Form **990** 

Department of the Treasury Internal Revenue

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2008
Open to Public Inspection

Servi		evenue											
		2008 c	alendar yea	r, or tax year beginning	01-01-2008	and ending 12-31-2008	3						
<b>B</b> Che	eck if a	applicable	Please	C Name of organization KAISER HOSPITAL ASSET I	MANAGEMENT INC			D Employer ide	ntification number				
<b>✓</b> Add	ress c	hange	use IRS label or		THE THE TAX A STATE OF THE TAX A			5					
– Nar	ne cha	ange	print or	Doing Business As				E Telephone nu	mber				
– <sub>Init</sub>	al retu	ırn	type. See Specific	Number and street (or P (	(510) 271-6								
– Ten	mınatı	on	Instruc- tions.	ONE KAISER PLAZA 15L	o box ii iiidii is ii	or delivered to street dudies	, recently suite	G Gross receipt	<b>s</b> \$ 149,012,458				
_		return		City or town, state or cou									
_		n pending		OAKLAND, CA 94612	nery, and zir · ·								
App	ilcatio	ii peridilig				1							
				ne and address of Princi ASR MEIER	s a group return								
				AISER PLAZA 15L	tes?	⊤Yes <b>∨</b> No							
			•	ND,CA 94612			H(b) Are all	affiliates include	d?				
Tax	k-exer	npt status	<b>✓</b> 501(c)	)(3) ◀ (insert no )	o," attach a lıst	See instructions )							
W	eb sit	t <b>e: ►</b> N/	А				H(c) Grou	p Exemption Nur	mber 🟲				
(Туре	e of or	ganızatıon	Corporat	tion trust association	other 🟲		L Year of For	mation 1998 M:	State of legal domicile CA				
Da	rt I	Leum	mary										
Pal	1			e organization's missior	or most signi	ficant activities							
	_			AL ASSET MANAGEMEI	_		IZATION W	HICH ACOUIDE	SCAPITAL				
<u> </u>				MENT FOR LEASE TO F	,		IZATION WI	TICH ACQUIRE	SCAPITAL				
<u> </u>													
SOFEIIIGIIICE	2	Check	this box	if the organization disco	ontinued its op	erations or disposed of	more than 2	5% of its assets	1				
3	3		,	members of the governir					3				
	4		_	ndent voting members of		•			0				
2	5			nployees (Part V, line 2			,	_	0				
	6			olunteers (estimate if ne				6	0				
Averages a				ted business revenue fr		72	85,593						
•		-		iness taxable income fro	•		•	74 _ 7b	0 0 0 0 0 0				
	В	Wet um	related busi	Tiess taxable income no	7111 1 01111 3 3 0 -	1, IIIIe 54	Deia						
				d	4.5		Prio	r Year	Current Year				
<u>a</u>	8			d grants (Part VIII, line					(				
eur	9	-		revenue (Part VIII, line		124,533,080	141,613,289						
Ravenue	10			me (Part VIII, column (A			-4,778,286	2,178,820					
_	11		-	art VIII, column (A), lir		328,956	1,065,100						
	12	Total 12)	revenue—a	dd lines 8 through 11 (n	nust equal Par	t VIII, column (A), line	'   :	120,083,750	144,857,209				
	13		s and simila	ar amounts paid (Part IX	(, column (A ).	ines 1-3)							
	14			or for members (Part IX,		·			(				
	15			ompensation, employee			_						
\$		10)	,	,,,,,				561,282	785,484				
Expenses	16a	Profes	ssional fund	Iraising fees (Part IX, co	olumn (A), line	11e)			C				
ੜ	ь	(Total f	fundraising ex	penses, Part IX, column (D),	line 25 <u>0</u>	)							
ш	17	Other	expenses (	(Part IX, column (A), lin	es 11a-11d, 1	1f-24f)		122,277,898	140,347,880				
	18	Total	expenses—	-add lines 13–17 (must	equal Part IX,	line 25, column (A))		122,839,180	141,133,364				
	19	Rever	nue less exp	penses Subtract line 18	3 from line 12			-2,755,430	3,723,845				
8 % 9							Beginni	ng of Year	End of Year				
20.00	20	Total	assets (Par	rt X, line 16)				300,959,871	890,939,650				
300			,	,			,	· · ·					
net Assets or Fund Balances	21			Part X, line 26)				79,024,477	113,653,837				
	22			nd balances Subtract lin	ne 21 from line	20		721,935,394	777,285,813				
Par	t II		nature Blo										
				erjury, I declare that I have e correct, and complete Declar									
Plea	se	Ik –	ŕ			•	1	10-30					
Sign		Sign	nature of office	er			Date						
lere	•	DEB	ORAH STOKES	S VP, CONTROLLER, CAO									
			e or print nam										
		<u> </u>				Date	Check If	Preparer's PTIN	(See Gen Inst )				
Paid	i		parer's nature		self-	_							
	pare	I -	,				empolyed 🕨						
Use		Firr	m's name (or										
Only			elf-employed) Iress, and ZIP	´+ 4 F				EIN 🕨					
1	•			KPMG LLP				.					
				55 SECOND STREET				Phone no  (415) 963-5100					
				SAN FRANCISCO, CA	94105			<u> </u>					
/lav t	he I F	SS disci	ss this retii	rn with the preparer sho		e instructions)			LYes LNo				

Cat No 11282Y

# Form 990 (2008) Part III Statement of Program Service Accomplishments (See the instructions.)

1	Briefly describe the organization's mission				
	KAISER HOSPITAL ASSET MANAGEMENT, II HOSPITALS	NC IS A SUPPORTING ORGAN	IZATION WHICH ACQUIRES (	CAPITAL MEDICAL EQUIPMENT FOI	R LEASE TO KAISER FOUNDATION
2	Did the organization undertake ar the prior Form 990 or 990-EZ?	ny significant program s	ervices during the year	which were not listed on	┌ Yes ┌ No
	If "Yes," describe these new serv	ices on Schedule O			
3	Did the organization cease conduservices?	cting or make significar	nt changes in how it con	ducts any program	┌ Yes ┌ No
	If "Yes," describe these changes	on Schedule O			
4	Describe the exempt purpose ach Section 501(c)(3) and (4) organiz others, the total expenses, and re	zations and 4947(a)(1)	trusts are required to re	eport the amount of grants a	
4a	(Code ) (Expen KAISER HOSPITAL ASSET MANAGEMENT FOUNDATION HOSPITALS		,	) (Revenue \$ S CAPITAL MEDICAL EQUIPMENT I	144,028,869 ) FOR LEASE TO KAISER
4b	(Code ) (Expen	ses \$	ıncludıng grants of \$	) (Revenue \$	)
4c	(Code ) (Expen	ses \$	ıncludıng grants of \$	) (Revenue \$	)
4d	Other program services (Descr	ıbe ın Schedule O )			
	(Expenses \$	including grants o	of\$	) (Revenue \$	)
4e	Total program service expenses	\$ 141,053,47	77 Must equal Part IX,	Line 25, column (B).	

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section $501(c)(4)$ , $501(c)(5)$ , and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			No
	complete Schedule D, Part IV	9		
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part V	10		N o
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12		Νο
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part $I$	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule $H$	20		Νο
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 on Part IX, column (A), line $2?$ If "Yes," complete Schedule I, Parts I and III	22		Νο
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section $501(c)(3)$ and $501(c)(4)$ organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		N o
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

#### Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
		28a		Νo
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νo
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c		Νo
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," complete Schedule M	30		Νo
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Νo
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

ГС	Statements Regarding Other 183 Fillings and Tax Comphance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal			
	of U.S. Information Returns. Enter -0- if not applicable			
_	1a 0			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported in 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.	2b		
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νο
b	If "Yes," enter the name of the foreign country			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited  Tax Shelter Transaction?	5c		
6a	Did the organization solicit any contributions that were not tax deductible?	6a		Νο
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more?	7a		Νο
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	76		
8	required?	7h		
	excess business holdings at any time during the	8		Νο
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

Section A. Governing Body and Management

No

Νo

Νo

Νo

Yes

Yes

Yes

Yes

Yes

2

3

4

5

6

7a

7Ь

# Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below processes, or changes in Schedule O. See instructions.	ı, desc	ribe the circumstances,
1a	Enter the number of voting members of the governing body	1a	3
b	Enter the number of voting members that are independent	1b	C
2	Did any officer, director, trustee, or key employee have a family relationship or a bu	sıness	relationship with any

	other officer, director, trustee, or key employee?	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	_
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	

Did the organization become aware during the year of a	mat	eria	l dı	vers	sion	of t	he o	orga	nıza	atioi	n's a	asse	ets?		
Does the organization have members or stockholders?		•		٠	•	•	٠	•						•	•

Does the organiza	atioi	n ha	ve	men	nbe	rs, s	stoc	kho	lder	s, c	or ot	her	pers	sons	wh	o ma	эy	elec	t on	e o	r mo	ore	mer	nbe	rs (	of the	3
governing body?				-																							
Are any decisions	s of	the	αov	/ern	ına	hod	v s	uhia	ct to	n ar	nnro	val	hv n	nemi	hers	sto	ا م	chol	dars	0.1	oth	ar	ner	ons	2		

