Improving Care in Medicaid*** – Together with the Centers for Health Care Strategy, IHP co-sponsored an invitational roundtable meeting on improving care for Medicaid consumers with multiple chronic conditions.

Kaiser Permanente Care Management Institute is nationally recognized for defining and sharing evidenced-based approaches to improving care. During 2007, more than 50 safety net organizations participated in a day-long seminar hosted by CMI that focused on improving care for culturally diverse communities.

The Care Management Institute, in partnership with the Community Benefit Department, organized its third Community Forum in 2007. Held at the Sidney Garfield Innovation Center, the forum gathered nearly 200 participants from both Kaiser Permanente and the safety net to address issues in developing patient-centered care. Among the highlights were remarks provided by former U.S. Assistant Surgeon General Marilyn Gaston, and Dr. Gayle Porter, previously of Johns Hopkins School of Medicine. They described their work in organizing "Sister Circles," peer-led wellness promotion groups focusing on the needs of African-American women. Enthusiastic conference participants developed ideas to replicate Sister Circles in their own communities. Additionally, workshops were held on the needs of patients with low health literacy, and how adult learners can contribute to the design of clearer patient support education and self management tools.

Grants and Donations for Knowledge Dissemination

KFHP donated \$50 million to the KP Program Offices Fund for Community Benefit at the East Community Foundation for the dissemination of evidence-based studies, informing the community on health care public policy and educational opportunities for individuals seeking a career as health care provider or professional.

OTHER COMMUNITY BENEFITS

In 2007, KFHP in California and Hawaii spent approximately \$9 million on other community benefit activities and programs beyond the national streams of work.

Other Grants and Donations

Approximately \$6 million was contributed to the KP Program Offices Fund for Community Benefit at the East Community Foundation to support other community needs, initiatives, and partnerships beyond streams of work.

National Community Benefit Operations

KFHP has a dedicated Community Benefit Department with 115 full time employees to coordinate CB initiatives, program wide and support both national and regional community benefit programs and services.

ATTACHMENT A**2007 NATIONAL DIRECT COMMUNITY BENEFIT INVESTMENT PROGRAM**

The following chart summarizes 2007 Community Benefit investments nationally for KFHP and KFH. The investments in the community reflected in the chart are unaudited.

	NATIONAL HEALTH PLAN TOTAL	NATIONAL HOSPITAL TOTAL	NATIONAL CB TOTAL
CARE & COVERAGE			
Charitable Care & Coverage Programs	\$138,062,198	\$65,430,129	\$203,492,327
Government Sponsored Programs	330,924,653	186,539,211	526,464,464
Grants & Donations for Care & Coverage	6,000,200	23,838,940	31,889,140
Care & Coverage CB Operations	3,954,334	489,795	4,444,122
<i>Subtotal</i>	\$487,941,395	\$278,348,065	\$766,290,055
COMMUNITY HEALTH INITIATIVES			
Community Health Education	\$932,592	\$889,476	\$1,821,068
Grants & Donations for Community Health Initiatives	32,073,619	17,217,231	50,180,850
Community Health Initiatives CB Operations	625,786	0	625,786
<i>Subtotal</i>	\$34,531,997	\$18,095,707	\$52,627,704
SAFETY NET PARTNERSHIPS			
Grants & Donations for Safety Net Partnerships	\$14,026,859	\$31,126,227	\$45,153,086
Safety Net CB Operations	500,000	0	500,000
<i>Subtotal</i>	\$14,526,859	\$31,126,227	\$45,653,086
KNOWLEDGE DISSEMINATION			
Medical Research	\$1,683,272	\$16,200,945	\$17,944,217
Health Care Public Policy	1,500,000	0	1,500,000
Educational Theatre Program	3,623,314	7,759,700	11,383,104
Health Care Training & Education Programs	3,085,631	61,085,817	64,171,448
Grants & Donations for Knowledge Dissemination	\$1,170,920	3,111,940	\$4,312,860
Knowledge Dissemination CB Operations	0	0	0
<i>Subtotal</i>	\$61,063,137	\$88,248,492	\$149,311,629
OTHER COMMUNITY BENEFITS			
Self-Sufficiency Programs	\$218,980	\$5,289,942	\$5,508,822
Other CB Grants & Donations	7,335,835	8,430,354	15,764,189
Other CB Operations	5,573,396	12,030,137	17,603,533
<i>Subtotal</i>	\$13,126,111	\$25,750,433	\$38,876,544
TOTAL	\$611,189,489	\$441,569,506	\$1,052,758,995

ATTACHMENT B**DIRECT COMMUNITY BENEFIT INVESTMENT PROGRAM
2007 KFHP COMMUNITY BENEFIT FINANCIALS**

The following chart summarizes 2007 Community Benefit investments by KFHP and KFHP for California and Hawaii. The investments in the community reflected in the chart are unaudited.

