## Form **990**

Department of the Treasury Internal Revenue

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 Inspection

Ser	vice								
A F	or the	2006 calendar ye	ar, or tax year beginning	01-01-2006 and endin	g 12-31-20	06	1 p		d k: C k:
ВС	heck if a	pplicable <b>Please</b>	C Name of organization KAISER FOUNDATION HEA	LTH PLAN OF GEORGIA INC			DEMP	ioyer i	dentification number
ГА	ddress cl	hange use IRS label or				.1-		15920	076 number
$\Gamma$ N	ame cha	nnge <b>print or</b> <b>type. See</b>	ONE KATCED DIAZA CLITTE	box if mail is not delivered to 1550L	to street add	ress) Room/suite			
Г	nitial retu	rn Specific	Specific (51					-	L-6611
F	ınal retur	m tions.	OAKLAND, CA 94612	ntry, and ZIP + 4					nethod Cash
$\Gamma$	mended	return					] ' ~	tilei (sp	rectify) F
Γ <sub>A</sub>	pplication	n pending					-		-
			n 501(c)(3) organizations			;			section 527 organizations
		trusts	must attach a completed S	chedule A (Form 990 or 99	90-EZ).	' '			or affiliates? Yes V No
G 1	∥eb sit	e: ► N/A				1 ' '			of affiliates - Yes No
			> ► <b>□ □</b> = 504 ( > 20) (	<b>.</b>	, F.:.	<b>H(c)</b> Are a			See instructions )
			y one) 🕨 🔽 📆 501(c) (3)		·				n filed by an organization
			ation is not a 509(a)(3) suppo · A return is not required, but i			e i ` cove	ed by a g		· <u>-</u> -
		o file a complete return		The organization encoses to	rne a retarri,		ıp Exem	otion N	Number 🟲
_						M Chec	k <b>▶</b> ∏ ıf	the org	ganization is <b>not</b> required to
_			6b, 8b, 9b, and 10b to li		E		,		90, 990-EZ, or 990-PF)
P	art I		penses, and Chang		Funa Ba	alances (Se	<u>e tne i</u>	nstru	ICTIONS.)
			ts, grants, and sımılar an donor advısed funds		1 42 1				
	a b		port (not included on line		1a 1b		40,457		
			port (not included on line ipport (not included on lii	•	1c		37,995		
	c d	•	ributions (grants) (not in	·	1d	9.	57,995		
	"			·				_	1,428,452
	e	Total (add lines 1a through 1d) (cash \$ 1,428,452 noncash \$)						1e 2	, , ,
	2	Program service revenue including government fees and contracts (from Part VII, line 93) .							971,753,714
	3	Membership dues and assessments							4.004
	4						• }	5	4,894
	5 6a		erest from securities .		   62		· · · ·	5	
	b	Gross rents .	nses		6a 6b				
	"	·	or (loss) subtract line 6		OD			6c	
ш	7		t income (describe 🕨 )				՝ <u> </u>	7	
Revenue	8a		m sales of assets	(A) Securities	<del></del>	( <b>B</b> ) O the			
Ω Ű			ory	(A) Securities	8a	(B) o the	65,046		
	ь		asis and sales expenses		8b		22,729		
	c	Gain or (loss) (at	tach schedule)		8c		42,317		
	d		) Combine line 8c, colum	ns (A ) and (B)	<del>'</del>			8d	42,317
	9	Special events ar	nd activities (attach sche	dule) If any amount is f	rom <b>gamin</b>	g, check here l	•r İ		
	а	Cross rayanya (n	ot including \$	of					
		contributions rep	orted on line 1b)		9a				
	ь		nses other than fundrais		9b				
	С	Net income or (lo	ss) from special events S	Subtract line 9b from line	9a			9с	
	10a	Gross sales of inv	ventory, less returns and	allowances	10a				
	b	Less cost of goo	ds sold		10b				
	С	Gross profit or (loss)	from sales of inventory (attack	n schedule) Subtract line 10b	from line 10a			10c	
	11	Other revenue (fr	om Part VII, line 103)					11	7,199,784
	12	<b>Total revenue</b> A d	d lines 1e, 2, 3, 4, 5, 6c,	7,8d,9c,10c,and11				12	980,429,161
	13	Program services	s (from line 44, column (E	3))			. [	13	903,217,430
<u>%</u>	14		general (from line 44, co					14	68,454,000
Expenses	15		line 44, column (D)) .					15	
تت	16		ates (attach schedule)					16	
	17		dd lines 16 and 44, colu					17	971,671,430
2 <u>10</u>	18		t) for the year Subtract III				H	18	8,757,731
Assets	19		d balances at beginning					19	91,621,126
臺	20	=	net assets or fund balan				F	20	-11,389,883
	21	Net assets or fun	d balances at end of year	r Combine lines 18, 19,	and 20 .			21	88,988,974

Part II Statement of Functional Expenses

All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

	Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	( <b>B)</b> Program services	(C) Management and general	( <b>D)</b> Fundraising
22a	Grants paid from donor advised funds (attach Schedule) (cash $\$^0$ noncash $\$^0$ )  If this amount includes foreign grants, check here	22a				
22b	Other grants and allocations (attach schedule) $\textcircled{5}$ (cash \$ $^{1,090,856}$ noncash \$ $^{0}$ ) If this amount includes foreign grants, check here	22b	1,090,856	1,090,856		
23	Specific assistance to individuals (attach schedule)	23	, ,	. ,		
24	Benefits paid to or for members (attach schedule)	24				
25a	Compensation of current officers, directors, key employees etc Listed in Part V-A (attach schedule)	25a	137,211		137,211	
b	Compensation of former officers, directors, key employees etc listed in Part V-B (attach schedule)	25b				
С	Compensation and other distributions not icluded above to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ (attach schedule)	25c				
26	Salaries and wages of employees not included on lines 25a, b and c	26	94,348,228	94,348,228		
27	Pension plan contributions not included on lines 25a, b and c	27				
28	Employee benefits not included on lines 25a - 27	28	28,763,250	28,763,250		
29	Payroll taxes	29				
30	Professional fundraising fees	30				
31	Accounting fees	31	317,392		317,392	
32	Legal fees	32	1,125		1,125	
33	Supplies	33	93,824,646	93,824,646		
34	Telephone	34	248,641	248,641		
35	Postage and shipping	35	1,514,058	1,514,058		
36	Occupancy	36	9,471,267	9,471,267		
37	Equipment rental and maintenance	37	5,972,575	5,972,575		
38	Printing and publications	38	2,855,003	2,855,003		
39	Travel	39	1,108,409	1,108,409		
40	Conferences, conventions, and meetings	40	614,208		614,208	
41	Interest	41	7,015,616	7,015,616		
42	Depreciation, depletion, etc (attach schedule)	42	7,144,615	7,144,615		
43	Other expenses not covered above (itemize)					
а	See Additional Data Table	43a				
b		43b				
С		43c				
d		43d				
e		43e				
f		43f				
g		43g				
44	Total functional expenses. Add lines 22a through 43g (Organizations completing columns (B)-(D), carry these totals to lines 13–15)	44	971,671,430	903,217,430	68,454,000	0

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? 

Yes 
No

If "Yes," enter (i) the aggregate amount of these joint costs \$\frac{0}{2}\$, (ii) the amount allocated to Program services \$\frac{0}{2}\$, (iii) the amount allocated to Fundraising \$0

Pa	rt IIII Statement of Program Servi	ce Accomplishments (See the instructions.)	
orga The	anization How the public perceives an organiz	or some people, serves as the primary or sole source of information a ation in such cases may be determined by the information presented se and accurate and fully describes, in Part III, the organization's pro	on its return
All o	rganizations must describe their exempt purpose achieve	THE PRIMARY EXEMPT PURPOSE OF KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC ("HEALTH PLAN"), A GEORGIA NOT-FOR-PROFIT CORPORATION ORGANIZED FOR THE PUBLIC BENEFIT AND GENERALLY EXEMPT FROM INCOME TAX UNDER INTERNAL REVENUE CODE SECTION 501(C)(3), AND COMPARABLE STATE STATUTE, IS TO PROVIDE A PROGRAM OF HEALTHCARE AND MEDICAL SERVICES AS A PREPAID DIRECT CARE GROUP PRACTICE HEALTH MAINTENANCE ORGANIZATION HEALTH PLAN IS A SUBSIDIARY OF KAISER FOUNDATION HEALTH PLAN, INC AN ORGANIZATION ALSO EXEMPT FROM TAX UNDER INTERNAL REVENUE CODE SECTION 501 (C)(3) HEALTH PLAN CONTRACTED WITH KAISER FOUNDATION HOSPITALS (HOSPITALS) AND SOUTHEAST PERMANENTE MEDICAL GROUP, INC (MEDICAL GROUP) TO PROVIDE OR ARRANGE FOR HOSPITAL AND MEDICAL SERVICES FOR ITS MEMBERS HOSPITAL IN TURN CONTRACTS WITH COMMUNITY HOSPITALS TO PROVIDE SUCH HOSPITAL MEDICAL CARE WHERE HOSPITALS DOES NOT OWN OR OPERATE FACILITIES CONTRACT PAYMENTS TO COMMUNITY HOSPITALS AND MEDICAL GROUP REPRESENT A SUBSTANTIAL PORTION OF T  TEMENTS IN a clear and concise manner State the number of clients served, neasurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt	Program Service Expenses (Required for 501(c)(3) and (4) orgs , and 4947(a)(1) trusts, but optional for others )
	SEE STATEMENT 10		
b	(Grants and allocations \$ 1,090,856)	If this amount includes foreign grants, check here 🕨 🦵	903,217,430
c	(Grants and allocations \$	) If this amount includes foreign grants, check here ► ┌	
d	(Grants and allocations \$	) If this amount includes foreign grants, check here ► ┌	
	(Grants and allocations \$	) If this amount includes foreign grants, check here ► ┌	
е	Other program services (attach schedule) (Grants and allocations \$	) If this amount includes foreign grants, check here 🕨 🦵	

f Total of Program Service Expenses (should equal line 44, column (B), Program services) . . . .