D	Are any decisions of the governing body subject to approval by members, stockholders, or other persons? .	
	Did the organization contemporaneously document the meetings held or written actions undertaken during the	
	year by the following	

	/ = /																					
а	the governing body?			•																		
ь	each committee with	aut	hori	tv t	o ac	t or	n be	half	of	the	aov	erni	na b	odv	7		_					

	,	•									
	Does the organization have local chapters, branches, or affiliat	tes? .							•		
ь	<b>b</b> If "Yes," does the organization have written policies and proced	dures a	overnir	a the	activit	ies of	such	chap	ter	s,	

affiliates, and branches to ensure their operations are consistent with those of the organization?	
Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations	
must describe in Schedule O the process if any the organization uses to review the Form 990	

11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O

8a	Yes	
8b	Yes	
9a		Νo
9b		
10	Yes	
11		No

#### Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 $\cdot$ .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

#### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed CA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. I another's website.
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

NATIONAL DIRECTOR OF TAX ONE KAISER PLAZA 15L OAKLAND, CA 94612 (510) 271-6385

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

- \* List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- \* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- \* List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- \* List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	ot compens	ate any	offic	er, d	lirec	tor, tru	uste	or key employee		
		(C) Position (check all that apply)				I				(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
KATHY LANCASTER , DIRECTOR	40 0	Х		Х				0	1,195,825	222,026
THOMAS MEIER , DIRECTOR & CHAIR	40 0	Х		Х				0	529,225	82,695
HONG-SZE YU , DIRECTOR	40 0	Х						0	198,038	30,543
DEBORAH STOKES , VP, CONTROLLER, CAO	40 0			Х				0	606,031	115,567
STEVEN ZATKIN, SECRETARY	40 0			Х				0	1,629,588	545,509
VICTORIA ZATKIN , ASSISTANT SECRETARY	40 0			Х				0	246,901	44,771

#### Part VII Continued

			res	140	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee				
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo	
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	
		-		'''	

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

	(A) Name and business address	(B) Description of services	(C) Compensation
NA		2 3301, p. 1011 31 132 132 132 132 132 132 132 132 13	- Componential
	Total number of independent contractors (including those in 1) who received more than \$	100.000 in compensation	

from the organization . .

Statement of Revenue

					(A) Total Revenue	(B) Related or Exempt Function Revenue	<b>(C)</b> Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
	1a	Federated can	npaigns 1a			Revenue		312, 313, 01 314
発発	ь	Membership d	ues					
Contributions, gifts, grants and other similar amounts		<b>-</b>	<b>1b</b>					
æ, Ç	С	Fundraising ev	vents <b>1c</b>					
#ੁੱਛ	d	Related organ	izations1d					
<u>₹</u>	e	Government gran	its (contributions) <b>1e</b>					
ior R	f	All other contribut	ions, gifts, grants, and					İ
<u>\$</u> €		sımılar amounts r	not included above	-				
팔	g		rıbutıons ıncluded ın					
လွန်		lines 1a-1f \$						
	h	Total (Add line	es 1a-1f)	· · · · ·				
gy.				Business Code				
Ш	2a	EQUIPMENT LEAS	ING	532,420	141,613,289	141,613,289		
eş. ĕ	ь							
93	С							
ž.	d							
Ø ⊆	e							
<u> </u>	f	All other progr	ram service revenue					
Program Service Revenue	g	Total. Add line ► \$ 141,613,2	es 2a-2f					
	3		os come (including divi	dends, interest				
			imounts)	·	828,339			828,339
	4		estment of tax-exempt be	►	0			
	4	income nom mve	suffer of tax exempt b	► P				
	5	Royalties .			0			
		_	(ı) Real	(II) Personal				
	6a	Gross Rents Less rental	0	384,657 324,795				
	Ь	expenses		,				
	С	Rental income or (loss)	0	59,862				
	d	Net rental inco	ome or (loss)		59,862		59,862	
			(ı) Securities	(II) O ther				
	7a	Gross amount	.,	5,180,936				
		from sales of assets other						
	ь	than inventory Less cost or		3,830,454				
		other basis and sales expenses						
	с	Gain or (loss)		1,350,482				
	d	Net gaın or (lo	ss)		1,350,481		25,731	1,324,750
	8a		from fundraising	. ▶				
ıne		\$of contribution	ns reported on line					
Other Revenue		1c) See Part : Attach Schedul	e G if total exceeds					
č		\$15,000	a					
hei L	b		xpensesb					
ŏ	С	Net income or	(loss) from fundrais	ing events	0			
	9a		part IV , line 19					
		Complete Schedexceeds \$15,00						
			а					
	b	Less directe:	xpensesb					
	С		(loss) from gaming a	activities •	0			
	10a	Gross sales of returns and all	f inventory, less lowances					
	_		<b>a</b>					
	b		goods sold b		0			
	C		(loss) from sales of	inventory	0			
	11a	Miscellaneou		Business Code 523,000	654,617			654,617
	_	INT-AFFILIA		523,000	<u> </u>	350,621		33 1,017
	Ь	MISCELLANE	OUS REVENUE	323,000	550,021	330,021		
	C							
	d	All other rever						
	e	Total. Add line	es 11a-11d	\$ 1,005,238				
	12	Total Revenue	. Add lines 1h, 2g, 3		144,857,209	141,963,910	85,593	2,807,706
		8c,	.1e					

# Form 990 (2008) Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
Do r	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses			
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	0						
2	Grants and other assistance to individuals in the U S See Part IV, line 22	0						
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16	0						
4	Benefits paid to or for members	0						
5	Compensation of current officers, directors, trustees, and key employees	0						
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0						
7	Other salaries and wages	663,370	663,370					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	43,736	43,736					
9	Other employee benefits	45,328	45,328					
10	Payroll taxes	33,050	33,050					
11	Fees for services (non-employees)							
а	Management	0						
ь	Legal	0						
c	Accounting	0						
d	Lobbying	0						
e	Professional fundraising See Part IV, line 17	0						
f	Investment management fees	0						
g	Other	0						
12	Advertising and promotion	0						
13	Office expenses	1,596	1,596					
14	Information technology	0						
15	Royalties	0						
16	Occupancy	0						
17	Travel	0						
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0						
19	Conferences, conventions and meetings	0						
20	Interest	783,897	783,897					
21	Payments to affiliates	0						
22	Depreciation, depletion, and amortization	137,915,717	137,915,717					
23	Insurance	81,363	81,363					
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)							
а	STATE SALES TAX	110,562	110,562					
ь	FEDERAL BUSINESS TAX	300	300					
С	INTER-REGIONAL COST ALLOCATION	79,887		79,887				
d	BANK SERVICE CHARGE	28,529	28,529					
e	ASSET WRITE-OFF	1,346,029	1,346,029					
f	All other expenses		. ,					
25	Total functional expenses. Add lines 1 through 24f	141,133,364	141,053,477	0	0			
26	Joint Costs. Check if if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,	,,,		· · · · · · · · · · · · · · · · · · ·			

Parities Balance Sheet	Part X	Ralance	Sheet
------------------------	--------	---------	-------

			(A)		(B)
	1	Cash—non-interest-bearing	Beginning of year	1	End of year
	2	Savings and temporary cash investments	44,061,013		0
	3	Pledges and grants receivable, net	44,001,010	3	ı
	4	Accounts receivable, net	16,531,754	_	19,340,619
	5	,	10,331,734	-	10,040,010
		Receivables from current and former officers, directors, trustees, key employees or other related parties <i>Complete Part II of Schedule L</i>		5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use		8	
\$	9	Prepaid expenses and deferred charges	58,771	9	38,913
ssets	10a	Land, buildings, and equipment cost basis   10a   1,277,359,664	1		
⋖	b	Less accumulated depreciation Complete Part VI of	-		
		Schedule D	725,773,426	10c	855,282,186
	11	Investments—publicly traded securities		11	
	12	Investments—other securities See Part IV, line 11 Complete Part VII of Schedule D		12	
	13	Investments—program-related See Part IV, line 11 Complete Part VIII of Schedule D.		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule	14,534,907		16,277,932
	16	D Total assets. Add lines 1 through 15 (must equal line 34)	800,959,871		890,939,650
	17		50,776,720		76,798,988
		Accounts payable and accrued expenses .	30,776,720	18	70,790,900
	18 19	Grants payable		19	
		Deferred revenue			
Ø.	20	Tax-exempt bond liabilities		20	
Œ	21	Escrow account liability Complete Part IV of Schedule D		21	
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified		1	
		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable		24	
	25	Other liabilities Complete Part X of Schedule D	28,247,757	25	36,854,849
	26	Total liabilities. Add lines 17 through 25	79,024,477	26	113,653,837
ş Ç		Organizations that follow SFAS 117, check here ► and complete lines 27 through 29, and lines 33 and 34.			
ä	27	Unrestricted net assets		27	
Balance	28	Temporarily restricted net assets		28	
팔	29	Permanently restricted net assets		29	
Fund		Organizations that do not follow SFAS 117, check here ▶ 🔽 and complete			
9	20	lines 30 through 34.	723,350,621	30	775,000,000
ets	30	Capital stock or trust principal, or current funds	725,550,621		773,000,000
Assets	31	Paid-in or capital surplus, or land, building or equipment fund	-1,415,227	31	2,285,813
	32	Retained earnings, endowment, accumulated income, or other funds			· · ·
Net	33	Total net assets or fund balances	721,935,394		777,285,813
	34	Total liabilities and net assets/fund balances	800,959,871	34	890,939,650
Pa	rt XI	Financial Statements and Reporting			

Part XT	Financial	Statements	and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
ь	Were the organization's financial statements audited by an independent accountant?	2b		Νo
c	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		Νo
b	If "Yes," did the organization undergo the required audit or audits?	3b		

#### SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)
nonexempt charitable trusts.

Attach to Form 990 or Form 990-EZ. See separate instructions.