	NATIONAL HEALTH PLAN TOTAL	NATIONAL HOSPITAL TOTAL	NATIONAL CB TOTAL
CARE & COVERAGE			
Charitable Care & Coverage Programs	\$95,788,053	\$59,163,020	\$154,951,073
Government Sponsored Programs	300,993,051	156,486,751	487,479,802
Grants & Donations for Care & Coverage	6,000,000	25,858,940	31,858,940
Care & Coverage CB Operations	3,824,146	397,584	4,221,730
Subtotal:	\$406,705,250	\$271,936,424	\$678,641,675
COMMUNITY HEALTH INITIATIVES			
Community Health Education	\$525,517	\$743,562	\$1,110,079
Grants & Donations for Community Health Initiatives	28,600,000	16,996,431	45,596,431
Community Health Initiatives CB Operations	600,000	0	600,000
Subtotal:	\$29,425,517	\$17,789,993	\$47,215,510
SAFETY NET PARTNERSHIPS			
Grants & Donations for Safety Net Partnerships	\$6,230,880	\$30,712,527	\$36,943,407
Safety Net CB Operations	500,000	0	500,000
Subtotal:	\$6,730,880	\$30,712,527	\$37,443,407
KNOWLEDGE DISSEMINATION			
Medical Research	\$0	\$10,792,142	\$10,792,142
Health Care Public Policy	1,500,000	0	1,500,000
Educational Theatre Program	874,522	7,702,137	8,576,659
Health Care Training & Education Programs	0	58,904,745	58,904,745
Grants & Donations for Knowledge Dissemination	50,000,000	2,610,890	52,610,890
Knowledge Dissemination CB Operations	0	0	0
Subtotal:	\$52,374,522	\$69,009,914	\$122,384,436
OTHER COMMUNITY BENEFITS			
Self-Sufficiency Programs	\$0	\$5,289,942	\$5,289,942
Other CB Grants & Donations	6,000,000	6,229,870	12,229,870
Other CB Operations	2,820,608	11,102,379	13,922,987
Subtotal:	\$8,820,608	\$22,622,190	\$31,442,798
TOTAL	\$504,056,777	\$423,071,048	\$927,127,825

Chief Executive Officer & President Compensation

Mr. Halvorson, CEO & President, received a one-time payment in 2007 from a supplemental retirement plan. That plan provided for vesting and payment of accrued benefits in 2007 and was part of the compensation package the Board of Directors approved while recruiting him to lead Kaiser in 2002. Those amounts were reported in prior years on the Form 990 as they were accrued. Excluding this one-time payment, his reported compensation and benefits in the 2007 filing would be \$8,749,719 (total from all columns). That number still has a substantial "double-count" of multiple years' incentive compensation, which is required under the Internal Revenue Service's guidance for reporting compensation on the organizations Form 990. "Double-count" means the compensation was reported in prior years as it was accrued, and also reported in the year paid. Excluding the currently "double-counted" compensation, Mr. Halvorson's compensation for 2007 (paid during 2007, excluding amounts earned in previous years, and including amounts earned in 2007 but paid in 2008) is \$6,219,719.

* If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box ☒ **X**

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

* If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1)

Part II Additional (Not Automatic) 3-Month Extension of Time. You must file original and one copy.

Type or print File by the extended due date for filing the return. See instructions	Name of Exempt Organization	Employer identification number
	KAISER FOUNDATION HEALTH PLAN, INC	94-1340523
	Number, street, and room or suite no. If a P.O. box, see instructions	For IRS use only
	ONE KAISER PLAZA, SUITE 1550L	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	OAKLAND, CA 94612	

Check type of return to be filed (File a separate application for each return)

☒ Form 990	☐ Form 990-PF	☐ Form 1041-A	☐ Form 990-B
☐ Form 990-BL	☐ Form 990-T (sec. 401(a) or 408(a) trust)	☐ Form 4720	☐ Form 990-E
☐ Form 990-EZ	☐ Form 990-T (trust other than above)	☐ Form 5227	

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

* The books are in the care of **NATIONAL DIRECTOR OF TAX**

Telephone No. **510 271-6385** FAX No. **510 271-2611**

* If the organization does not have an office or place of business in the United States, check this box ☐

* If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ☐ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until **11/15/2008**

5 For calendar year **2007**, or other tax year beginning ☐ and ending ☐

6 If this tax year is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period

7 State in detail why you need the extension

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 990-B, enter the tentative tax, less any nonrefundable credits. See instructions	8a \$	NONE
8b If this application is for Form 990-PF, 990-T, 4720, or 990-B, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b \$	NONE
8c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c \$	NONE

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief it is true, correct, and complete, and that I am authorized to prepare this form.

Signature of **Richard Steiner**

Title **VP Controller, CAC** Date **7-29-2008**

Form 8868 (Rev. 4-2008)

**Application for Extension of Time To File an
Exempt Organization Return**

OMB No. 1545-1705

Department of the Treasury
Internal Revenue Service

▶ File a separate application for each return.