903,217,430

For	m 990	(2006)					Page <b>4</b>
Pa	art IV	Balance Sheets (See the instruc	ctions	.)			
Not	:e:	Where required, attached schedules and amou		hin the description	(A) Beginning of year		(B) End of year
	45	Cash—non-interest-bearing	•		32,761	45	36,318
	46	Savings and temporary cash investments			105,000	46	105,000
	47a	Accounts receivable	47a	24,520,235			
	b	Less allowance for doubtful accounts	47b	4,474,269	19,556,938	47c	20,045,966
	48a	Pledges receivable	48a				
	Ь	Less allowance for doubtful accounts	48b			48c	
	49	Grants receivable	• •			49	
	50a	Receivables from current and former officer key employees (attach schedule)	•	· · · · · ·		50a	
	ь	Receivables from other disqualified persons 4958(c)(3)(B) (attach schedule)		50b			
	51a	Other notes and loans receivable (attach					
		schedule)	51a				
Assets	Ь	Less allowance for doubtful accounts	51b			51c	
ASS	52	Inventories for sale or use	6,019,929	52	8,004,478		
	53	Prepaid expenses and deferred charges .			864,251	53	769,202
	54a	Investments—publicly-traded securities	0	54a	0		
	Ь	Investments—other securities (attach scho	edule)	► Cost FMV		54b	
	55a	Investments—land, buildings, and equipment basis	55a				
	ь	Less accumulated depreciation (attach					
		schedule)	55b			55c	
	56	Investments—other (attach schedule) .				56	
		Land, buildings, and equipment basis	57a	207,590,632			
	Ь	Less accumulated depreciation (attach schedule)	97,980,177	57c	106,546,412		
	58	Other assets, including program-related in (describe -					
			53,012,134	58	68,043,052		
	59	Total assets (must equal line 74) Add lines	s 45 thi	rough 58	177,571,190	59	203,550,428
	60	Accounts payable and accrued expenses		[	59,193,601	60	70,502,811
	61	Grants payable		[		61	
	62	Deferred revenue		[	960,876	62	1,364,966
رم 1	63	Loans from officers, directors, trustees, and	d key e	mployees (attach			
-		schedule)				63	
<b>!</b> ;	64a	Tax-exempt bond liabilities (attach schedu	ıle) .			64a	
	ь	Mortgages and other notes payable (attach	sched	ule)		64b	
	65	Other liablilities (describe 🟲		)	25,795,587	65	42,693,677
	66	Total liabilities Add lines 60 through 65 .			85,950,064	66	114,561,454
	-	inizations that follow SFAS 117, check here			30,000,004	- 00	114,001,404
	Oigu	67 through 69 and lines 73 and 74	-	na complete inics			
Š	67	Unrestricted				67	
Balances	68	Temporarily restricted		68			
<u> </u>	69	Permanently restricted				69	
		nizations that do not follow SFAS 117, chec					
Fund		complete lines 70 through 74					
5	70	Capital stock, trust principal, or current fur	nds .		5,665,218	70	5,665,218
	71	Paid-in or capital surplus, or land, building,	and eq	uipment fund		71	
Assets	72	Retained earnings, endowment, accumulate	d incor	ne, or other funds .	85,955,908	72	83,323,756
No.	73	Total net assets or fund balances Add line through 72 (Column (A) must equal line 19		- 1			
		line 21)			91,621,126	73	88,988,974

Total liabilities and net assets / fund balances Add lines 66 and 73 .

203,550,428

177,571,190

74

3	Total revenue, gains, and other supp	ort per audited financial stat	tements			а	970,679,467
•	A mounts included on line <b>a</b> but not o	n Part I, line 12					
1	Net unrealized gains on investments		<b>b1</b>				
2	Donated services and use of facilitie	s	b2				
3	Recoveries of prior year grants .		<b>b</b> 3				
4	Other (specify)		b4		9,750,622		
	Add lines <b>b1</b> through <b>b4</b>					ь	-9,750,622
	Subtract line <b>b</b> from line <b>a</b>					с	980,430,089
	Amounts included on Part I, line 12,	but not on line <b>a</b>					
1	Investment expenses not included o						
	6b <u>.</u>		d1				
2	Other (specify)		d2		-928		
	Add lines <b>d1</b> and <b>d2</b>					d	-9,750,622
:	Total revenue (Part I, line 12) Add						980,429,161
) — «·	d		:-! Ct		Mish Franci	e	Datum
2аги	Total expenses and losses per audit			atements	with Expe	a l	973,311,619
,	A mounts included on line <b>a</b> but not o				•	-	9/3,311,019
1	Donated services and use of facilities		b1	I			
2	Prior year adjustments reported on F						
_	20 Losses reported on Part I, line		b2				
3	20		b3				
4	Other (specify)						
			<b>b4</b>		3,500,873	.	2 500 07
	Add lines <b>b1</b> through <b>b4</b> Subtract line <b>b</b> from line <b>a</b>					b	3,500,873
						С	969,810,746
	A mounts included on Part I, line 17,		1	I			
1	Investment expenses not included of 6b	n Part I, line	d1				
2	Other (specify)				1 0 5 0 5 0 4		
	Add lines <b>d1</b> and <b>d2</b>		d2		1,860,684	d	1 960 694
:	Total expenses (Part I, line 17) Add	lines cand				<del>"</del>	1,860,684 971,671,430
	d					e	
Part	V-A Current Officers, Direct director, trustee, or key e instructions.)						
	(A) Name and address	<b>(B)</b> Title and average hours per week devoted to position		mpensation nid, enter -0)	( <b>D)</b> Contribi employee bend deferred com plan	efit plans & pensation	(E) Expense account and other allowances
ΝE	STATEMENT KAISER PLAZA SUITE 1550L .AND,CA 94612	SEE STATEMENT 0		0			

meetin  b Are an employ contra relatio c Do any employ contra tax exi organi; If "Yes d Does t Part V-B  CSTATEMEN ONE KAISE OAKLAND,  Were a if "Yes to b If "Yes	Current Officers, Director	s. Trustees. and Kev	, Employees (conti	nued)		Yes	No
meetin b Are an employ contra relatio c Do any employ contra tax exi organi; If "Yes d Does t Part V-B  Pa	r the total number of officers, director						110
b Are an employ contra relatio c Do any employ contra tax exports and Does the Dart V-B  CTATEMEN ONE KAISE DAKLAND,  Were a If "Yes detailed of Were a If "Yes build the build" If "Yes b	tings		<b> </b>				
employ contra relatio  c Do any employ contra tax extorganiz if "Yes d Does t Part V-B  CATATEMEN ONE KAISE DAKLAND,  Were a if "Yes Did the detailed of the detailed by If "Yes on the detailed of the detailed of the detailed by If "Yes on the detailed of	any officers, directors, trustees, or ke			hest compensated			
contra relatio c Do any employ contra tax extorgani; If "Yes d Does t Part V-B  CATATEMEN ONE KAISE DAKLAND, Were a If "Yes 78 Did the b If "Yes	loyees listed in Schedule A, Part I, or			•			
relatio  c Do any employ contra tax exi organi; If "Yes d Does t  Part V-B  CATATEMEN ONE KAISE OAKLAND,  Were a detailed The work of the telled The telle	ractors listed in Schedule A , Part II-						
employ contra tax extorganiz If "Yes d Does t Part V-B  CATATEMEN ONE KAISE DAKLAND,  Were a If "Yes b If	ionships? If "Yes," attach a statemer				75b	Yes	
employ contra tax excorgani; If "Yes d Does t Part V-B  CTATEMEN ONE KAISE OAKLAND, Were a If "Yes 78 Did the b If "Yes	ny officers, directors, trustees, or ke				735	163	
contra tax excorganii If "Yes d Does t Part V-B  CATATEMEN ONE KAISE OAKLAND, Were a If "Yes 78a Did the b If "Yes	loyees listed in Schedule A , Part I , or						
tax exporganiz If "Yes d Does t Part V-B  CATATEMEN ONE KAISE DAKLAND,  Were a detailed The work If "Yes The self	ractors listed in Schedule A, Part II-	-					
organi: If "Yes d Does t Part V-B  CTATEMEN ONE KAISE OAKLAND, Were a If "Yes 78a Did the b If "Yes	exempt or taxable, that are related to				75c	Yes	
Part VI  CATATEMEN ONE KAISE OAKLAND,  The detailed The d	nızatıon"				750	1 6 5	
Part V-B  (GTATEMEN ONE KAISE OAKLAND,  76 Did the detailed 77 Were a If "Yes 78a Did the	es," attach a statement that includes						
Part VI ONE KAISE DAKLAND,  To Did the detailed To Were a If "Yes To b If "Yes	s the organization have a written conf				75d	Yes	
Part VI 76 Did the detailed 77 Were a If "Yes 78a Did the	B Former Officers, Director Benefits (If any former offi (described below) during the benefits in the appropriate of	cer, director, trustee, or year, list that person	or key employee red below and enter the	eived compensation	or oth	ner ber	nefits
Part VI 76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes	(A) Name and address	(B) Loans and Advances	(C) Compensation (If not paid enter -0-)	( <b>D)</b> Contributions to employee benefit plans and deferred compensation plans		ense acc er allowa	count and inces
Part VI 76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
Part VI 76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes	SER PLAZA SUITE 1550L	0	0				
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes	5,CA 54012						
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the b If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the 6 If "Yes							
76 Did the detailed 77 Were a If "Yes 78a Did the 6 If "Yes							
detailed  77 Were a  If "Yes  78a Did the  b If "Yes	Other Information (See the	instructions.)	•			Yes	No
77 Were a If "Yes 78a Did the b If "Yes	ne organization make a change in its activities	or methods of conducting activ	rities? If "Yes," attach a				
If "Yes  78a Did the  b If "Yes	ed statement of each change				76		No
<b>78a</b> Did the <b>b</b> If "Yes	e any changes made in the organizing	or governing documents l	but not reported to the I	RS?	77	Yes	
<b>78a</b> Did the <b>b</b> If "Yes	es," attach a conformed copy of the c	:hanges	·				
<b>b</b> If "Yes	ne organization have unrelated business gross		ng the year covered by this	return?	78a	Yes	
	es," has it filed a tax return on <b>Form</b>				78b	Yes	
	there a liquidation, dissolution, termination, or			· · ·	- 05		
a staten			,		79		No
	organization related (other than by association	on with a statewide or nationwi	de organization) through con	nmon membership	"		140
	rning bodies, trustees, officers, etc., to any ot		, ,		80-	Vac	
-					80a	Yes	
D IT Yes	es," enter the name of the organization						
			etheritis 🔽 exempto	<b>r</b> nonexempt			
31a Enter o	r direct or indirect political expenditu	res (See line 81 instruct	ions) <b>81a</b>	0			

	t VI Other Information (continued)			.,	rage.
	t VI Other Information (continued)			Yes	No
82a	Did the organization receive donated services or the use of materials, equipment, o at substantially less than fair rental value?	r facilities at no charge or	82a		No
Ь	If "Yes," you may indicate the value of these items here Do not include this amount as revenue				
	ın Part I or as an expense ın Part II(See ınstructions ın Part III)	82b			
83a	Did the organization comply with the public inspection requirements for returns and	exemption applications?	83a	Yes	
	Did the organization comply with the disclosure requirements relating to guid pro qu		83b	Yes	
	Did the organization solicit any contributions or gifts that were not tax deductible?		84a		No
	If "Yes," did the organization include with every solicitation an express statement t				11.5
_	gifts were not tax deductible?		84b		
85	501(c)(4), (5), or (6) organizations. <b>a</b> Were substantially all dues nondeductible by m	ambars?	85a		
	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		85b		
U	If "Yes," was answered to either 85a or 85b, <b>do not</b> complete 85c through 85h belo received a waiver for proxy tax owed the prior year		650		
_	Dues assessments, and similar amounts from members	85c			
			-		
	Section 162(e) lobbying and political expenditures	85d			
	Aggregate nondeductible amount of section $6033(e)(1)(A)$ dues notices	85e	4		
	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	4		
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 8	5f?	85g		
h	If section $6033(e)(1)(A)$ dues notices were sent, does the organization agree to adreasonable estimate of dues allocable to nondeductible lobbying and political expenses.		3		
	year		85h		
86	$501(c)(7)\ orgs$ . Enter $\ \mathbf{a}$ Initiation fees and capital contributions included on line 12	<b>86a</b>	)		
b	Gross receipts, included on line 12, for public use of club facilities	86b	)		
87	501(c)(12) orgs. Enter <b>a</b> Gross income from members or shareholders	87a (			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	87b			
88a	At any time during the year, did the organization own a 50% or greater interest in a partnership, or an entity disregarded as separate from the organization under Reguland 301 7701-3? If "Yes," complete Part IX	•	88a		N o
b	At any time during the year, did the organization directly or indirectly own a controll of section 512(b)(13)? If yes complete Part XI	ed entity within the meaning	88b		No
00-	501(c)(3) organizations Enter Amount of tax imposed on the organization during the		335		110
09a	section 4911 • 0 , section 4912 • 0 , section	•			
			-		
Б	501(c)(3) and $501(c)(4)$ orgs. Did the organization engage in any section 4958 excess the year or did it become aware of an excess benefit transaction from a prior year? It explaining each transaction	If "Yes," attach a statement	89b		No
С	Enter Amount of tax imposed on the organization managers or disqualified persons	•			
	during the year under sections 4912, 4955, and 4958	<u> </u>	-		
d	Enter Amount of tax on line 89c, above, reimbursed by the organization	<b>•</b>	_		
e	All organizations. At any time during the tax year was the organization a party to a product of the control of				
	transaction?		89e		No
f	All organizations. Did the organization acquire direct or indirect interest in any applic	cable insurance contract?			
-	, organization, 2 to 0.00 organization and 4 to 0.000 or 1.000 or 1.000 or 1.000 or 1.000 or 1.000 or 1.000				l
			89f		No
g	For supporting organizations and sponsoring organizations maintaining donor advised fu organization, or a fund maintained by a sponsoring organization, have excess busine				
	during the year?	ess noturings at any time			
			89g		
00-	List the states with which a copy of this return is filed 🕨 GA		099		
		004			1 00/
b	Number of employees employed in the pay period that includes March 12, 2006 (Se instructions)	ee <b>90b</b>			1,880
91a	·	Telephone no ►_ (510	\	385	
		Telephone no 📭 (310	/ 2 / 1 - 0	1303	
	ONE KAISER PLAZA	04613			
	Located at MODAKLAND, CA				
b	At any time during the calendar year, did the organization have an interest in or a si	-		Yes	Νο
	over a financial account in a foreign country (such as a bank account, securities acaccount)?		91b		No
	•		710		110
	If "Yes," enter the name of the foreign country ►				
	See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , Refinancial Accounts	epoit of Foreign Bank and			