2008

Open to Public Inspection

Name of the organization
KAISER HOSPITAL ASSET MANAGEMENT INC

Employer identification number

94-3299125 Reason for Public Charity Status (to be completed by all organizations) (See Instructions) The organization is not a private foundation because it is (Please check only one organization) 1 A church, convention of churches, or association of churches described in Section 170(b)(1)(A)(i). 2 A school described in **Section 170(b)(1)(A)(ii).** (Attach Schedule E) A hospital or a cooperative hospital service organization described in Section 170(b)(1)(A)(iii). (Attach Schedule H) A medical research organization operated in conjunction with a hospital described in Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in Section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in Section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in Section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in Section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See Section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See Section 509(a)(4). (See instructions.) An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See Section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h **b** Type II **c** Type III - Functionally Integrated Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11a(i) Νo (ii) a family member of a person described in (i) above? 11g(ii) Νo (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Νo

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (See Instructions))	organız col (i)	s the ation in listed in verning ment?	the orga	ou notify inization i) of your port?	organiz	Is the ation in organized US?	(vii) A mount of support?	
			Yes	No	Yes	No	Yes	No		
KAISER FOUNDATION HOSPITALS	941105628	03	Yes		Yes		Yes		141133363	
Total									141,133,363	

Provide the following information about the organizations the organization supports

Part II	Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Pι	ıblic Support		, ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	include any "unusual grants ")							
2	Tax revenues levied for the organization's							
	benefit and either paid to or expended on							
_	its behalf The value of services or facilities					<del> </del>		
3	furnished by a governmental unit to the							
	organization without charge							
4	Total. Add line 1-3					1		
5	The portion of total contribution by each							
5	person (other than a government unit or							
	publicly supported organization) included							
	on line 1 that exceed 2% of the amount							
	shown on line 11, column							
	· (f)							
6	Public Support subtract line 5 from line							
	4							
	otal Support		1		T			
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) :	2008	(f) Total
7	A mounts from line 4							
8	Gross income from interest, dividends,							
	payments received on securities loans,							
	rents, royalties and income from similar							
_	sources							
9	Net income from unrelated business							
	activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss							
10	from the sale of capital assets (Explain in							
	Part IV )							
11	Total Support (Add lines 7 through 10)							
12	Gross receipts from related activities, etc	(See instructio	ns )		•	12		
13	First Five Years. If the Form 990 is for the	organization's f	irst second thu	d fourth or fifth	ntay vearas a F		3)	
	organization, check this box and <b>stop here</b>		mat, second, tim	u, rouren, or mer	rtax year as a s	/O1(C)(C	• •	<b>▶</b> □
								•
Co	omputation of Public Support Perc	entage						
14	Public Support Percentage for 2008 (line 6	5 column (f) dıvı	ded by line 11 c	olumn (f))		14		
15	Public Support Percentage for 2007 School	dule A , Part IV -	A, line 26f			15		
16a	33 1/3% Test - 2008. If the organization di	d not check the	box on line 13.	and line 14 is 3	3 1/3% or more.		this box	
	and <b>stop here.</b> The organization qualifies a				,			<b>▶</b> □
b	33 1/3% Test - 2007. If the organization d				15 is 33 1/3% d	r more,	check th	
	box and stop here. The organization qualifi	es as a publicly	supported orga	nızatıon				<b>▶</b> □
17a	10% Facts and Circumstances Test - 2008.							
	more, and if the organization meets the "fa		•					· —
	organization meets the "facts and circums							<b>►</b> □
Ь	10% Facts and Circumstances Test - 2007.							
	more, and if the organization meets the "fa		•					_
4.0	the organization meets the "facts and circu							n ▶
18	<b>Private Foundation.</b> If the organization did	not check the b	oux on line 13, 1	oa, 100, 1/a or	1/D, Check this	oox an	u see	<b>▶</b> □
	ınstructions							F-1

Pa	Support Schedule for On (Complete only if you ched				(2)		
	ction A. Public Support		_	,			
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services performed,						
	or facilities furnished in any activity that						
	is related to the organization's tax-						
	exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under						
	section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total Add lines 1-5						
7a	A mounts included on lines 1, 2, and 3						
	received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of 1% of						
	the total of lines 9, 10c, 11, and 12 for						
	the year or \$5,000						
С	Total of lines 7a and 7b						
8	Public Support (Substract line 7c from						
_	line 6)						
То	tal Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	A mounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after 30 June, 1975		+				
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or loss						
	from the sale of capital assets						
	(Explain in Part IV )						
13	Total Support (Add lines 9, 10c, 11 and						
	12)						
14	First Five Years If the Form 990 is for the	organızatıon's fı	rst, second, thir	d, fourth, or fifth	ntax year as a 5	01(c)(3) organı	zation,
	check this box and <b>stop here</b>						<b>▶</b> □
	manufaction of Dublic Compact Days						
15	mputation of Public Support Perc Public Support Percentage for 2008 (line		dod by line 12 o	olumn (fl)		T 4= T	
			•	.orumin (1))		15	
16	Public Support Percentage for 2007 Sche	dule A , Part IV -	A, line 27g			16	
		D					
Co	mputation of Investment Income Investment Income Percentage for 2008 (			ne 13 column /f	<u> </u>	17	
				-	"	17	
ΤQ	Investment Income Percentage from 2007	ocnequie A , Pa	TLIV-A, IINE 2/	H		18	

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2008

**▶**□

**Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

DLN: 93493310013029

# OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

ame of the organization AISER HOSPITAL ASSET MANAGEMENT INC		Employ	er identificat	ion numbe	er
ASER HOSELFILE ISSELF WINDELTER THE		94-32	99125		
art I Organizations Maintaining Donor A		Funds or	Accounts.	Comple	te ıf th
organization answered "Yes" to Form 9	(a) Donor advised funds	(b)	Funds and ot	heraccou	nts
Total number at end of year	(a) Bonor advised fands	(5)	T dild5 dild ot	ner decod	11113
Aggregate Contributions to (during year)					
Aggregate Contributions to (during year)  Aggregate Grants from (during year)					
Aggregate value at end of year					
,					
Did the organization inform all donors and donor adv funds are the organization's property, subject to the		onor advise	a	☐ Yes	┌ No
Did the organization inform all grantees, donors, and used only for charitable purposes and not for the be impermissible private benefit?				┌ Yes	┌ No
art II Conservation Easements. Complete	e if the organization answered "Yes"	to Form 9	990, Part IV	, lıne 7.	
Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreation Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qua	tion or pleasure) Preservation of a	certified his	toric structur	e	a
on the last day of the tax year				he End of	the Yo
Total number of conservation easements			2a		
	nts		2b		
Total dereage restricted by conservation casemen	Total acreage restricted by conservation easements				
-	Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06				
ivaliber of conservation casements included in (c)		∟ ماخینا لامخ	2d		
Number of conservation easements modified, transf	terred, released, extinguished, or termina	ted by the	organization d	uring	
the taxable year 🕨					
Number of states where property subject to conserv	ation easement is located 🟲				
Does the organization have a written policy regarding enforcement of the conservation easements it holds		olations, an	d	☐ Yes	┌ N
Staff or volunteer hours devoted to monitoring, insp	ecting and enforcing easements during th	ne year 🟲			
A mount of expenses incurred in monitoring, inspect	ing, and enforcing easements during the	year ► \$			
Does each conservation easement reported on line $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?	2(d) above satisfy the requirements of se	ection		☐ Yes	┌ No
In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's financi	•	•		
rt IIII Organizations Maintaining Collectic Complete if the organization answered		, or Othe	r Similar A	ssets.	
If the organization elected, as permitted under SFA: art, historical treasures, or other similar assets help provide, in Part XIV, the text of the footnote to its fi	d for public exhibition, education or resea	arch in furth			е,
If the organization elected, as permitted under SFA: historical treasures, or other similar assets held for provide the following amounts relating to these item	public exhibition, education, or research			•	
(i) Revenues included in Form 990, Part VIII, line	1		<b>►</b> \$		
(ii) Assets included in Form 990, Part X			<b>►</b> \$		