- If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box ☒ **X**
 - If you are filing for an Additional (not automatic) 3-Month Extension, complete only Part II (on page 2 of the form).
- Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.**

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed)

Section 501(c) corporations required to file Form 990-T and requesting an automatic 6-month extension - check this box ☐ **and complete Part I only**

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for section 501(c) corporations required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 990-B9, or 990-BT group returns, or a consolidated or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits.

Type or print	Name of Exempt Organization	Employer identification number
	KAISER FOUNDATION HEALTH PLAN, INC	94-1340523
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions	
	ONE KAISER PLAZA, SUITE 1550L	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions	
	OAKLAND, CA 94612	

Check type of return to be filed (file a separate application for each return)

☒ Form 990	☐ Form 990-T (corporation)	☐ Form 4720
☐ Form 990-EI	☐ Form 990-T (trust 401(a) or 408(a) trust)	☐ Form 5227
☐ Form 990-EZ	☐ Form 990-T (trust other than above)	☐ Form 6069
☐ Form 990-PF	☐ Form 1041-A	☐ Form 8870

- The books are in the care of **NATIONAL DIRECTOR OF TAX**

Telephone No **510 271-6385**FAX No **510 271-2611**

- If this organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) **_____**. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover.

1 I request an automatic 3-month (6 months for a section 501(c) corporation required to file Form 990-T) extension of time until **08/15, 2008** to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- ▶ ☒ calendar year **2007**
- ▶ tax year beginning **_____**, and ending **_____**

2 If the tax year is for less than 12 months, check reason ☐ initial return ☐ final return ☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a \$ NONE
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b \$ NONE
c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or if required, deduct with EFTS coupon or, if required by using EFTS (Electronic Federal Tax Payment System) See instructions.	3c \$ NONE

Caution: If you are going to make an electronic fund withdrawal with this Form 8868, see Form 9453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 4-2007)

Additional Data

Software ID:
Software Version:
EIN: 94-1340523
Name: KAISER FOUNDATION HEALTH PLAN INC

Form 990, Part II, Line 43 - Other expenses not covered above (itemize):

<i>Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.</i>		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
a EMPLOYEE RELATED EXPENSES	43a	18,815,391	17,787,651	1,027,740	
b EMPLOYEE DEVELOPMENT EXPENSES	43b	17,826,712	16,498,373	1,328,339	
c BASIC CONTRACTUAL PAYMENTS	43c	19,077,098,340	19,077,098,340		
d CLAIMS - IN AREA & OUT OF AREA	43d	1,293,793,129	1,293,793,129		
e NON-MEDICAL PURCHASED SERVICES	43e	342,612,794	298,825,493	43,787,301	
f MEMBERSHIP DUES AND FEES	43f	1,337,120	1,335,750	1,370	
g DUES & SUBSCRIPTIONS	43g	3,931,870	3,698,600	233,270	
h PROFESSIONAL & PUBLIC LIAB INS	43h	175,938,604	175,938,269	335	
i PURCHASED MEDICAL SERVICES	43i	773,398,461	773,398,461		
j PROPERTY TAXES & OTHER TAXES	43j	22,644,913	22,379,441	265,472	
k ADVERTISING & MKTING EXPENSES	43k	248,877,802	24,564,192	224,313,610	
l BANKS SVC CHG, CRDT CARD FEES	43l	16,905,557	15,738,987	1,166,570	
m INTERDIV MEDICAL SERVICES	43m	45,372,456	45,372,456		
n MISCELLANEOUS EXPENSES	43n	91,291,937	33,954,461	57,337,476	
o TECHNOLOGY SUPPORT	43o	2,182,015,398	2,182,015,398		
p BAD DEBT EXPENSE	43p	171,323,015	171,323,015		
q BUSINESS LICENSES & TAXES	43q	10,166,820	2,143,194	8,023,626	

Form 990, Part IX - Information Regarding Taxable Subsidiaries and Disregarded Entities:

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
OAK TREE ASSURANCE LTD ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 03-0329760	10000 %	CAPTV INSURER	9,244,296	25,946,156
KAISER PROPERTIES SERVICES INC ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 94-3259432	10000 %	R/E BROKERAGE	1,282,094	32,746
KAISER PERMANENTE INSURANCE CO ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 94-3203402	5000 %	INSURANCE	211,826,987	129,310,189
CHP COMPANIES INC ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 91-1814507	10000 %	HOLDING CO	0	0
KAISER PERMANENTE HEALTH ALTER ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 94-3113684	10000 %	MEDICAL SVCS	11,460,877	0
KP CAL LLC ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 20-2712661	10000 %	MEDICARE CONTRACT PROVIDR	56,800,419	298,775

Form 990, Part IX - Information Regarding Taxable Subsidiaries and Disregarded Entities:

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
ORDWAY INDEMNITY LTD ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 90-0031974	10000 %	OFFSHORE REINSURANCE COMP	4,715,368	4,035,203
ORDWAY INTERNATIONAL LTD ONE KAISER PLAZA SUITE 1550L OAKLAND, CA94612 000000000	10000 %	INT'L HOLDING COMPANY	12,530	121,438