Page	٤
------	---

If "Yes," enter the name of the fore Section 4947(a)(1) nonexempt charit			of Form 10/1 Ch	ack hore		<b>L</b> .
	_				1 1	
and enter the amount of tax-exempt VII Analysis of Income-P					92	
: Enter gross amounts unless otherw			business income		ction 512, 513, or 514	(E)
: Enter gross amounts unless otherw	ise indicated.	(A) Business	(B) Amount	(C) Exclusion	(D) Amount	Related or exempt funct
Due due me de muite de meure muite	-	code		code		ıncome
Program service revenue  a MEMBERS HLTH CARE						767,559
SUPPLEMENTAL CHARG						57,666
NON-PLAN & INDUSTR		621400	1,783,466			796
OTHER PROGRAM SERV		021100	1,703,100			8,328
OTHER PROGRAM SERV						0,320
Medicare/Medicaid payments						135,619
	ŀ					155,01.
Fees and contracts from governments  Membership dues and assessmen		+		<del>                                     </del>		
Interest on savings and temporary cash in	<b>-</b>	+		14	4,894	
Dividends and interest from secur	H				.,	
Net rental income or (loss) from re	-					
debt-financed property	ŀ					
non debt-financed property	-					
Net rental income or (loss) from personal	H					
Other investment income	· · · · ·					
Gain or (loss) from sales of assets other t	han inventory			18	42,317	
Net income or (loss) from special	events					
Gross profit or (loss) from sales o	fınventory					
Other revenue <b>a</b> <u>INT INC-AFF</u>	ILIATE			14	7,199,784	
)						
<u></u>						
=						
Subtotal (add columns (B), (D), an	d (E))		1,783,466		7,246,995	969,970
Total (add line 104, columns (B), (	D), and (E))					979,000,
Line 105 plus line 1e, Part I, should	equal the amount on l	ıne 12, Part I.				
t VIII Relationship of Act						
No. Explain how each activity for w					portantly to the acc	complishment
of the organization's exempt pu	irposes (other than b	y providing i	unas for such pur	poses)		
SEE STATEMENT						
t IX Information Regardi	ng Taxable Subs	sidiaries a	nd Disregard	ed Entities	(See the instr	uctions.)
<b>(A)</b> Name, address, and EIN of corporation,	( <b>B</b> ) Percentage of		(C)		(D)	<b>(E)</b> End-of-yea
partnership, or disregarded entity	ownership interest		Nature of activities		Total income	assets
	9/					
	9/	+				
	9/					
rt X Information Regardi	ng Transfers As	sociated v	with Personal	Benefit Co	ntracts <i>(See tl</i>	he
instructions.)						

					Yes	No
106	Did the reporting organization <b>make</b> any the Code? if "Yes," complete the sched	•	defined in section 512(b)(:	L3) of		Νo
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) A mount of t	ransf	er
	Totals					
				<u> </u>	Yes	No
107	Did the reporting organization <b>receive</b> a the Code? if "Yes," complete the sched		as defined in section 512	(b)(13) of		Νo
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) A mount of t	ransf	er
	Totals					
108	Did the organization have a binding writ royalties and annuities described in que		2006 covering the interes		Yes	No
	1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ave examined this return, including accomp	anving schedules and statement	s and to the hest of m		
	Under penalties of perjury, I declare that I hand belief, it is true, correct, and complete					
Sign	and belief, it is true, correct, and complete	Declaration of preparer (other than officer) i	ıs based on all ınformatıon of wh			
Sign Here Paid	and belief, it is true, correct, and complete    Signature of officer     DEBORAH STOKES VP, CONTROLLER, CA     Type or print name and title     Preparer's     signature	Declaration of preparer (other than officer) i	is based on all information of when 2007-11-07 Date		nowled	ge
Pleas Sign Here Paid Prep Use Only	and belief, it is true, correct, and complete  Signature of officer  DEBORAH STOKES VP, CONTROLLER, CA Type or print name and title  Preparer's signature  Firm's name (or yours if self-employed),	Declaration of preparer (other than officer) i	check if self-	aich preparer has any kr	nowled	ge

DLN: 93490317008527

OMB No 1545-0047 **Organization Exempt Under Section 501(c)(3)** 

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust Supplementary Information—(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

2006

Service Name of the organization KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

**SCHEDULE A** 

(Form 990 or

Department of the

990EZ)

Treasury Internal Revenue

ਿ

**Employer identification number** 

58-1592076

Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 2 of the instructions. List each one. If there are none, enter "None.")							
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances			
SEE STATEMENT	CEE CTATEMENT						
1 KAISER PLAZA SUITE 1550L OAKLAND, CA 94612	SEE STATEMENT 40 0	0	0				
Total number of other employees paid over \$50,000	587						

Compensation of the Five Highest Paid Independent Contractors for Professional Services Part II-A (See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter

"None.")		
(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
PIEDMONT HOSPITAL		
PO BOX 102526	MEDICAL SERVICES	44,162,709
ATLANTA, GA 303682526		
NORTHSIDE HOSPITAL		
PO BOX 101818	MEDICAL SERVICES	40,767,897
ATLANTA, GA 30392		
SOUTHEAST PERMANENTE MEDICAL GROUP		
3495 PIEDMONT RD	MEDICAL SERVICES	327,298,029
ATLANTA, GA 30305		
CHILDREN AT SCOTTISH RITE		
PO BOX 116101	MEDICAL SERVICES	10,744,894
ATLANTA, GA 30368		
SAINT JOSEPHS HOSPITAL		
PO BOX 102046 ANNEX 68	MEDICAL SERVICES	10,971,185
ATLANTA,GA 30368		
Total number of others receiving over \$50,000 for professional services		

Compensation of the Five Highest Paid Independent Contractors for Other Services (List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
AVESIS INC		
3724 N THIRD ST SUITE 300 PHOENIX,AZ 85012	ADMINISTRATION SVC	1,124,440
CAMPBELL-EWALD		
DEPT LOCKBOX 78097 PO BOX 78000 DETROIT, MI 482780097	ADVERTISING	5,104,098
GE WALKER INC		
PO BOX 850001 DRAWER 0228 ORLANDO, FL 32885	MED IMAGE CONSULTANT	1,388,600
DEKALB OFFICE ENVIRONMENTS INC		
DEPT G-0012 PO BOX 536757 ATLANTA, GA 30353	WORKPLACE CONSULTANT	1,364,512
FREESE CONSTRUCTION CO INC		
1355 TERRELL MILL RD MARIETTA,GA 30067	CONSTRUCTION	1,029,126
Total number of other contractors receiving over		

Par	Statements About Activities (See page 2 of the instructions.)		Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, include any attempt			
	to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in			
	connection with the lobbying activities 🛰 333,940 (Must equal amounts on line 38, Part VI-A, or line			
	ı of Part VI-B )	1	Yes	
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other			
	organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the			
	lobbying activities			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any			
	substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with			
	any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or			
	principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) 🕏			
а	Sale, exchange, or leasing property?	2a	Yes	
ь	Lending of money or other extension of credit?	2b	Yes	
c	Furnishing of goods, services, or facilities?	2c	Yes	
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	Yes	
e	Transfer of any part of its income or assets?	2e		Νo
За	Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation			
	of how the organization determines that recipients qualify to receive payments )	3a		No
Ь	Did the organization have a section 403(b) annuity plan for its employees?	3b	Yes	
c	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment , historic land areas or structures? If "Yes" attach a detailed statement	3с		No
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		Νo
4a	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g	4a		No
ь	Did the organization make any taxable distributions under section 4966?	4b		Νo
c	Did the organization make a distribution to a donor, donor advisor, or related person?	4c		Νo
d	Enter the total number of donor advised funds owned at the end of the tax year			
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year			
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts			
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year			

P	art I	N Reason for Non-Private I	oundation Status	(See pages 4 th	rough 7 of the	instructions.	)
 I cer	tify th	hat the organization is not a private foun	dation because it is (P	lease check only <b>C</b>	NE applicable bo	рх )	
5	Ė	A church, convention of churches, or	association of churches	Section 170(b)(1	)(A)(ı)	·	
6	Г	A school Section 170(b)(1)(A)(II) (A	Iso complete Part V )				
7	Г	A hospital or a cooperative hospital s	ervice organization. Sec	tion 170(b)(1)(A)	(111)		
8	Г	A federal, state, or local government	or governmental unit Se	ection 170(b)(1)(A	)(v)		
9	Г	A medical research organization oper				ı) Enter the ho	spital's name, city
		and state 🕨	-	·			
10	Г	An organization operated for the bene	fit of a college or univer	sity owned or opera	ated by a govern	mental unit	
		Section 170(b)(1)(A)(iv) (Also comp					
11a	Г	An organization that normally receive	s a substantial part of it	s support from a g	overnmental unit	or from the ge	neral public
		Section 170(b)(1)(A)(vi) (Also comp	lete the Support Schedu	le in Part IV-A)		_	
11b	$\Gamma$	A community trust Section 170(b)(1	)(A)(vı) (Also complete	the Support Sched	lule in Part IV-A	)	
12	~	An organization that normally receive	s (1) more than 331/3	% of its support fro	m contributions,	, membership fe	ees, and gross
		receipts from activities related to its	charitable, etc , functior	ns—subject to certa	aın exceptions, a	nd (2) no more	than 331/3% of
		its support from gross investment inc	ome and unrelated busi	ness taxable incon	ne (less section !	511 tax) from b	ousinesses
		acquired by the organization after Jun	e 30, 1975 See section	n 509(a)(2) (Also	complete the <b>Su</b>	pport Schedule	ın Part IV-A )
13	Γ	An organization that is not controlled requirements of section 509(a)(3)		•	_	•	se meets the
		Type I Type II Typ	e III - Functionally Inte	grated $\Gamma$ 1	ype III - Other		
		Provide the following informa	tion about the supporte	ed organizations. (s	ee page 7 of the	instructions.)	T
ı	Name	(a) e(s) of supported organization(s)	(b) Employer ident if icat ion number	(c) Type of organization (described in lines 5 through 12 above or	(d) Is the sup organization li supporting org governing do	sted in the anization's	(e) Amount of support?
				IRC section)	Yes	No	
Tota						<u> </u>	
14	Г	An organization organized and operato	ed to test for public safe	ty Section 509(a)	(4) (See page 7	of the instruct	ions )

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting.