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

following amounts required to be reported under SFAS 116 relating to these items

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

a   Tem a   Tem b   Tem c   Tem for    Part IV, line 9, or reported an amount on Form he organization an agent, trustee, custodian or other intended on Form 990, Part X? Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year the organization include an amount on Form 990, Part X	d explain how tions of ar d as part of nts. Com m 990, Po ermediary	w they t, his of the applete	Loan or exe Other y further the torical treas organization e if the org , line 21.	change programs organization's esures or other sinn's collection? ganization answ	s exempt purpos milar wered "Yes" not	e ın <b>Yes</b>	<b>□ No</b> 990, □ <b>No</b>	
b   C   Provential Pro	Preservation for future generations vide a description of the organization's collections and et XIV ing the year, did the organization solicit or receive donatets to be sold to raise funds rather than to be maintained.  Trust, Escrow and Custodial Arrangemer Part IV, line 9, or reported an amount on Form the organization an agent, trustee, custodian or other intruded on Form 990, Part X? Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year ding balance the organization include an amount on Form 990, Part X	explain how tions of ar d as part of nts. Com m 990, Po ermediary	t, his of the iplete art X	Other  y further the  torical treas  organization e if the org , line 21.	organization's e sures or other sin n's collection? ganization ansv	exempt purpos milar wered "Yes" not	□ Yes to Form □ Yes	990,
c Part IV  1a Is the include b If "Y  c Beg d Add e Distented b If "Y  Part V  1a Beg b Contact of the contact	Preservation for future generations vide a description of the organization's collections and et XIV ing the year, did the organization solicit or receive donates to be sold to raise funds rather than to be maintained.  Trust, Escrow and Custodial Arrangemer Part IV, line 9, or reported an amount on Form the organization an agent, trustee, custodian or other intended on Form 990, Part X?  Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year the organization include an amount on Form 990, Part X in galance the organization include an amount on Form 990, Part X	tions of ard as part of as part o	t, his of the iplete art X	y further the torical treas organization e if the org , line 21.	sures or other sinn's collection?  ganization answ  or other assets	milar wered "Yes" not	□ Yes to Form □ Yes	990,
4 Provent Part 5 During asservation 1a Is the inclusion of the inclusion o	vide a description of the organization's collections and et XIV  Ing the year, did the organization solicit or receive donatets to be sold to raise funds rather than to be maintained.  Trust, Escrow and Custodial Arrangemer Part IV, line 9, or reported an amount on Form the organization an agent, trustee, custodian or other intruded on Form 990, Part X?  Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year the organization include an amount on Form 990, Part X and complete the organization include an amount on Form 990, Part X	tions of ard as part of as part o	t, his of the iplete art X	torical treas organization e if the org , line 21.	sures or other sinn's collection?  ganization answ  or other assets	milar wered "Yes" not	□ Yes to Form □ Yes	990,
Part IV  1a Is the inclusion of the image of	ing the year, did the organization solicit or receive donarets to be sold to raise funds rather than to be maintained.  Trust, Escrow and Custodial Arrangemer Part IV, line 9, or reported an amount on Form the organization an agent, trustee, custodian or other intended on Form 990, Part X?  Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year the organization include an amount on Form 990, Part X and complete the following the organization include an amount on Form 990, Part X	tions of ard as part of as part o	t, his of the iplete art X	torical treas organization e if the org , line 21.	sures or other sinn's collection?  ganization answ  or other assets	milar wered "Yes" not	□ Yes to Form □ Yes	990,
asse Part IV  1a Is the inclusion of the	Trust, Escrow and Custodial Arrangemer Part IV, line 9, or reported an amount on Forn the organization an agent, trustee, custodian or other intended on Form 990, Part X? Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year ding balance the organization include an amount on Form 990, Part X	d as part o n <b>ts.</b> Com n 990, Pa ermediary	of the plete art X	organization e if the org , line 21.	n's collection?  Janization ansv  or other assets	wered "Yes"	to Form	990,
Part IV  1a Is the inclusion of the incl	Trust, Escrow and Custodial Arrangement Part IV, line 9, or reported an amount on Form the organization an agent, trustee, custodian or other intruded on Form 990, Part X?  Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year the organization include an amount on Form 990, Part X	n <b>ts.</b> Com n 990, Po ermediary	plete art X	e if the org , line 21.	anization ansv	not	☐ Yes	
b If "Y  c Beg d Add e Dist f End 2a Did b If "Y  Part V  1a Beg b Con	uded on Form 990, Part X? Yes," explain why in Part XIV and complete the following ginning balance ditions during the year tributions during the year ding balance the organization include an amount on Form 990, Part X		for c	ontributions		_		∏ No
c Beg d Add e Dist f End 2a Did b If "Y Part V  1a Beg b Con	ginning balance ditions during the year tributions during the year ding balance the organization include an amount on Form 990, Part X	g table			16		A mount	
d Add e Dist f End 2a Did b If "Y Part V  1a Beg b Con	ditions during the year tributions during the year ding balance the organization include an amount on Form 990, Part X				10	4	A mount	
d Add e Dist f End 2a Did b If "Y Part V  1a Beg b Con	ditions during the year tributions during the year ding balance the organization include an amount on Form 990, Part X				10			
e Dist f End  2a Did b If "Y  Part V  1a Beg b Con	tributions during the year ling balance the organization include an amount on Form 990, Part X							
<ul><li>f End</li><li>2a Did</li><li>b If "Y</li><li>Part V</li><li>1a Beg</li><li>b Con</li></ul>	ding balance the organization include an amount on Form 990, Part X				1d			
2a Did b If "Y Part V  1a Beg b Con	the organization include an amount on Form 990, Part X				1e			
<ul> <li>b If "Y</li> <li>Part V</li> <li>1a Beg</li> <li>b Con</li> </ul>					1f			
Part V  1a Beg b Con		(, line 21?					☐ Yes	☐ No
1a Beg b Con	res," explain the arrangement in Part XIV							
<b>b</b> Con	Endowment Funds. Complete if the organize (a)Current Yea		)Prior \			rt IV, line 10 Three Years Bac		Voors Post
<b>b</b> Con	Jinning of year balance	<u> </u>	<b>J</b> FTIOI	rear   (c)	WO TEATS DACK (U	Jilliee Tears Date	.k   (e)i oui	Tears back
	ntributions	<del></del>						
C THA								
J C	estment earnings or losses							
	nts or scholarships	<del></del>						
	programs							
<b>f</b> Adn	ministrative expenses							
<b>g</b> End	lofyear balance							
2 Prov		neld as						
<b>a</b> Boai	rd designated or quasi-endowment							
<b>b</b> Perr	manent endowment							
<b>c</b> Terr	m endowment 🕨							
<b>3a</b> A re	there endowment funds not in the possession of the organization by	anızatıon	that a	are held and	administered fo	r the	Yes	s No
(i) u	unrelated organizations					3	Ba(i)	
	related organizations					3	a(ii)	
	Yes" to 3a(II), are the related organizations listed as req	•					3b	
	cribe in Part XIV the intended uses of the organization's							
Part VI	Investments—Land, Buildings, and Equip	ment. S	ee F	orm 990, F	Part X, line 10.			
	Description of investment			Cost or other (investment)	( <b>b)</b> Cost or other basis (other)	(c) Depreciat	ion <b>(d)</b> I	Book value
<b>1a</b> Land						_		
<b>b</b> Buildi	ıngs							
<b>c</b> Lease	ehold improvements							
<b>d</b> Equip	oment				1,277,359,664	4 422,077,	478	855,282,186
			1	<b>I</b>		1		
Total. Add	r					▶		

uncertain tax positions under FIN 48

(a) Description of security or cateory	(b)Book value	(c) Method of valuation
(including name of security)	(D)BOOK Value	Cost or end-of-year market value
Financial derivatives and other financial products		
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b> -</b>	
Part VIII Investments—Program Related.	See Form 990 Part V line 13	
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	<b>F</b>	
Part IX Other Assets. See Form 990, Part X		
· · · · · · · · · · · · · · · · · · ·	cription	(b) Book value
(a) Des	•	<b>(b)</b> Book value 13,388,978
(a) Des	•	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS	cription	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In	ne 15.)	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS	ne 15.)	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability	ne 15.) rt X, line 25.	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes	ne 15.) rt X, line 25.	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE	ne 15.)  rt X, line 25.  (b) A mount	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE	ne 15.)	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE DUE TO KAISER FDN HOSPITALS	ne 15.)  rt X, line 25.  (b) A mount  1,846,099  13,753,831	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE DUE TO KAISER FDN HOSPITALS	ne 15.)  rt X, line 25.  (b) A mount  1,846,099  13,753,831	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE DUE TO KAISER FDN HOSPITALS	ne 15.)  rt X, line 25.  (b) A mount  1,846,099  13,753,831	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE DUE TO KAISER FDN HOSPITALS	ne 15.)  rt X, line 25.  (b) A mount  1,846,099  13,753,831	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE DUE TO KAISER FDN HOSPITALS	ne 15.)  rt X, line 25.  (b) A mount  1,846,099  13,753,831	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE DUE TO KAISER FDN HOSPITALS	ne 15.)  rt X, line 25.  (b) A mount  1,846,099  13,753,831	13,388,978
(a) Des LONG-TERM NOTES RECEIVABLE LONG-TERM DEPOSITS  Total. (Column (b) should equal Form 990, Part X, col.(B) In Part X Other Liabilities. See Form 990, Pa (a) Description of Liability Federal Income Taxes INTER-REGIONAL PAYABLE DUE TO KAISER FDN HOSPITALS	ne 15.)  rt X, line 25.  (b) A mount  1,846,099  13,753,831  21,254,919	13,388,978

Par	XI Reconciliation of C	hange in Net Assets from Forr	<u>n 990 to Financial Statem</u>	ents
1	Total revenue (Form 990, Part	VIII, column (A ), line 12)		1
2	Total expenses (Form 990, Par	t IX, column (A), line 25)		2
3	Excess or (deficit) for the year	Subtract line 2 from line 1		3
4	Net unrealized gains (losses) o	n ınvestments		4
5	Donated services and use of fac	cilities		5
6	Investment expenses			6
7	Prior period adjustments			7
8	Other (Describe in Part XIV)			8
9	Total adjustments (net) Add Iir	nes 4 - 8		9
10		per financial statements Combine line	s 3 and 9	10
Part	XIII Reconciliation of Re	evenue per Audited Financial	Statements With Revenue	per Return
1		r support per audited financial stateme		. 1
2	A mounts included on line 1 bu	t not on Form 990, Part VIII, line 12		
а	Net unrealized gains on invest	ments	.   2a	
ь	Donated services and use of fa	acilities	. 2b	
c	Recoveries of prior year grants	5	. 2c	
d	Other (Describe in Part XIV)		. 2d	
e	Add lines <b>2a</b> through <b>2d</b> .			
3	Subtract line <b>2e</b> from line <b>1</b> .			3
4	A mounts included on Form 99	0, Part VIII, line 12, but not on line 1		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	.   4a	
b	Other (Describe in Part XIV)		4b	
c	Add lines 4a and 4b			4c
5	Total Revenue Add lines 3 and	d <b>4c.</b> (This should equal Form 990, Par	t I, line 12 )	5
Part	XIII Reconciliation of Ex	xpenses per Audited Financia	l Statements With Expens	es per Return
1	Total expenses and losses pe	r audited financial statements		. 1
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25		
а	Donated services and use of fa	acılıtıes	2a	
b	Prior year adjustments		2b	
c	Losses reported on Form 990,	Part IX, line 25	2c	
d	Other (Describe in Part XIV)		. 2d	
e	Add lines 2a through 2d			2e
3	Subtract line ${f 2e}$ from line ${f 1}$ .			3
4	Amounts included on Form 99	0, Part IX, line 25, but not on line <b>1:</b>		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)		. 4b	
c	Add lines <b>4a</b> and <b>4b</b>			4c
5	Total expenses Add lines 3 ar	nd <b>4c.</b> (This should equal Form 990, Pa	rt I, line 18)	.   5
Par	XIV Supplemental Inf	ormation		
		scriptions required for Part II, lines 3, ! . Part XII, lines 2d and 4b, and Part XI		Part XIV, lines 1b and 2b,
	Ident if ier	Return Reference	Explan	ation

Part XIV Supplemental In	art XIV Supplemental Information(continued)					
Ident if ier	Return Reference	Explanation				
	-					
	-					
	ļ					

Schedule D (Form 990) 2008

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493310013029

**Employer identification number** 

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Schedule J

Compensation Information

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

KAI	SER HOSPITAL ASSET MANAGEMENT INC		94-3299125						
Pa	rt I Questions Regarding Compensation								
				Yes	Νo				
1a	Check the appropiate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to p								
	First class or charter travel	☐ Housing allowance or residence for	personal use						
	Travel for companions	Payments for business use of perso	onal residence						
	Tax idemnification and gross-up payments	Health or social club dues or initiat	ion fees						
	Discretionary spending account	Personal services (e.g., maid, chau	ffeur, chef)						
b	If line 1a is checked, did the organization follow a writte provision of all the expenses described above? If "No,"	ment or							
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?								
3	Indicate which, if any, of the following the organization u organization's CEO/Executive Director Check all that a		2						
	Compensation committee	Written employment contract							
	Independent compensation consultant	Compensation survey or study							
	Form 990 of other organizations	Approval by the board or compensa	tion committee						
4	During the year, did any person listed in Form 990, Part	VII, Section A, line 1a							
а	Receive a severance payment or change of control paym	nent?	4a		No				
b	Participate in, or receive payment from, a supplemental	nonqualified retirement plan?	4b	Yes					
c	Participate in, or receive payment from, an equity-based	d compensation arrangement?	4c		Νo				
	If "Yes" to any of lines 4a-c, list the persons and provid	e the applicable amounts for each item i	n Part III						
	501(c)(3) and 501(c)(4) organizations only must comple	ete lines 5-8.							
5	For persons listed in form 990, Part VII, Section A, line compensation contingent on the revenues of	1a, did the organization pay or accrue a	ny						
а	The organization?		5a		Νo				
b	Any related organization?		5b		Νo				
	If "Yes," to line 5a or 5b, describe in Part III								
6	For persons listed in form 990, Part VII, Section A, line compensation contingent on the net earnings of	1a, did the organization pay or accrue a	ny						
а	The organization?		6a		Νo				
b	Any related organization?		6b		Νo				
	If "Yes," to line 6a or 6b, describe in Part III								
7	For persons listed in form 990, Part VII, Section A, line payments not described in lines 5 and 6? If "Yes," desc	· · · · · · · · · · · · · · · · · · ·	n-fixed 7		No				
8	Were any amounts reported in Form 990, Part VII, paid subject to the initial contract exception described in Rein Part III	•			No				

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base (ii) Bonus & incentive compensation		(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
KATHY LANCASTER (I		0 545,871	0 606,732	0 43,222	0 208,336	0 13,690	0 1,417,851	0 607,349
THO MAS MEIER	(1) (11)	0 257,251	0 214,717	0 57,257	0 69,668	0 13,027	0 611,920	0 219,308
DEBORAH STOKES	(1) (11)	0 278,007	0 178,237	0 149,787	0 102,540	0 13,027	0 721,598	0 286,139
HONG-SZE YU	(ı) (ıı)	0 143,345	0 36,403	0 18,290	0 16,853	0 13,690	0 228,581	0 36,403
STEVEN ZATKIN	(ı) (ıı)	0 516,044	0 558,242	0 555,302	0 533,116	0 12,393	0 2,175,097	0 1,067,290
VICTORIA ZATKIN	(1) (11)	0 174,106	0 28,485	0 44,310	0 42,573	0 2,198	0 291,672	0 48,094
	(i) (ii)							
	(i) (ii)							
	(i) (ii)							
(i)								
	(i) (ii)							

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

See Additional Data Table	e
---------------------------	---

See Additional	Data Lable	1
Ident if ier	Return Reference	Explanation
Schedule J, line 4 b		Steven Zatkın \$ 942,497 Kathy Lancaster 175,273 Deborah Stokes 164,551 Thomas Meier 39,947 \$ 1,322,268

Schedule J (Form 990) 2008

Software ID:

**Software Version:** 

**EIN:** 94-3299125

Name: KAISER HOSPITAL ASSET MANAGEMENT INC

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
Schedule J, line 4 b		Steven Zatkın \$ 942,497 Kathy Lancaster 175,273 Deborah Stokes 164,551 Thomas Meier 39,947 \$ 1,322,268

#### DLN: 93493310013029

# SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization KAISER HOSPITAL ASSET MANAGEMENT INC  ${\bf Employer\ identification\ number}$ 

94-3299125

ldentifier	Return Reference	Explanation
Form 990, Part VI, Question 2		Family affiliations reported steven r zatkin - spouse officer of kfhp inc , kfh and subsidiaries victoria zatkin - spouse senior vp, general counsel and officer of kfh, kfhp inc and regional health plans

ldentifier	Return Reference	Explanation
Form 990, Part VI, Question 10		Form 990 review process 1 key information is obtained and/or confirmed with internal sources including regional finance and executive compensation 2. Prior to finalization, the return is reviewed with a kpmg tax advisor 3. Once signed by a KPMG tax advisor, the return and underlying data is reviewed with the VP, Controller and CAO for signature and filing. 4. Copies are then provided to Board members.