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Cale	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2004	(c) 2003	<b>(d)</b> 2002	(e) Total
15	Gifts, grants, and contributions received (Do not include unusual grants See line 28 )	1,599,488	1,229,719	1,095,365	0	3,924,572
16	Membership fees received					(
17	Gross receipts from admissions, merchandise					
	sold or services performed, or furnishing of	882,186,247	817,560,129	730,184,134	670,317,462	3,100,247,972
	facilities in any activity that is related to the	,,	,,	, ,	,	
18	organization's charitable, etc , purpose Gross income from interest, dividends, amounts					
	received from payments on securities loans					
	(section 512(a)(5)), rents, royalties, and	5,719,453	3,648,615	2,676,595	8,281,385	20,326,048
	unrelated business taxable income (less section 511 taxes) from businesses acquired by the					
	organization after June 30, 1975					
19	Net income from unrelated business activities					
20	not included in line 18  Tax revenues levied for the organization's benefit					
20	and either paid to it or expended on its					C
	behalf					
21	The value of services or facilities furnished to					
	the organization by a governmental unit without charge. Do not include the value of services or					
	facilities generally furnished to the public without					
	charge Other income Attach a schedule Do not include					
22	gain or (loss) from sale of capital assets					C
23	Total of lines 15 through 22	889,505,188	822,438,463	733,956,094	678,598,847	3,124,498,592
24	Line 23 minus line 17	7,318,941	4,878,334	3,771,960	8,281,385	24,250,620
25	Enter 1% of line 23	8,895,052	8,224,385	7,339,561	6,785,988	
26	Organizations described on lines 10 or 11: a Er	iter 2% of amount	: ın column (e), lır	ne 24 📂	26a	
Ŀ	Prepare a list for your records to show the name of	and amount cont	ributed by each p	erson (other		
	than a governmental unit or publicly supported org	anızatıon) whose t	total gifts for 200	2 through		
	2005 exceeded the amount shown in line 26a Do	not file this list w	ith your return. E	nter the total		
	of all these excess amounts			•	26b	
	: Total support for section 509(a)(1) test Enter line	24, column (e)		•	26c	
c	Add Amounts from column (e) for lines 18					
	22 _		26b	<b></b>	26d	
•	Public support (line 26c minus line 26d total)			•	26e	
f	Public support percentage (line 26e (numerator) d	ivided by line 26c	(denominator))	<u> </u>	26f	
27	Organizations described on line 12: a For amou	ınts ıncluded ın lır	nes 15, 16, and 1	7 that were received	ved from a "dısqı	ialified person,"
	prepare a list for your records to show the name of			h year from, each	"disqualified pei	son "
	Do not file this list with your return. Enter the sun		•			
	(2005) 0(2004) For any amount included in line 17 that was receiv	0	(2003)	0	(2002)	0
ŀ						
	records to show the name of, and amount received					
	or (2) \$5,000 (Include in the list organizations de					
	return. After computing the difference between the		and the larger an	nount described if	1 (1) or (2), ente	r the sum of
	these differences (the excess amounts) for each y		(2002)	0	(2002)	0
	(2005)(2004)	0		U	(2002)	0
	: Add Amounts from column (e) for lines 15	3.924	572 16	0		
•	17 3,100,247,972 20		0 21	0	►   27c	3,104,172,544
_	Add Line 27a total	and line 27b tot	<del></del>	0	▶ 27d	3,104,172,344
	Public support (line 27c total minus line 27d total)				▶ 27e	3,104,172,544
	Total support for section 509(a)(2) test Enter am		column (a)	<b>27f</b>   3,12	<del></del>	3,104,172,344
_				3,12	4,498,592	00.35.0/
9	Public support percentage (line 27e (numerator) d Investment income percentage (line 18, column (e			•	27g   27h	99 35 %
) e	Unusual Grants: For an organization described in li					0 65 %
28	prepare a list for your records to show, for each ye		•	_	=	-

description of the nature of the grant Do not file this list with your return. Do not include these grants in line 15

Pa	rt V Private School Questionnaire (See page 7 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV)			
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		Yes	No
	other governing instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during			
	the period of solicitation for students, or during the registration period if it has no solicitation program, in a way			
	that makes the policy known to all parts of the general community it serves?	31		
	If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement )			
	Ti Tes, please describe, ii No, please explain (IT you need more space, attach a separate statement)			
		-		
		-		
		4		
		4		
32	Does the organization maintain the following			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
ь	Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory			
	basis?	32b		
_	· Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	32c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
33	Does the organization discriminate by race in any way with respect to			
а	Students' rights or privileges?	33a		
_				
L	Admissions policies?	33b		
-	, manifestone ponetes	555		
	Francisco and of faculty, an advantable to a short?	225		
c	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
e	Educational policies?	33e		
e	Use of facilities?	33f		
•		1 22.		
	Athletic programs?	33g		
g	Adment programs.	33 <u>9</u>		
h	Other extracurricular activities?	33h		
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
		7		
		7		
		┨		
34a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
_ Tu				
-	Has the organization's right to such aid over been reveled or evenended?	346		
ь	Has the organization's right to such aid ever been revoked or suspended?	34b		
	If you answered "Yes" to either 34a or b, please explain using an attached statement			
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation	35		
	Schedule A (Form 9	90 or 99	90-EZ)	2006

## Part VI-A Lobbying Expenditures by Electing Public Charities (See page 10 of the instructions.)

(To be completed <b>ONLY</b> b	y an eligible	organization	that filed	Form 5768
--------------------------------	---------------	--------------	------------	-----------

Che	ck 🟲 a 🖊 ıf the organızatıon belong	s to an affiliated group Check 🟲 b 📗 if yo	u checked	"a" and "limited con	itrol" provisions apply
		bbying Expenditures " means amounts paid or incurred )		<b>(a)</b> A ffiliated group totals	(b) To be completed for all electing organizations
36	Total lobbying expenditures to influe	nce public opinion (grassroots lobbying)	36		
37	Total lobbying expenditures to influe	nce a legislative body (direct lobbying)	37		
38	Total lobbying expenditures (add line	es 36 and 37)	38		
39	Other exempt purpose expenditures		39		
40	Total exempt purpose expenditures	(add lines 38 and 39)	40		
41	Lobbying nontaxable amount Enter t	he amount from the following table—			
	If the amount on line 40 is—	The lobbying nontaxable amount is—			
	Not over \$500,000	20% of the amount on line 40			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	41		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000	\$1,000,000			
42	Grassroots nontaxable amount (ente	r 25% of line 41)	42		
43	Subtract line 42 from line 36 Enter	0- ıf lıne 42 ıs more than lıne 36	43		0
44	Subtract line 41 from line 38 Enter	·0- ıf lıne 41 ıs more than lıne 38	44		0
	Caution: If there is an amount on either	er line 43 or line 44, you must file Form 4720.			
		l Vanu Avenanium Denied Haden Cesti	FO1/	L \	

#### 4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below See the instructions for lines 45 through 50 on page 13 of the instructions )

		Lo	bbying Expendit (	ıres During 4-Yea	ır Averaging Peri	od
	Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2005	(c) 2004	( <b>d</b> ) 2003	<b>(e)</b> Total
45	Lobbying nontaxable amount					
46	Lobbying ceiling amount (150% of line 45(e))					
47	Total lobbying expenditures					
48	Grassroots nontaxable amount					
49	Grassroots ceiling amount (150% of line 48(e))					
50	Grassroots lobbying expenditures					

#### Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 13 of the instructions.) 🕏

During the year,	dıd the	organization	attempt	to influence national, state or local legislat	ion, including an	у
attempt to influe	nce pub	dic opinion o	n a legis	ative matter or referendum, through the use	of.	

- a Volunteers
- **b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h.**)
- c Media advertisements
- **d** Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- **f** Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (Add lines **c** through **h.**)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities

Yes No	A mount
No	1
Yes	
No	
Yes	
Yes	
Yes	20,00
Yes	164,36
Yes	149,57
	333,94

# Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 13 of the instructions.)

(i) Cash (ii) Other assets b Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) P			·	ly engage in any of the following : ) organizations) or in section 527	•		sectio	n
(ii) Other ransactions (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (iv) Loans or loan guarantees (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (c) Sharing of facilities, equipment, mailing lists, other assets, or paid employees (d) If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value or goods, other assets, or services given by the reporting organization If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received  (a) (b) Remove the above is "Yes," complete the following schedule Column (b) should always show the fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received  (a) (b) Recription of transfers, transactions, and shi arrangements  (2a) Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  (b) If "Yes," complete the following schedule  (a) (b) (c)	a Transf	ers from the reporting	g organization to a no	ncharitable exempt organization	of		Yes	No
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(vi) Performance of services or membership or fundraising solicitations  c Sharing of facilities, equipment, mailing lists, other assets, or paid employees  d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received  (a) (b) (c) Name of noncharitable exempt organization  Amount involved Name of noncharitable exempt organization  Bescription of transfers, transactions, and shirt arrangements  2a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  1 Yes If Yes," complete the following schedule  (a) (b) (c)	(iv)	Reimbursement arrar	ngements			b(iv)		Νο
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a If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value or goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.  (a) (b) (c) (d)  A mount involved Name of noncharitable exempt organization of transfers, transactions, and should always show the fair market value or goods, other assets, or services received.  (d) (Description of transfers, transactions, and should always show the fair market value or goods, other assets, or services received.  Description of transfers, transactions, and should always show the fair market value or goods.  The provided in section of transfers are goods. The provided in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  For yes, "complete the following schedule.  (a) (b) (c)	<b>c</b> Sharın	g of facilities, equipm	ient, mailing lists, oth	er assets, or paid employees		С		Νο
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Line no Amount involved Name of noncharitable exempt organization  Description of transfers, transactions, and she arrangements					her assets, or services receive		ue in a	ny
Amount involved Name of noncharitable exempt organization arrangements    Amount involved   Name of noncharitable exempt organization		1				nsactions	. and	sharing
2a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  ▶ If "Yes," complete the following schedule  (a) (b) (c)	Line no	A mount involved	Name of noncha	arıtable exempt organızatıon			. , and	
described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  b If "Yes," complete the following schedule  (a) (b) (c)								
described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  b If "Yes," complete the following schedule  (a)  (b)  (c)								
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described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  b If "Yes," complete the following schedule  (a)  (b)  (c)								
	descri	bed in section 501(c) s," complete the follow	) of the Code (other th	nan section 501(c)(3)) or in sect	ion 527?	·	Yes	দ
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#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 58-1592076

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

#### Form 990, Part II, Line 43 - Other expenses not covered above (itemize):

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
a EMPLOYEE RELATED EXPENSES	43a	1,892,612	1,892,612		
<b>b</b> EMPLOYEE RELOCATION/PARKING	43b	30,620		30,620	
c PURCHASED MEDICAL SERVICES-BCP	43c	522,050,326	522,050,326		
d PURCHASED PROFESSIONAL SERV	43d	54,051,595	54,051,595		
e PURCHASED SERVICES - OTHER	43e	11,358,013	3,407,404	7,950,609	
f PROFESSIONAL & PUBLIC LIAB INS	43f	8,534,078	4,267,039	4,267,039	
g OTHERINSURANCE	43g	426,992	426,992		
h INFORMATION TECHNOLOGY SERVICE	43h	57,336,273	40,135,391	17,200,882	
i BUSINESS LICENSES & TAXES	43i	1,267,259	1,267,259		
j PREMIUM TAXES	43j	3,328,919	3,328,919		
k DUES & SUBSCRIPTIONS - PROF	43k	238,603	238,603		
I AMORTIZATION	431	124,452	124,452		
m BAD DEBT EXPENSE	43m	1,860,684	1,860,684		
n ADVERTISING & MARKETING EXP	43n	21,757,055	15,629,183	6,127,872	
• EQUIPMENT, SMALL TOOLS	430	1,179,807	1,179,807		
p INTER-REGIONAL CHARGES	43p	24,843,266		24,843,266	
q BANK CHARGES	43q	1,715,400		1,715,400	
r MISCELLANEOUS & OTHER EXPENSES	43r	5,248,376		5,248,376	

Form **4797** 

Department of the

Internal Revenue Service (99)

Name(s) shown on return

Treasury

### **Sales of Business Property**

(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

► Attach to your tax return.

► See separate instructions.

OMB No 1545-0184

Sequence No 27

Identifying number

KAI	SER FOUNDATION H	IEALTH PLA	AN OF GEOR	GIA INC			58-1592	076	
1	= -				for 2006 on Form(s) 10 10, or 20 (see instruct		1		
Pa					de or Business and perty Held More Tl				
	(a) Description of property	(b) Date acquired (mo , day, yr )	(c) Date sold (mo , day, yr )	( <b>d</b> ) Gross sales price	(e) Depreciation allowed or allowable since acquisition	bası: ımprovei	t or other s, plus ments and e of sale		g) Gain or (loss) tract (f) from the sum of (d) and (e)
2									
3	Gain, if any, from Fo	rm 4684, lii	ne 42					3	
4	Section 1231 gain f	from ınstallr	nent sales fro	om Form 6252, line 26	or 37			4	
5	Section 1231 gain o	or (loss) fro	m like-kind e	xchanges from Form 8	824			5	
6	Gain, if any, from lin	ie 32, from d	other than ca	sualty or theft				6	42,317
7	Combine lines 2 thr	ough 6 Ent	er the gaın or	(loss) here and on the	e appropriate line as foll	ows .		7	42,317
		_			<b>ns.</b> Report the gain or (I Schedule K, line 9 Skip	•	-		
	from line 7 on line 1 section 1231 losse	1 below and s, or they w	l skip lines 8 ere recapture	and 9 Ifline 7 is a ga d in an earlier year, er	line 7 is zero or a loss, in and you did not have iter the gain from line 7 8, 9, 11, and 12 below	any prior y	ear		
8	Nonrecaptured net	section 123	1 losses fron	n prior years (see inst	ructions)			8	
9	below If line 9 is m	ore than zer	o, enter the a	mount from line 8 on l	ro, enter the gain from li ine 12 below and enter n (see instructions)	the gaın fro	m line 9	9	
Pa	rt III Ordinary (	Gains and	Losses (s	see instructions)					
10	Ordinary gains and	losses not i	ncluded on lu	nes 11 through 16 (ınd	clude property held 1 ye	ar or less)			
								1	
11	Loss, if any, from lir	ne 7						11	( )
12	Gain, if any, from lin	e 7, or amo	unt from line	8, ıf applıcable				12	
13	Gain, if any, from lin	ie 31						13	
14	Net gain or (loss) fr	om Form 46	84, lines 34	and 41a				14	
15	Ordinary gain from i	ınstallment	sales from Fo	orm 6252, line 25 or 3	6			15	
16	Ordinary gain or (lo	ss) from like	e-kınd exchar	nges from Form 8824				16	
17	Combine lines 10 th	rough 16					[	17	
18				mount from line 17 on omplete lines a and b t	the appropriate line of y pelow	our return a	and skip		
а	Enter the part of the the loss from proper	e loss from i rty used as a	ncome-produ an employee	cing property on Sche on Schedule A (Form:	umn (b)(II), enter that pa dule A (Form 1040), lin 1040), line 22 Identify 	e 27, and the as from "Fo	he part of orm	18a	
b	Redetermine the ga	ın or (loss) d	on line 17 ex	cluding the loss, if any	, on line 18a Enter her	e and on Fo		18b	

01111 17 57	(2000)	ray
Part III	Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255	
	(see instructions)	

_	These columns relate to the properties on lines 19A through 19D	Property A	Property R	Property C		nerty D
С	c					
В						
Α	STATEMENT 20					
19	(a) Description of section 1245, 1250, 1252, 1254, or 1255 property			а	<b>(b)</b> Date acquired(mo , day, yr )	(c) Date sold (mo , day, yr )
	(see instructions)					

	These columns relate to the properties on lines 19A through 19D	<b>&gt;</b>	Property A	Property B	Property C	Property D
20	Gross sales price (Note: See line 1 before completing )	20	65,046			
21	Cost or other basis plus expense of sale	21	22,729			
22	Depreciation (or depletion) allowed or allowable	22				
23	Adjusted basis Subtract line 22 from line 21 .	23	22,729			
24	Total gain Subtract line 23 from line 20	24	42,317			
25	If section 1245 property:					
а	Depreciation allowed or allowable from line 22	25a				
b	Enter the <b>smaller</b> of line 24 or 25a	25b				
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291					
а	Additional depreciation after 1975 (see instructions)	26a				
b	Applicable percentage multiplied by the <b>smaller</b> of line 24 or line 26a (see instructions)	26b				
c	Subtract line 26a from line 24 If residential rental property <b>or</b> line 24 is not more than line 26a, skip lines 26d and 26e	26c				
d	Additional depreciation after 1969 and before 1976	26d				
e	Enter the <b>smaller</b> of line 26c or 26d	26e				
f	Sections 291 amount (corporations only)	26f				
g	Add lines 26b, 26e, and 26f	26g				
27	If section 1252 property: Skip this section if you did not dispose of farmland or if this form is being completed for a partnership (other than an electing large partnership)					
а	Soil, water, and land clearing expenses	27a				
b	Line 27a multiplied by applicable percentage (see instructions)	27b				
С	Enter the <b>smaller</b> of line 24 or 27b	27c				
28	If section 1254 property:					
а	Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs (see instructions)	28a				
b	Enter the <b>smaller</b> of line 24 or 28a	28b				
29	If section 1255 property:					
а	Applicable percentage of payments excluded from income under section 126 (see instructions)	29a				
ь	Enter the <b>smaller</b> of line 24 or 29a (see instructions)	29b				
	ımmary of Part III Gains. Complete prope	rty co	olumns A through	D through line 2	9h hefore going	to line 30

Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less (see instructions)

	_		(a) Section 179	(b) Section 280F(b)(2)	
33	Section 179 expense deduction or depreciation allowable in prior years	33			
34	Recomputed depreciation (see instructions)	34			
35	Recapture amount Subtract line 34 from line 33 See the instructions for where to report	35			

#### **TY 2006 Cash Grants Paid Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Class of Activity	Recipient's name	Address	Amount	Relationship
	AID ATLANTA	1438 WEST PEACHTREE ST ATLANTA, GA 30309	50,000	N/A
	ALZEIMER'S ASSOCIATION	225 N MICHIGAN AVE FLOOR 17 CHICAGO, IL 60601	5,000	N/A
	AMERICAN HEART ASSOCIATION	1101 NORTHCHASE PARKWAY MARIETTA, GA 30062	5,000	N/A
	AMERICAN RED CROSS	1955 MONROE DRIVE NE ATLANTA, GA 30324	90,000	N/A
	ATLANTA HABITAT FOR HUMANITY	519 MEMORIAL DRIVE SE ATLANTA, GA 30312	5,000	N/A
	ATLANTA REGIONAL HEALTH FORUM	40 COURTLAND ST NE ATLANTA, GA 30303	27,500	N/A
	ATLANTA TRACK CLUB	3097 E SHADOWLAWN AVE NE ATLANTA, GA 30305	5,000	N/A
	ATLANTA WOMEN'S FOUNDATION	50 HURTS BLDG STE 401 ATLANTA, GA 30303	100,000	N/A

Class of Activity	Recipient's name	Address	Amount	Relationship
	BOYS GIRLS CLUB OF AMERICA	1230 WEST PEACHTREE ST NW ATLANTA, GA 30309	100,000	N/A
	CLAYTON STATE UNIVERSITY	5900 NORTH LAKE ST MORROW, GA 30260	25,000	N/A
	DIABETES ASSOCIATION	100 EDGEWATER AVE NE STE 1004 ATLANTA, GA 30303	5,000	N/A
	EARTH SHARE OF GEORGIA	1447 PEACHTREET ST STE 214 ATLANTA, GA 30309	21,092	N/A
	FAMILY FIRST	PO BOX 7948 STATION C ATLANTA, GA 30357	5,000	N/A
	GEORGIA BREAST CANCER COALITION FUN	1945 CLIFF VALLEY WAY STE 240 ATLANTA, GA 30329	10,000	N/A
	GEORGIA BUDGET AND POLICY INSTITUTE	100 EDGEWOOD AVE STE 1040 ATLANTA, GA 30303	5,000	N/A
	GEORGIA CENTER FOR NON- PROFITS	50 HURTS PLAZA SE STE 845 ATLANTA, GA 30303	10,000	N/A

Class of Activity	Recipient's name	Address	Amount	Relationship
	GEORGIA CONSERVANCY	817 W PEACHTREE ST STE 200 ATLANTA, GA 30308	5,000	N/A
	GEORGIA FREE CLINIC NETWORK	PO BOX 813723 SMYRNA, GA 30081	10,000	N/A
	GEORGIA PARTNERSHIP FOR CARING	3300 HENDERSON MILL ROAD STE 421 ATLANTA, GA 30345	20,000	N/A
	GEORGIA PERIMETER COLLEGE	555 N INDIAN CREEK DR CLARKSTON, GA 30021	25,000	N/A
	GEORGIA STATE UNIVERSITY	PO BOX 4019 ATLANTA, GA 30302	25,000	N/A
	HEALTHY MOTHERS HEALTHY BABIES INS	3562 HABERSHAMNORTHLAKE BLDG J STE TUCKER, GA 30084	10,000	N/A
	HENRY J GRADY FOUNDATION	50 HURT PLAZA STE 803 ATLANTA, GA 30303	20,000	N/A
	KENNESAW STATE UNIVERSITY	1000 CHASTAIN ROAD KENNESAW, GA 30144	39,400	N/A

Class of Activity	Recipient's name	Address	Amount	Relationship
	LEADERSHIP ATLANTA	817 WEST PEACHTREE ST STE P110 ATLANTA, GA 30308	6,000	N/A
	MARCH OF DIMES	1776 PEACHTREE ST NW STE 100 ATLANTA, GA 30305	85,500	N/A
	MERCER UNIVERSITY	30001 MERCER UNIVERSITY DRIVE ATLANTA, GA 30341	25,000	N/A
	METRO SOUTH GOLF CHARITIES	100 EAGLES LANDING WAY STOCKBRIDGE, GA 30281	5,000	N/A
	MY HOUSE	PO BOX 55127 ATLANTA, GA 30308	5,000	N/A
	PIEDMONT PARK CONSERVANCY	PO BOX 7795 ATLANTA, GA 30357	50,000	N/A
	SUSAN B KOMEN	1945 CLIFF VALLEY WAY STE 240 ATLANTA, GA 30329	10,000	N/A
	THE CHILDREN'S MUSEUM OF ATLANTA	CENTENIAL OLYMPIC PARK ATLANTA, GA 30313	10,000	N/A