Identifier	Return Reference	Explanation
Form 990, Part VI, Question 12c		Regularly and Consistently Monitors Compliance with the Conflicts of Interest Policy Kaiser Permanente regularly monitors compliance with the Conflicts of Interest Policy in 3 key ways 1. The Kaiser Permanente Compliance Hotline is available to all employees and vendors to report actual or potential conflicts of interest All calls are answered by a third party and provided to Kaiser Permanente's National Compliance office for review and appropriate action Employees can report anonymously and without fear of retaliation. Reports of actual or potential Conflicts of Interest are generated and investigations are conducted as required and information is tracked and trended to determine if additional guidance is required to avoid conflicts of interest Compliance Hotline Reports are provided for review and action to the Kaiser Foundation Health Plan/ Hospitals Boards of Directors annually 2. The Senior Vice President & Chief Compliance Officer and the Vice President of Internal Audit Services annually review the directors', officers', key employees', and executives' Annual Conflicts of Interest Questionnaire disclosures and provide direction on any investigations required, in addition, Conflicts of Interest Questionnaire Reports are provided for review and action to the Kaiser Foundation Health Plan/ Hospitals Boards of Directors annually, and 3. Annually, as a component of the external audit, KPMG reviews the Annual Conflicts of Interest Questionnaires completed by Directors, Officers, Key Employees, and Executives, and actions taken as a result of the disclosures. The results of the annual audit, including any findings in this area are presented to the Kaiser Foundation Health Plan/ Hospitals Audit and Compliance Committee Regularly and Consistently Enforces Compliance with the Conflicts of Interest Policy To ensure consistency in the enforcement of the policy Kaiser Permanente uses the following steps as a general guideline. A Represented employees are subject to any corrective/disciplinary action provisions descri

Identifier	Return Reference	Explanation
Form 990, Part VI, Questions 15a/b		The executive compensation program as administered by Kaiser Foundation Health Plan, Inc is designed to recruit, retain and motivate qualified senior management personnel. Senior management personnel have a significant impact on the strategic and policy direction and results of the organization. Therefore, the executive compensation program is, to a significant degree, performance-based. The compensation program is reviewed annually by the Compensation Committee of the Board of Directors which evaluates and approves prior to payment all programs and payments to CEO, Executive Director and top management officials (executives). Base pay for executive positions is established at a level comparable to the relevant market. In addition, other components of the compensation program bear 'at-risk' features designed to focus on strategically important performance goals and to assist in attracting and retaining top performers. The executive compensation program is targeted at the median of the comparable external market in which the organization competes for executive leadership. Evaluation of comparable pay data is performed by an Independent Compensation, Benefit & Human Resource Consulting firm. The compensation program focuses on objectives in the areas of quality of member care and service, financial soundness, and the community and social mission of the organization.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Question 19		Governing documents, Conflict of Interest - are available upon request as disclosed to other regulatory bodies. To request copies contact. Tax Director Kaiser Foundation Health Plan and Hospitals One Kaiser Plaza, Ste 15L Oakland, CA 94612

ldentifier	Return Reference	Explanation
NET UNRELATED BUSINESS TAXABLE INCOME FROM FORM 990-T, LINE 34		FORM 990, PART I, LINE 7-B TOTAL UBI (FORM 990-T, LINE 30) \$ 85,539 NET OPERATING LOSS (NOL) APPLIED (85,539) UBTI WITH NOL (FORM 990-T, LINE 34) \$ NONE

# OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. ► See separate instructions.

Name of the organization **Employer identification number** KAISER HOSPITAL ASSET MANAGEMENT INC 94-3299125 Part I Identification of Disregarded Entities (D) (F) (B) (C) Name, address, and EIN of disregarded entity Legal domicile (state End-of-year assets Direct controlling Primary activity Total income or foreign country) entity Part II Identification of Related Tax-Exempt Organizations (B) Name, address, and EIN of related organization Legal domicile (state Public charity status Direct controlling Primary activity Exempt Code section or foreign country) (if section 501(c)(3)) entity See Additional Data Table

(A) Name, address, and EIN of related organization	( <b>B</b> ) Primary a	) activity	(C) Legal domicile (state or foreign country)  (D) Direct controlling entity  (E) Predominant income(related, investment, unrelated)  (F) Share of total income assets  (G) Share of end-of-year assets		of end-of-year	Disprop	H) optionate (I) Code V—UBI amount on Box 20 of K-1		(J) General or managing partner?							
											Yes	No	-		Yes	No
HEALTH CARE MANAGEMENT SOLUTIONS LLC																
ONE KAISER PLAZA 15L OAKLAND, CA94612 20-3924985	CONSULTING		CA									No				No
	I		•	•												
Part IV Identification of Rela	ted Orga	nizatio	ns Taxab	le as a Corpora	ation or	Trust										
<b>(A)</b> Name, address, and EIN of related organ	ızatıon	<b>(B)</b> Primary activity		(C) Legal domicile (state or foreign country)		( <b>D)</b> Direct controlling entity		(E) Type of entity S (C corp, S corp, or trust)		(F) Share of total income		(G) Share of end-of-year assets		Perce	( <b>H)</b> Percentage ownership	
ARCHIMEDES INC ONE KAISER PLAZA 15L OAKLAND, CA94612 20-3774729		CONSULTING		CA				C CORP								
ONE KAISER PERMANENTE INTERNATIONAL ONE KAISER PLAZA 15L OAKLAND, CA94612 94-3245176		CONSULTING		CA				C CORP								
KAISER PERMANENTE INSURANCE COMPANY ONE KAISER PLAZA 15L OAKLAND, CA94612 94-3203402		INSURANCE		CA				C CORP								
KAISER PROPERTIES SERVICES INC ONE KAISER PLAZA 15L OAKLAND, CA94612 94-3259432		REAL EST	ATE	CA				C CORP								
OAK TREE ASSURANCE LTD ONE KAISER PLAZA 15L OAKLAND, CA94612 03-0329760		INSURAN	CE	VT				C CORP								

(5)

(6)

Part V	Transactions wit	h Related	Organizations
	i i a ii ba c ti o ii b ti i t		O game a diono

Pa	rt V Transactions with Related Organizations							
	Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No		
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactior	ns with one or more related organizations listed in Parts II $^{\circ}$	-IV?					
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled ent	tity		1a	Yes			
b	Gift, grant, or capital contribution to other organization(s)			1b		No		
c	Gift, grant, or capital contribution from other organization(s)			<b>1</b> c	Yes			
d	Loans or loan guarantees to or for other organization(s)			1d		No		
e	Loans or loan guarantees by other organization(s)			1e		No		
f	Sale of assets to other organization(s)			1f	Yes			
g	Purchase of assets from other organization(s)			1g		No		
h	Exchange of assets			1h		No		
i	Lease of facilities, equipment, or other assets to other organization(s)			1i	Yes			
j	Lease of facilities, equipment, or other assets from other organization(s)			1j	Yes			
k	Performance of services or membership or fundraising solicitations for other org	ganization(s)		1k		No		
ı	l Performance of services or membership or fundraising solicitations by other organization(s)							
m Sharing of facilities, equipment, mailing lists, or other assets								
n	Sharing of paid employees			1n		No		
0	Reimbursement paid to other organization for expenses			10	Yes			
p	Reimbursement paid by other organization for expenses			1р	Yes			
q	Other transfer of cash or property to other organization(s)			<b>1</b> q		No		
r	O ther transfer of cash or property from other organization(s)			1r	Yes			
 2	If the answer to any of the above is "Yes," see the instructions for information o	on who must complete this line, including covered relations	hips and transaction thresholds					
	(A) Name of other organization(s)	<b>(B)</b> Transaction type(a-r)	<b>(C)</b> Amount Involved					
(1)								
(2)								
(3)								
(4)								

#### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

					1					
<b>(A)</b> Name, address, and EIN of entity	<b>(B)</b> Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations	<sub>3</sub> ?	<b>(E)</b> Share of end-of-year assets	(F) Disproprtionate allocations?		(G) Code V—UBI amount on Box 20 of K-1	(H) General or managing partner?	
			Yes	No		Yes	No		Yes	No
					<del></del>		<del></del>		R (Form	200) 2000

Software ID: **Software Version:** 

**EIN:** 94-3299125

Name: KAISER HOSPITAL ASSET MANAGEMENT INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations									
(A) Name, address, and EIN of related organization	<b>(B)</b> Primary Activity	(C) Legal Domicile (State or Foreign Country)	(D) Exempt Code section	(E) Public charity status (if 501(c)(3))	<b>(F)</b> Direct Controlling Entity				
KAISER FOUNDATION HOSPITALS									
OAKLAND, CA94612 94-1105628	HEALTH CARE	СА	501(C)(3)	3	N/A				
KAISER FOUNDATION HEALTH PLAN OF CO									
OAKLAND, CA94612 84-0591617	HEALTH CARE	со	501(C)(3)	9	N/A				
KAISER HEALTH PLAN ASSET MANAGEMENT INC									
ONE KAISER PLAZA 15L OAKLAND, CA94612 94-3299124	INSURANCE	СА	501(C)(3)	11	N/A				
KAISER FOUNDATION HEALTH PLAN INC									
ONE KAISER PLAZA 15L OAKLAND, CA94612 94-1340523	HEALTH CARE	СА	501(C)(3)	9	N/A				
KAISER FOUNDATION HEALTH PLAN OF GA INC									
ONE KAISER PLAZA 15L OAKLAND, CA94612 58-1592076	HEALTH CARE	GA	501(C)(3)	9	N/A				
KAISER FOUNDATION HEALTH PLAN OF THE MAS									
OAKLAND, CA94612 52-0954463	HEALTH CARE	MD	501(C)(3)	9	N/A				
KAISER FOUNDATION HEALTH PLAN OF THE NW									
ONE KAISER PLAZA 15L OAKLAND, CA94612 93-0798039	HEALTH CARE	OR	501(C)(3)	9	N/A				
KAISER FOUNDATION HEALTH PLAN OF OH INC									
ONE KAISER PLAZA 15L OAKLAND, CA94612 34-0922268	HEALTH CARE	он	501(C)(3)	9	N/A				
CAMP BOWIE SERVICE CENTER									
ONE KAISER PLAZA 15L OAKLAND, CA94612 94-3299123	ADMIN SUPPORT	СА	501(C)(3)	11	N/A				
KAISER HEALTH ALTERNATIVES									
ONE KAISER PLAZA 15L OAKLAND, CA94612 93-0954562	HEALTH CARE	OR	501(C)(3)	9	N/A				
LOKAHI ASSURANCE LTD									
OAKLAND, CA94612 91-2171891	rısk mgmt	ні	501(C)(3)	11	N/A				
ОНР	'								
ONE KAISER PLAZA 15L OAKLAND, CA94612 93-0480268	LEASING	WA	501(C)(3)	11	N/A				
1800 HARRISON FOUNDATION									
ONE KAISER PLAZA 15L OAKLAND, CA94612 94-3317484	FINANCING	СА	501(C)(3)	11	N A				

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DLN: 93493310013029

OMB No 1545-0172

Department of the Treasury Internal Revenue

## **Depreciation and Amortization** (Including Information on Listed Property)

Service	▶	See separate instruction	s. 🕨 Attach	to your t	ах ге	t urn:	ı.		Attachment Sequence No. <b>67</b>
Name(s) shown on return		Business or a	activity to which	this forr	n rela	ates	Ider	nt if vinc	g number
KAISER HOSPITAL ASS			· · · · · · · · · · · · · · · · · · ·					32991	
Part I Election	To Expense (	Certain Property Un	der Section	179			34-	32991	25
Note: If	you have any li	isted property, comple	ete Part V befo	ore you	com	ıplei	te Part I.		
<b>1</b> Maximum amount Se	e the instructions	s for a higher limit for cer	taın busınesses					1	\$ 250,000
2 Total cost of section	179 property plac	ced in service (see instru	ictions) .					2	
3 Threshold cost of sec	tion 179 propert	y before reduction in limit	atıon (see ınstr	uctions)				3	\$ 800,000
4 Reduction in limitatio	n Subtract line 3	from line 2 If zero or les	s, enter - 0 -					4	
5 Dollar limitation for ta	ax vear Subtract	line 4 from line 1 If zero	or less. enter - (	O- Ifma	rried	filine	a		
separately, see instru	•							5	
,,									
(a)	Description of pro	pperty	(b) Cost	•	s use	•	(c) Elected	cost	
				only)		+			4
6						+			4
71					_	屵			$\dashv$
7 Listed property Ente				· _ L	7				
		erty Add amounts in col	umn (c), lines 6	and 7	•	•		8	
<b>9</b> Tentative deduction	Enter the <b>smaller</b>	of line 5 or line 8 .			•	•		. 9	
10 Carryover of disallow	ed deduction from	n line 13 of your 2007 Fo	rm 4562 .			•		10	
11 Business income limitation	Enter the smaller of	f business income (not less tha	n zero) or line 5 (se	ee instructi	ons)	•		11	
<b>12</b> Section 179 expense	deduction Add I	ines 9 and 10, but do not	enter more tha	n lıne 11	•			12	
13 Carryover of disallow	ed deduction to 2	009 Add lines 9 and 10	, less line 12	.▶ [	13				
Note: Do not use Part	t II or Part III L	below for listed proper	ty. Instead, u	se Part	V.				
Part II Special D	epreciation A	Allowance and Othe	r Depreciati	on (Do	not	ıncl	lude listed p	roperty	(See instructions )
		lified property (other thar	ı lısted property	) placed	ın se	rvic	e during the		
tax year (see instruct	•							14	
15 Property subject to s	.,,,	election			•	•		15	
16 Other depreciation (ii					•	•		16	
Part IIII MACRS D	epreciation (	Do not include listed j	oroperty.) (Se ection A	e instru	ıctıo	ns.)	l		
17 MACRS doductions for	r accote placed	n service in tax years be		008				17	
	·	·	-						
, -	·	issets placed in servic	e during the t	ax year	IIICO	OH	e or illore ►		
general asset acco		Service During 200	ne Tay Voar	 Usina	· the	·		rocia	tion System
Section b-As:		(c) Basis for	lo lax leal		ше	Gei	істат рер	lecia	tion System
(a) Classification of	(b) Month and	depreciation	(d) D						(m)D
(a) Classification of property	year placed in	(business/investment	(d) Recovery period	( <b>e</b> ) Cor	nvent	ıon	<b>(f)</b> Meth	od	( <b>g)</b> Depreciation deduction
property	service	use	political politi						
<b>19a</b> 3-year property		only—see instructions)							
<b>b</b> 5-year property						-			
c 7 - year property									
<b>d</b> 10-year property									
e 15-year property									
<b>f</b> 20-year property									
<b>g</b> 25-year property			25 yrs				S/L		
<b>h</b> Residential rental			27 5 yrs	M	М		S/L		
property			27 5 yrs	ММ	М		S/L		
i Nonresıdentıal real			39 yrs	M	М		S/L		
property				M	М		S/L		
Secti	ion C—Assets Pla	ced in Service During 200	8 Tax Year Using	gthe Alt	erna	tive	Depreciat io	n Syste	em
<b>20a</b> Class life							S/L		
<b>b</b> 12-year			12 yrs			ightharpoonup	S/L		
<b>c</b> 40-year		<u> </u>	40 yrs	M	M		S/L		
	ry (See instruc								
21 Listed property Ente					•	•		21	
	•	14 through 17, lines 19			nd line	e 21	Enter here	22	
, , ,	·	turn Partnerships and So service during the curren	•		•	·	• •	1	
portion of the basis a		_	. year, enter the	<u> </u>	23	L			

Form 4562 (2008) Page 2 Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and Part V property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No (c) (i) (e) (b) Business/ (d) (h) (a) (g) Basis for depreciation Flected Type of property (list Date placed in investment Cost or other Recovery Method/ Depreciation/ section 179 (business/investment Convention deduction vehicles first) service basis use period cost use only) percentage 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use % % 27 Property used 50% or less in a qualified business use S/L -% S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (a) (b) (c) (d) (e) (f) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 3 Vehicle 4 Vehicle 1 Vehicle 5 Vehicle 6 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use Yes No Yes No Yes No Yes No Yes No Yes No during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? . . . . . **36** Is another vehicle available for personal use? Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No **38** Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners . . . 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? \_ . . . . . . 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions) . . . Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI **Amortization** (b) (e) (d) (f) (c) (a) Date A mortization A mortizable Code A mortization for Description of costs amortization period or

#### amount section this year beains percentage 42 A mortization of costs that begins during your 2008 tax year (see instructions) 43 A mortization of costs that began before your 2008 tax year 43 44 Total. Add amounts in column (f) See the instructions for where to report 44

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DLN: 93493310013029

OMB No 1545-0172

Department of the Treasury Internal Revenue

## **Depreciation and Amortization** (Including Information on Listed Property)

Attachment

Service	•	See separate instruction	s. 🟲 Attach i	to your	tax re	et urn.			Sequence No 67
Name(s) shown on return		Business or a	activity to which	this fo	rm rel	ates	Iden	t if y in	g number
KAISER HOSPITAL ASSI	ET MANAGEMEN		•						
		EXCESS EQU		4=0			94-3	2991	25
	•	Certain Property Ur isted property, comple				anloto l	Part I		
		s for a higher limit for cer		ne you	u con	ipiete i	arti.	1	\$ 250,000
		•		•	•	•			\$ 230,000
		ced in service (see instru	•						+ 000 000
		y before reduction in limit	•	uctions	) .	•		3	\$ 800,000
		from line 2 If zero or les	·		•			4	
<b>5</b> Dollar limitation for ta	x year Subtract	line 4 from line 1 If zero	or less, enter - 0	D- Ifm	arried	filing			
separately, see instru	ctions				•			5	
						1			1
(a) D	escription of pro	perty	<b>(b)</b> Cost (	(busıne only)	ss us	(c)	Elected	cost	
6				only)					
<b>7</b> Listed property Enter	the amount from	Juno 20			7	Γ'			_'
				•					
		erty Add amounts in col	umn (c), lines 6	and /	•			8	
9 Tentative deduction E				•			• •	9	
10 Carryover of disallowe		•			•			10	
<b>11</b> Business income limitation	Enter the smaller of	business income (not less tha	in zero) or line 5 (se	ee instruc	tions)	•		11	
<b>12</b> Section 179 expense	deduction Add I	ines 9 and 10, but do not	enter more thai	n line 1	1 .			12	
13 Carryover of disallowe	d deduction to 2	009 Add lines 9 and 10	, less line 12	. 🕨	13				
Note: Do not use Part	II or Part III b	below for listed proper	rtv. Instead. u	se Par	t V.				
		Allowance and Othe				include	listed pr	opert	v ) (See instructions )
14 Special depreciation a								•	
tax year (see instruct	•	, , , ,		, ,				14	
15 Property subject to se	ction 168(f)(1)	election						15	
<b>16</b> Other depreciation (in	cludina ACRS)							16	
		Do not include listed	property.) (Se	e insti	ructio	ns.)			
	,		ection A						
17 MACRS deductions fo	r assets placed ı	n service in tax years be	gınnıng before 2	800				17	324,795
18 If you are electing	to group any a	issets placed in servic	e during the ta	ax vea	ır ınta	one o	r more		<u> </u>
general asset accou		•		•					
		Service During 20			the	Gener		ecia	tion System
000000000000000000000000000000000000000		(c) Basis for		<u> </u>			и ворі		tion by stom
(a) Classification of	(b) Month and	depreciation	(d) Recovery						(g)Depreciation
property	year placed in	(business/investment	period	(e) C	nvent	:ion (	( <b>f )</b> Metho	d	deduction
FF,	service	use							
<b>19a</b> 3-year property		only—see instructions)							
<b>b</b> 5-year property									
c 7 - year property								-	
d 10-year property									
e 15-year property									
f 20-year property	+		<del> </del>			+		$\dashv$	
g 25-year property	+		25 yrs				S/L	$\dashv$	
h Residential rental			27 5 yrs	<u> </u>	1 M		S/L		
property			27 5 yrs	+	1 M		S/L	-	
· · · · ·			39 yrs		1 M		S/L		
i Nonresidential real property			39 yıs		1 M		S/L		
	n C—Assets Blac	Led in Service During 200	P Tay Voar Hein	1		tivo Dor	•	Syct	n.m.
20a Class life	C-Assets Flat	led in Service During 200	Tax real osing	The A	iterna	live ber	S/L	Jyste	<del></del>
<b>b</b> 12-year	┪		12 yrs			+	S/L S/L	$\dashv$	
c 40-year	+		40 yrs	<del>  ,</del>	<u>и м</u>		S/L	$\dashv$	
	_l <b>ry</b> (See instrud	tions)	TO AIS	<u>'</u>	9 121		3/∟		
21 Listed property Enter								21	
,				· · · · /= \				<b>~</b> 1	
<b>22 Total.</b> Add amounts from and on the appropriate		14 through 17, lines 19 urn Partnerships and S				e∠1 Er -	iter nere	22	324,795
23 For assets shown above					r ·	· ·	• •		•
portion of the basis at					23				
-									