Class of Activity	Recipient's name	Address	Amount	Relationship
	THE KING CENTER	449 AUBURN AVE ATLANTA, GA 30312	10,000	N/A
	PREVENT CHILD ABUSE GA	1720 PEACHTREE ST SW STE 600 ATLANTA, GA 30309	10,000	N/A
	VISITING NURSE HOSPICE - ATLANTA	6610 BAY CIRCLE STE C NORCROSS, GA 30071	5,000	N/A
	WOMEN'S RESOURCE CENTER	PPO BOX 171 DECATUR, GA 30031	5,000	N/A
	YMCA	100 EDGEWOOD AVE STE 1100 ATLANTA, GA 30303	125,500	N/A
	MISCELLANEOUS		115,864	N/A

#### **TY 2006 Other Assets Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Description	Beginning of Year Amount	End of Year Amount
DUE FROM KAISER AFFILIATES	50,634,396	67,662,052
INTANGIBLE PENSION ASSETS	1,996,738	0
OTHER ASSETS	381,000	381,000

efile GRAPHIC pi	rint - DO NOT PROCESS	As Filed Data -	DLN: 93490317008527

## **TY 2006 Other Changes in Net Assets Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Description	Amount
ADOPTION OF FASB 158	11,389,883

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93490317008527

## **TY 2006 Other Expenses Included Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Description	Amount
LOSS-SALE OF FIX ASSET RECLASS	928
INTER-ENTITY REVENUE RECLASS	3,499,945



# **TY 2006 Other Expenses Not Included Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Description	Amount
BAD DEBT EXPENSE - RECLASS	1,860,684

#### **TY 2006 Other Liabilities Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

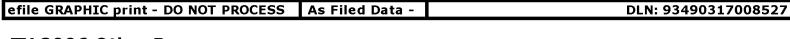
Description	Beginning of Year Amount	End of Year Amount
RESERVE FOR PREMIUMS COLLECTED	5,712,907	9,286,979
PENSION PLAN PAYABLE	0	15,303,651
OTHER LIABILITIES	587,857	1,460,393
SELF INS RISK-PROF PUBLIC LIAB	19,494,823	16,642,654

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#### **TY 2006 Other Revenues Included Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Description	Amount
BAD DEBT EXPENSE - RECLASS	-1,860,684
INTER-ENTITY REVENUE RECLASS	3,499,945
ADOPTION OF FASB 158	-11,389,883



# **TY 2006 Other Revenues Not Included Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Description	Amount
LOSS ON SALE OF FIXED ASSETS	-928

### **TY 2006 Non Electing Public Charities Statement**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

**EIN:** 58-1592076

**Statement:** 



## **TY 2006 Self Dealing Statement**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

Line Number	Explanation
2a	SEE STATEMENT

Line Number	Explanation
2b	SEE STATEMENT

Line Number	Explanation
2c	SEE STATEMENT

Line Number	Explanation
2d	FORM 990, PART V

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

# **TY 2006 Supplemental Support Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF GEORGIA INC

**EIN:** 58-1592076

Year	Gifts, Grants and Contributions Received	Membership Fees Received	Gross Receipts From Admissions, Etc.	Gross Investment Income And Post 1975UBI	Net UBI Pre 1975	Tax Revenues Levied For Organization's Benefit	Value Of Services, Facilities Furnished By Government	Other Income	Total
2005	1,599,488		882,186,247	5,719,453					889,505,188
2004	1,229,719		817,560,129	3,648,615					822,438,463
2003	1,095,365		730,184,134	2,676,595					733,956,094
2002	0		670,317,462	8,281,385					678,598,847

Form 8453-EO

# Exempt Organization Declaration and Signature for Electronic Filing

For calendar year 2006, or tax year beginning \_\_\_\_\_, 2006, and ending \_\_\_\_, 20 \_\_\_

2006

OMB No 1545-1879

Department of t			For us	e with Forms 9 ►Se	90, 990-EZ, 9 e instruction		OL, an	d 8868			900	
Internal Revenu Name of exer	mpt organization	 n							Employer	identification	number	
KAISER	FOUND.	ATION	HEALTH	PLAN OF	GEORGIA	·			58-1592076			
Part I	Type of R	eturn an	d Return Ir	nformation (W	hole Dollars	Only)						
Check the	box for the	e return fo	r which yo	u are using this	Form 8453-	EO and enter	the ap	olicable ar	nount fi	rom the ref	lurn if any If	
you check	the box or	n line 1a, 2	2a, 3a, <b>4a</b> ,	<b>or 5a</b> below ar	nd the amou	nt on that line	for the	return for	which	you are fil	ing this form	
was blank	, then leave	e line 1b,	2b, 3b, 4b	, or 5b, which	ever is appli	cable, blank (t	hat is,	do not en	ter -0-)	But, if you	ı entered -0-	
on the retu	urn, then en	ter -0- on t	<u>he</u> applicab	le line below Do	not comple	te more than 1	line in l	Part I.	41	9904	20161	
			X   b 10	tal revenue, if a Total revenue	iny (Form 99)	), line 12) • 000 57 line (			1E	) <u> </u>	<u> 23101.</u>	
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Part II	Declaration	on of Offic	cer									
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organization true, corre electronic organization	n's 2006 ele oct, and com return i ce n's return to	ectronic ref nplete ! fu onsent to o the IRS a	turn and ac urther declar atlow my and to recei	am an officer companying schie that the amo intermediate serve from the IRS on for any delay in	edules and st ount in Part I rvice provider, (a) an ackno	atements and the above is the transmitter, considered to the above	to the t amount or electr receipt	pest of my shown or onic return or reason	knowle the congre for reje	edge and be opy of the ator (ERO) ection of the	elief, they are organization's to send the	
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For Privacy Act and Paperwork Reduction Act Notice, see back of form.

65984C 646A

Form **8453-EO** (2006)

	(Rev 4-2007)	Page 2				
	are filing for an Additional (not automatic) 3-Month Extension, complete only					
	nly complete Part II if you have already been granted an automatic 3-month ex	· · · · · · · · · · · · · · · · · · ·				
	are filing for an Automatic 3-Month Extension, complete only Part I (on page Additional (not automatic) 3-Month Extension of Time. You n					
Part II	Name of Exempt Organization	Employer identification number				
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File by the extended		E POLING USE ONLY				
due date for filing the	ONE KAISER PLAZA, SUITE 1550L  City, town or post office, state, and ZIP code For a foreign address, see instructions	<del>                                     </del>				
return See						
instructions		<del></del>				
	ype of return to be filed (File a separate application for each return)	Form 1041-A Form 6069				
	orm 990 Form 990-PF	Form 1041-A Form 6069 Form 4720 Form 8870				
<b>⊢</b> −−	Form 990-BL Form 990-T (sec 401(a) or 408(a) trust)	Form 5227				
STOP!	orm 990-EZ Form 990-T (trust other than above)  Do not complete Part II if you were not already granted an automatic 3-mo					
		onth extension on a previously med Porni 8808.				
	books are in the care of NATIONAL DIRECTOR OF TAX	0.071.0611				
	phone No ► 510 271-6385 FAX No ► 51					
	organization does not have an office or place of business in the United States, of					
	is for a Group Return, enter the organization's four digit Group Exemption Number					
	whole group, check this box ▶ ☐☐ If it is for part of the group, check this bo and EINs of all members the extension is for	and attach a list with the				
	equest an additional 3-month extension of time until	11/15 00 07				
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	r calendar year <u>2006</u> , or other tax year beginning	and ending				
	ate in detail why you need the extension <u>THIS ENTITY IS A MEMBER</u>	0.				
	TEGRATED MANAGED HEALTH CARE DELIVERY PROGRAM AND RE					
	ME TO VERIFY THAT EACH MEMBER'S TAX RETURN DATA IS C					
	this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the					
	nrefundable credits. See instructions	8a \$				
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·	lance Due. Subtract line 8b from line 8a Include your payment with this form					
	h FTD coupon or, if required, by using EFTPS (Electronic Federal Tax					
	tructions	8c \$				
	Signature and Verificatio	n				
	naities of perjury, I declare that I have examined this form, including accompanying schedules a porrect, and complete, and that I am authorized to prepare this form					
Signature	Notice to Applicant. (To Be Complete	NTROLLER, CAO Date ► 8-6-07				
	Notice to Applicant, (To Be Complete	ed by the IRS)				
	Ve have approved this application Please attach this form to the organization's return.	,				
d	Ve have not approved this application. However, we have granted a 10-day grace per ate of the organization's return (including any prior extensions). This grace period is catherwise required to be made on a timely return. Please attach this form to the organization.	considered to be a valid extension of time for elections				
We have not approved this application. After considering the reasons stated in item 7, we cannot grant your request for an extension of time to file. We are not granting a 10-day grace period						
We cannot consider this application because it was filed after the extended due date of the return for which an extension was requested.  Other						
	Ву.					
Director		Date				
Alterna	te Mailing Address. Enter the address if you want the copy of this application	for an additional 3-month extension				
returne	d to an address different than the one entered above					
	Name					
Type or print	Number and street (include suite, room, or apt. no.) or a P.O box number					
	City or town, province or state, and country (including postal or ZIP code)					
		Form 8868 (Rev 4-2007)				

#### KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC 58-1592076 12/31/2006

#### STATEMENT FORM 990 PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

(A) NAME	(B) TITLE/ HOURS* WEEKLY		(C1) COMPENSATION PRE 2006	(C2) COMPENSATION 2006	(D1) BENEFIT 2006	(D2) BENEFIT PAID 2007	(E) EXP ACCT/ OTHER ALLOW
see note 2	*see note 7		see notes 3 & 4	see notes 3 & 4	See Notes 3, 4 & 5	See Notes 3, 4 & 5	see notes 3, 4 & 6
DIRECTORS:							
Bernard Tyson	Director & Chair		0	0	0	0	0
Gregory T Baranco	Director	2	0	15,400	4,418	0	0
J Veronica Biggins	Director	2	0	18,000	8,837	0	0
Jeffrey P Kopian	Director	2	0	10,000	0	0	0
Laura J Hardman	Director	2	0	18,000	8,837	0	0
Robert C Hudson	Director	2	0	13,400	0	0	0
Carolyn M Kenny	Director		0	0	0	0	0
J Neal Purcell	Director	2	0	15,800	10,718	0	0
Cynthia Telles	Director	2	0	13,800	0	0	0
OFFICERS AND KEY EMPLOYEES	S:						
0 1 111/2	Box and Box and ad	40	0	0	0	0	0
Carolyn M Kenny	Regional President	40	0	0	0	0	0
Kathryn Lancaster	Senior Vice President	40	0	0	U	0	U
Arthur M Southam, MD	Senior Vice President	40	0	0	0	U	U
Christine Malcom	Senior Vice President from March 2006	40	U	U	Ü	U	U
Steven R Zatkın	Senior Vice President	40	0	0	0	0	0
Thomas R Meier	Vice President/Treasurer	40	0	0	0	0	0
Deborah Stokes	Vice President/Controller	40	0	0	0	0	0
Julie R Fortin	Assistant Secretary	40	0	0	0	0	0
Victoria B Zatkin	Assistant Secretary	40	0	0	0	0	0

# KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC 58-1592076 12/31/2006

# STATEMENT FORM 990 PART V, LINE 75 - LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

(A) NAME	(C1) COMPENSATION PRE 2006	(C2) COMPENSATION 2006	(D1) BENEFIT 2006	(D2) BENEFIT PAID 2007	(E) EXP ACCT/ OTHER ALLOW.
see note 2	see notes 3 & 4	see notes 3 & 4	See Notes 3, 4 & 5	See Notes 3, 4 & 5	see notes 3, 4 & 6
Bernard Tyson	3,827	890,811	327,852	803,244	0
Gregory ⊺ Baranco	0	0	0	0	0
J Veronica Biggins	0	0	0	0	0
Jeffrey P. Koplan	0	0	0	0	0
Laura J Hardman	0	0	0	0	0
Robert C Hudson	0	0	0	0	0
J. Neal Purcell	0	194,425	0	0	0
Cynthia Telles	0	168,309	0	0	0
Carolyn M Kenny	97,390	495,999	170,999	368,038	0
Kathryn Lancaster	181,081	835,249	223,860	600,279	0
Arthur M Southam, MD	1,146,160	1,193,155	330,131	968,555	0
Steven R Zatkin	609,081	780,787	547,768	595,664	0
Thomas R Meier	229,630	337,939	118,013	211,978	0
Deborah Stokes	74,678	385,377	107,626	219,492	0
Julie R Fortin	1,119	188,756	51,256	64,915	0
Victoria B Zatkin	3,768	209,383	67,343	70,718	0

#### NOTES for current and future compensation, benefits and other reimbursements

**Note #1** - This Organization is one of the corporate entities listed on Part VI, Line 80 "Related and Controlled Entities" which is included as a part of this return. This Organization is a participating member of a vertically integrated direct service prepaid health care program.

Note #2 - The Officers and Directors can be contacted in care of:

Kaiser Foundation Health Plan, Inc. Program Office Controller's Department One Kaiser Plaza, Suite 15L Ordway Oakland, CA 94612

Note #3 - The executive compensation program for Kaiser Foundation Health Plan, Inc. and Subsidiaries and Kaiser Foundation Hospitals and Subsidiaries (KFHP/H) is designed to recruit, retain and motivate qualified senior management personnel. Senior management personnel have a significant impact on the strategic and policy direction and results of the organization. Therefore, the executive compensation program is, to a significant degree, performance-based. The compensation program is reviewed annually by an independent committee of the Board of Directors of KFHP/H, which evaluates and approves all programs and payments to executives

Base pay for executive positions is established at a level comparable to the relevant market. In addition, other components of the compensation program bear 'at-risk' features designed to focus on strategically important performance goals and to assist in attracting and retaining top performers. The executive compensation program is targeted at the median of the comparable external market in which the organization competes for executive leadership. The compensation program focuses on objectives in the areas of quality of member care and service, financial soundness, and the community and social mission of the organization.

**Note #4** - Compensation, benefit plan contributions and reimbursement for certain expenses (collectively referred to as "compensation") of Directors, Officers and Key Employees are paid by Kaiser Foundation Health Plan, Inc. (Health Plan) as common paymaster and disbursement agent for the participating member organizations of KFHP/H. Certain Directors, Officers and/or Key Employees perform services for several of the KFHP/H member organizations.

Some of the amounts shown as Compensation were actually earned in years prior to 2006. This compensation is effectively reported in Part V twice – once in the year deferred and again in the year paid. However, the compensation is only paid once. The disclosure rules mandate that significant amounts of compensation are double-counted in both 2005 and 2006. For instance, column C1 includes distributions from retirement, savings, and deferred compensation plans that were earned in prior years, and column D2 includes incentive payments scheduled for 2007 for performance goals achieved in 2006.

Note #5 – The Organization offers various benefit plans, both qualified and non-qualified Among the benefits offered to the officers listed on Form 990, Part V-A line 75 c are a qualified Defined Benefit Plan (Plan A), a qualified Defined Contribution Plan (Plan B), a Section 403(b) Tax Sheltered Annuity Plan (TSA), a Section 457(b) Deferred Compensation Plan (CAP), and health and welfare benefit plans. Included in Benefits reported for this purpose are the value of the annual contributions to Plan B, TSA, CAP and certain health and welfare benefit plans. Estimates for 2006 accruals for future benefits under Plan A are included in column D1.

For other benefit plans available to executives which provide future benefits earned during 2006 (where the specific amounts are available and determinable by the time this tax report is filed), the amount is included in the Benefits column D1 reported in this return. Amounts determinable at year-end under termination of employment arrangements calling for future payments in a subsequent year are included in the D1 Benefit Plans column for this purpose. Individuals noted with (\*) may have amounts included by reason of termination of employment and from benefit plan accounts that were previously earned.

Certain officers, directors and key employees are eligible for post-retirement medical and life insurance benefits if they meet certain eligibility requirements. Payments are not made to these post-retirement benefit plans on behalf of individuals until retirement, and thus, payments to these plans are not reported on Part V, column D. However, when the retiree benefits are actually paid, they are reported on Part V-B of the Form 990.

Note #6 - The amounts reported as Expense Account/ Other Allowance include amounts for reimbursement of expenses. Under IRS rules, ordinary and necessary business expenditures such as travel, transportation, lodging, meals, business meetings and conferences are not included here. These items are reimbursed on an accountable plan basis, consistent with policies and procedures based on prudent fiduciary responsibilities and standards. The policies under which these individuals account to the payer meet the substantiation requirements of Internal Revenue Code Section 274. This reporting includes taxable moving and relocation reimbursements and allowances.

Note #7 – The average weekly time spent on the organization's affairs during 2006 is estimated to be two hours. Actual time spent by Board member may vary based on different responsibilities during the year. Key employees, who work full-time, may work in excess of the standard 40-hour work week.

# KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC.

#### **OFFICER'S CERTIFICATE**

I, the undersigned, Victoria B. Zatkin, Assistant Secretary of Kaiser Foundation Health Plan of Georgia, Inc., a Georgia nonprofit public benefit corporation (the "Corporation"), do hereby certify that:

Attached hereto is a full, true, and correct copy of the Amended Bylaws of the Corporation, as of September 30, 2006.

IN WITNESS WHEREOF, I have hereunto set my hand.

Victoria B. Zatkin, Assistant Secretary

September 19,2007 Date

STATEMENT 16 A

#### **BYLAWS OF**

# KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC.

#### ARTICLE A

# **PURPOSES**

#### Section A-1. <u>Principal Purpose.</u>

This corporation exists for the principal purpose of establishing and maintaining a nonprofit comprehensive, predominantly prepaid, direct service health care plan at reasonable cost for members of the public, without regard to sex, race, religion or national origin.

# Section A-2. Related Purposes.

This corporation's related purposes are to promote and encourage the advancement and improvement of the nation's health care delivery system, with special emphasis on organizing and providing health care services on a cost-effective basis; to participate in activities designed and carried on to promote the community's general health; and, subject to Sections A-3 and A-4, to support such other charitable, scientific, educational and hospital endeavors as the corporation may deem advisable.

# Section A-3. Nonprofit Character.

This corporation is a nonprofit corporation and is not organized for the private gain of any person. This corporation is organized for, and its assets are irrevocably dedicated to, public

and charitable purposes. The corporation does not and shall not have the power to distribute gains, profits or dividends to its Directors or officers, and no part of its net earnings shall inure to the benefit of any Director or officer of the corporation or to any other individual, but the corporation may compensate Directors and officers for the reasonable value of goods or services that they furnish to the corporation.

# <u>Section A-4.</u> <u>Disposition of Assets on Liquidation or Dissolution.</u>

Upon the corporation's liquidation or dissolution, the Board of Directors shall, after paying or adequately providing for the corporation's liabilities, distribute the corporation's assets to one or more organizations exempt from tax under §501(c)(3) of the Internal Revenue Code of 1986 or any amendment or successor thereto. The corporation's assets may not be distributed so as to inure directly or indirectly to the benefit of any Director or officer of the corporation, or to any other individual, or to any corporation, trust or organization whose net earnings inure to the benefit of any individual.

#### Section A-5. Non-discrimination.

This corporation, in the operation of its nonprofit comprehensive health care plan and related activities, shall conduct its activities and shall offer its services and benefits to all persons equally, without discrimination because of race, color, religion, sex, or national origin, and shall take affirmative action to maintain equality in such matters.

#### **ARTICLE B**

#### **OFFICES**

# Section B-1 Principal Office Outside of Georgia

The principal office of this corporation outside of Georgia shall be located at the Ordway Building, One Kaiser Plaza, Oakland, Alameda County, California.

# Section B-2. Principal Office in Georgia.

The principal office of this corporation in this state shall be located at Nine Piedmont Center, 3495 Piedmont Rd., N.E., Atlanta, Georgia.

# Section B-3

The Board of Directors may change the location of the principal office at any time.

# Section B-4 Other Offices.

This corporation may at any time establish other offices at such place or places as the Board of Directors may designate.

# ARTICLE C

### **MEMBER**

# Section C-1. Status of Membership.

Kaiser Foundation Health Plan, Inc., a California nonprofit public benefit corporation, is the sole member of this corporation.

# Section C-2. Changes in Membership.

Changes in membership may be effected in such manner as the member shall determine. Only the member has the power to make changes in membership.

# Section C-3. Termination.

All rights, powers and privileges incident to membership shall cease upon termination of membership.

# Section C-4. Dues, Assessments and Liabilities.

The member of this corporation shall not be subject to any charge for dues or assessments, nor shall the member be in any way liable for any debt, liability or obligation of the corporation

# Section C-5. Meetings.

There shall be an annual meeting of the member. Meetings of the member shall be

governed by Section D-6, relating to meetings of Directors.

# Section C-6. Other Action by the Member.

The member may, by unanimous written consent, take any action which the members of a Georgia nonprofit corporation are permitted to take without a meeting, and any action so taken shall have the same effect as, and be in all respects as valid as, action taken at a meeting duly held.

# Section C-7. Power and Authority of the Member.

The member shall have the maximum power and authority now or hereafter provided or permitted under Georgia law to members of Georgia nonprofit corporations, except that all such powers shall be exercised consistently with, and in furtherance of, the irrevocable dedication of the assets of this corporation to the purposes specified in Article A of these Bylaws

#### ARTICLE D

### **DIRECTORS**

### Section D-1. Power and Authority of Directors.

Subject to the restrictions stated in the Articles of Incorporation and this Section D-1 and elsewhere in these Bylaws, (A) all corporate powers shall be exercised by or under the authority of the Board of Directors, and the Board of Directors shall control the business and affairs of the corporation, and (B) the Board shall have the maximum power and authority now or hereafter provided or permitted under Georgia law to directors of Georgia nonstock corporations, acting as a board, except that all such powers shall be exercised consistently with, and in furtherance of, the irrevocable dedication of the assets of this corporation to the purposes specified in the Articles of Incorporation and in these Bylaws.