Form 4562 (2008) Page 2 Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and Part V property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No (c) (i) (e) (b) Business/ (d) (h) (a) (g) Basis for depreciation Flected Type of property (list Date placed in investment Cost or other Recovery Method/ Depreciation/ section 179 (business/investment Convention deduction vehicles first) service basis use period cost use only) percentage 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use % % 27 Property used 50% or less in a qualified business use S/L -% S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (a) (b) (c) (d) (e) (f) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 3 Vehicle 4 Vehicle 1 Vehicle 5 Vehicle 6 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use Yes No Yes No Yes No Yes No Yes No Yes No during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? . . . . . **36** Is another vehicle available for personal use? Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No **38** Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners . . . 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? \_ . . . . . . 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions) . . . Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI **Amortization** (b) (e) (d) (f) (c) (a) Date A mortization A mortizable Code A mortization for Description of costs amortization period or

#### amount section this year beains percentage 42 A mortization of costs that begins during your 2008 tax year (see instructions) 43 A mortization of costs that began before your 2008 tax year 43 44 Total. Add amounts in column (f) See the instructions for where to report 44

Form **4797** 

Department of the

Internal Revenue Service (99)

Name(s) shown on return

Treasury

### **Sales of Business Property**

#### (Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

► Attach to your tax return. ► See separate instructions. OMB No 1545-0184

Sequence No 27

Identifying number

KAI	SER HOSPITAL ASSE	ET MANAGE	MENT INC				94-3299	125	
1	Enter the gross prod	ceeds from s	ales or exch	anges reported to you	for 2008 on Form(s) 10	99-B or			
					10, or 20 (see instructi		1		
Pa					le or Business and erty Held More Th				
	(a) Description of property	(b) Date acquired (mo , day, yr )	(c) Date sold (mo , day, yr )	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	bası: ımprove	t or other s, plus ments and se of sale		(g) Gain or (loss) tract (f) from the sum of (d) and (e)
2		, ,				,			
								_	
3	Gain, if any, from Fo	rm 4684, lin	ne 45					3	
4				m Form 6252, line 26				4	
5	-			changes from Form 88				5	
6	Gain, if any, from lin	ie 32, from o	ther than cas	sualty or theft				6	
7	Combine lines 2 thr	ough 6 Ente	r the gain or	(loss) here and on the	appropriate line as follo	ows .		7	
	Part nerships (excep	ot electing la	rge part ners	hips) and S corporation	<b>ns.</b> Report the gain or (lockedule K, line 9 Skip)	oss) followi			
	from line 7 on line 1 section 1231 losse	1 below and s, or they we	skıp lines 8 re recapture	and 9 Ifline 7 is a gai	line 7 is zero or a loss, n and you did not have ter the gain from line 7 8, 9, 11, and 12 below	any prior y	ear		
8	Nonrecaptured net	section 123:	1 losses from	n prior years (see instr	uctions)			8	
9	below If line 9 is mo	ore than zero	o, enter the a		o, enter the gain from li ne 12 below and enter t (see instructions)			9	
Pa				ee instructions)	(,			_	
10					lude property held 1 ye	ar or less)			
FF	-&E	01-01-2000	12-31-2008	5,147,551	<del></del>		87,712,88	37	
U	BI ASSETS	07-01-2003	09-15-2008	33,385	201,003		208,6	57	
		+						+	
11	Loss, if any, from lin	ne 7						11	( )
12	Gain, if any, from lin		int from line 8	8,ıfapplıcable				12	
13								13	
14								14	
15					5			15	
16				·				16	
17	Combine lines 10 th	nrough 16						17	1,350,482
18			, enter the ar		he appropriate line of y				
а	Enter the part of the the loss from proper	e loss from in rty used as a	icome-produ in employee	cing property on Scheo on Schedule A (Form 1	mn (b)(II), enter that pa lule A (Form 1040), line 040), line 23 Identify	e 28, and t as from "Fo	he part of	18a	
b	Redetermine the gai	ın or (loss) o	n line 17 exc	luding the loss, if any,	on line 18a Enter here	and on Fo		18b	
	line 14								

Gain From Disposition of Propert (see instructions)	ty Und	er Sections 12	245, 1	L250,	1252,	1254, a	nd 1	.255	
(a) Description of section 1245, 1250, 1252, 1254, or 1255 p	roperty						ā	(b) Date acquired(mo , day, yr )	(c) Date sold (mo , day, yr )
<u>А</u>									
С									
D									
These columns relate to the properties on lines 19A through 19D	<b>-</b>	Property A	P	ropert	у В	Prope	rty C	Pro	perty D
20 Gross sales price (Note: See line 1 before completing) .	20								
21 Cost or other basis plus expense of sale	21								
Depreciation (or depletion) allowed or allowable	22								
23 Adjusted basis Subtract line 22 from line 21 .	23								
24 Total gain Subtract line 23 from line 20	24								
25 If section 1245 property:									
a Depreciation allowed or allowable from line 22	25a								
<b>b</b> Enter the <b>smaller</b> of line 24 or 25a	25b								
26 If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291									
a Additional depreciation after 1975 (see instructions)	26a								
<b>b</b> Applicable percentage multiplied by the <b>smaller</b> cline 24 or line 26a (see instructions)	f 26b								
c Subtract line 26a from line 24. If residential rental property or line 24 is not more than line	26-								
26a, skip lines 26d and 26e	26c 26d								
e Enter the smaller of line 26c or 26d	26e		_		1				
f Sections 291 amount (corporations only)	26f								
<b>g</b> Add lines 26b, 26e, and 26f	26g								
27 If section 1252 property: Skip this section if you did not dispose of farmland or if this form is being completed for a partnership (other than an electing large partnership)									
a Soil, water, and land clearing expenses	27a								
<b>b</b> Line 27a multiplied by applicable percentage (see instructions)	27b								
c Enter the smaller of line 24 or 27b	27c								
28 If section 1254 property:									
a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs (see instructions)	28a								
<b>b</b> Enter the <b>smaller</b> of line 24 or 28a	28b								
29 If section 1255 property:									
a Applicable percentage of payments excluded from income under section 126 (see instructions)	n <b>29a</b>								
<b>b</b> Enter the <b>smaller</b> of line 24 or 29a (see instructions)	29b								
Summary of Part III Gains. Complete prop	erty co	olumns A throug	h D th	rougl	n line 29	b before	e goır	ng to line 3	30.
Total gains for all properties Add property colum							30		
Add property columns A through D, lines 25b, 26	g, 27c,	28b, and 29b Ent	er here	e and c	n line 13	.	31		
32 Subtract line 31 from line 30 Enter the portion fr portion from other than casualty or theft on Form		•		84, lin		er the	32		
Part IV Recapture Amounts Under Section (see instructions)	ns 17	9 and 280F(b)	(2) V	Vhen	Busine	ss Use	Drop	_	
					(a) Se			(b) Sect	
33 Section 179 expense deduction or depreciation	allowahl	e in prior vears		33	17	<del>J</del>		280F(b)	(2)
34 Recomputed depreciation (see instructions) .			-	34				<u> </u>	

35 Recapture amount Subtract line 34 from line 33 See the instructions for where to report . . 35