The following powers of the corporation are illustrative only, and shall not be construed, except where stated in this Section and elsewhere in these Bylaws, as constituting or implying any limitation upon powers exercisable by the Board of Directors or the corporation. Subject to the foregoing, the corporation shall have power to:

- (a) Commence, conduct and defend legal proceedings;
- (b) Adopt, use and alter a corporate seal, but failure to affix a seal shall not affect the validity of any act or instrument of the corporation;
- (c) Adopt, amend or repeal Bylaws to the extent and in the manner provided in Section H-3;
  - (d) Select, remove and prescribe powers and duties of officers, agents and employees,

and require security for faithful service; provided however, that removal of the Chairman of the Board or the Regional President shall require the affirmative vote of the member;

- (e) Qualify to conduct, and conduct activities anywhere in the world;
- (f) Acquire, hold, lease, encumber, convey, exchange, transfer upon trust, or otherwise dispose of real and personal property anywhere in the world, and receive and accept inter vivos or testamentary gifts of real or personal property, or both, except that the sale, lease, exchange, or other disposition of, the mortgage, pledge or dedication to the repayment of indebtedness (whether with or without recourse), or any other encumbrance of property of the corporation, or the acquisition of assets, whether or not in the usual or regular course of the corporation's activities, where the fair market value of such corporate property or assets being disposed of, acquired or encumbered exceeds 10% of the value of the assets of the corporation as reflected in the most recent annual or quarterly financial statements that are available on the date immediately preceding the date of the relevant transaction shall in addition require the affirmative vote of the member.
- (g) Borrow money, contract debts and issue bonds, debentures, notes or other evidences of indebtedness therefor, and secure the performance of obligations by mortgage or otherwise:
- (h) Acquire, subscribe for, hold, own, pledge and otherwise dispose of and represent shares of stock, bonds and securities of any other corporation, domestic or foreign;
- (i) Purchase or acquire its own bonds, debentures or other evidences of its indebtedness or obligations;
  - (j) Make donations for charitable purposes;

- (k) Act as trustee under any trust incidental to the principal purposes of the corporation, and receive, hold, administer and expend funds and property subject to such trust;
- (I) Participate with others in any partnership, joint venture or other association, transaction or arrangement of any kind, whether or not such participation involves sharing or delegation of control with or to others;
- (m) Enter into any contracts, assume any obligations or do any other acts incidental to the conduct of corporate affairs or the attainment of corporate purposes;
- (n) Do all other acts necessary or expedient for administration of the affairs and attainment of the purposes of the corporation.

# Section D-2. Number.

The number of Directors may be changed at any time by amendment of these Bylaws by the member. There shall be not less than five nor more than eleven Directors, as determined by resolution of the member.

#### Section D-3. Vacancies.

A vacancy shall exist whenever a Director resigns, for any reason becomes unable to serve, is not re-elected as provided in Section D-4, is removed in accord with law, or is removed by the member at a meeting of the member's Board of Directors, provided that the notice of the meeting of the member's Board of Directors indicates the purpose of the meeting. Additional vacancies shall arise whenever and to the extent that the number of Directors is increased as provided in Section D-2. Any Director may be removed by the member, at any time, either with or without cause, and all vacancies in the Board of Directors shall be filled by the member.

### Section D-4. Election and Term of Office.

- (a) All Directors shall be persons whose background and experience qualify them to act in the broad public interest and contribute knowledge, skills or other expertise in formulating policy for the corporation. At least one-third of the Directors shall be public Directors who shall be representatives of enrollees under contracts issued by the corporation and of the general public.
- (b) Directors shall be elected by the member at the annual meeting of the member in 1995 and every third year thereafter for a term of office which shall end at the later of the annual meeting of the member in the third year following their election or when their successors are elected except that in any event the term of a Director shall end on December 31 of the year in which he or she attains age 70, unless the Chairman of the Board specifically requests a Director to remain on the Board for an interim transition period which may continue

for up to twelve months. Any vacancy may be filled only by the member acting through its Board of Directors or its Executive Committee. Each Director shall hold office until the end of his or her term, or until he or she shall resign, become unable to serve as a Director, or be removed in accord with Section D-3.

#### Section D-5. Enrollee Participation.

The Board of Directors shall establish a mechanism to afford enrollees covered by contracts issued by the corporation an opportunity to participate in matters of policy and operation through advisory panels, advisory referenda on major policy decisions, or other mechanisms.

#### Section D-6. Meetings.

- (a) <u>Place of Meetings</u>. Meetings shall be held at the place specified in the notice of the meeting, or if not so designated, all meetings shall be held at the principal office in Georgia referred to in Section B-2.
- (b) <u>Call of Meetings.</u> Meetings of the Board of Directors may be called at any time by the Chairman of the Board or by any two Directors.
- (c) <u>Notice</u>. Notice of meetings shall be mailed, personally delivered, or delivered by electronic transmission to each Director, at his or her usual business address. Special meetings shall be held upon at least four days' notice by first class mail or forty-eight hours' notice delivered personally or by telephone, including a voice message system or other system or technology designed to record and communicate messages, telegraph, facsimile, electronic

mail, or other electronic means. A notice, or waiver of notice, need not specify the purpose of any regular or special meeting of the Board. Notice of a meeting need not be given to any Director who signs a waiver of notice or a written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such Director.

- (d) <u>Proof of Notice.</u> A statement showing service of any notice pursuant to Section D-6(c) may be entered in the minutes of the meeting, and such entry shall be conclusive evidence that notice was duly given. All waivers, consents or approvals given in lieu of regular notice shall be entered in the minutes of the meeting.
- (e) Quorum. A majority of the Directors then in office shall constitute a quorum for the transaction of business. Directors present at a meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of Directors, if any action taken is approved by at least a majority of the required quorum for such meeting.
- (f) <u>Meetings Without Notice</u>. If all Directors are present at any meeting, or if a quorum is present and all Directors not present sign a waiver of notice of such meeting, sign a consent to the holding thereof, whether prior to or after the meeting, or approve the minutes thereof, the transactions of such meeting shall be as valid as if conducted at a meeting regularly noticed
- (g) Adjourned Meetings. A majority of the Directors present at any meeting, although less than a quorum, may adjourn the meeting from time to time, without further notice, until a quorum shall attend.
  - (h) Participation in Meetings. Members of the Board may participate in the meeting

through use of conference telephone, electronic video screen communication or other communications equipment. Participation in a meeting through use of conference telephone or electronic video screen communication or other communications equipment constitutes presence in person at that meeting as long as all members participating in the meeting can communicate with all other members concurrently, and all have means to participate in all matters.

# Section D-7. Action Without a Meeting.

Any action required or permitted to be taken by the Board of Directors may be taken without a meeting if all members of the Board individually or collectively consent in writing or by electronic transmission to such action. Such action by written consent or electronic transmission shall have the same force and effect as a unanimous vote of the Directors. Such written consent or consents delivered by electronic transmission shall be filed with the minutes of the proceedings of the Board.

#### ARTICLE E

#### <u>OFFICERS</u>

#### Section E-1. Officers.

The officers of this corporation shall be a Chairman of the Board, a Regional President, one or more Executive or Senior Vice Presidents, a Secretary, a Chief Financial Officer, a Controller, a Treasurer, and one or more Assistant Secretaries. These shall be the only officers of the corporation. The Chairman of the Board or the President of Kaiser Foundation Health Plan, Inc. may assign such other titles as may be appropriate to other individuals, including the title of Vice President, but such other individuals shall not be corporate officers.

One person may hold two or more offices, except that the same person may not be both Regional President and Secretary.

### Section E-2 Election and Term of Office.

Except for the Chairman of the Board and the Regional President, who shall be elected by the member, each officer shall be elected by the Board of Directors at the first regular Board meeting each year or at any other meeting of the Board for a term of office which shall end at the first Board meeting the following year, or for such other term as the Board of Directors may specify, or until he or she shall resign or is not re-elected as provided in this section.

# Section E-3. Subordinate Officials.

The Chairman of the Board or Regional President may appoint or delegate authority to appoint such other officials as the needs of the corporation may require, each of whom shall hold office for such period, have such authority and perform such duties as the appointing officer, pursuant to authority conferred by the Board of Directors, may from time to time determine. These officials shall not be officers of the corporation. Such officials holding the title of Vice President shall have authority to sign contracts and other documents on behalf of the corporation.

#### Section E-4. Removal and Resignation.

Any officer may be removed, at any time, either with or without cause, by the Board of Directors, except that removal of the Chairman of the Board or the Regional President shall

require the affirmative vote of the member. Except for officers chosen directly by the Board of Directors, any officer may be removed, either with or without cause, by any person authorized to appoint such officer, or by any person upon whom such power of removal may be conferred by the Board of Directors.

Any officer may resign at any time by giving written notice to the Board of Directors or to the Regional President or to the Secretary. Any such resignation shall take effect upon receipt of such notice, or at any later time specified therein; unless otherwise specified therein, a resignation shall be effective without express acceptance.

#### Section E-5. Vacancies.

A vacancy in any office because of death, resignation, removal, inability or disqualification to serve, or otherwise, shall be filled in the manner provided in the Bylaws for election or appointment to such office.

#### Section E-6. Chairman of the Board.

The Chairman of the Board shall preside at all meetings of the Board of Directors and shall have such other powers and duties as the Board of Directors shall designate or the Bylaws may provide.

# Section E-7. Regional President.

Subject to the direction of the Board of Directors, the Regional President shall have the general powers and duties of management usually vested in the office of president of a

corporation as well as such other powers and duties as the Board of Directors shall designate or as the Bylaws may provide. If there is not a Chairman of the Board of Directors in office and then acting, or if the Chairman of the Board is absent or disabled, the Regional President shall perform all of the duties of the Chairman of the Board, and when so acting shall have the powers of, and be subject to the restrictions upon, the Chairman of the Board, as prescribed in the Bylaws or by the Board of Directors.

The Regional President shall have primary responsibility for carrying out the policies and supervising and controlling the personnel, programs and activities of the corporation. The Regional President shall prepare budgets for, and otherwise report to the Board of Directors regarding, the projects and activities of the corporation and the execution of the policies adopted by the Board of Directors.

# <u>Section E-8</u> <u>Executive or Senior Vice President.</u>

Each Executive or Senior Vice President shall assist the Regional President in the performance of his or her duties. In the absence or disability of the Regional President, the Executive Vice President, if one is designated by the Board, or in the absence of such designation, the Senior Vice Presidents in order of their rank as fixed by the Board of Directors, shall perform the duties of the Regional President, and when so acting, shall have all the powers of, and be subject to all restrictions upon, the Regional President. Each Executive or Senior Vice President shall have such other powers and duties as the Board of Directors shall designate or as the Bylaws may provide.

# Section E-9. Secretary.

The Secretary shall be responsible for keeping a book of minutes at the principal office of the corporation as specified in Section B-1, or at such other place as the Board of Directors shall designate, of all meetings and all formal actions of the Board of Directors. Minutes of meetings shall reflect: the time and place of the meetings; whether they were held pursuant to notice, waiver, or consent; if they were held pursuant to notice, the notice given; the names of persons present; the business transacted, and such other matters as the Board of Directors shall designate.

The Secretary shall be responsible for giving notice of meetings as required by the Bylaws. He or she shall maintain safe custody of the seal, shall make certificates and authenticate documents reflecting actions of the corporation as may be required or desirable, and shall have such other powers and perform such other duties as the Board of Directors shall designate or as the Bylaws may provide. Subject to the supervision of the Secretary, any Assistant Secretary may perform all or any part of the duties of the Secretary.

#### Section E-10. Chief Financial Officer.

The Chief Financial Officer shall supervise banking relations, including the handling, depositing and disbursing of all funds. The Chief Financial Officer shall render to the President and to the Board of Directors, on request, an account of his or her transactions as Chief Financial Officer and of the financial condition of the corporation. The Chief Financial Officer shall have such other powers and perform such other duties as the Board of Directors shall

designate or as the Bylaws may provide. Subject to the supervision of the Chief Financial Officer, any other official may perform all or any part of the duties of the Chief Financial Officer.

#### ARTICLE F

# **COMMITTEES**

# Section F-1. Provision for Committees.

The corporation shall have an Executive Committee and such other committees as the Board of Directors may appoint to advise and assist the Board of Directors in managing the corporation's affairs.

# Section F-2. Participation in Meetings.

Committee members may participate in committee meetings through use of conference telephone, electronic video screen communication or other communications equipment.

Participation in a meeting through use of conference telephone or electronic video screen communication or other communications equipment constitutes presence in person at that meeting as long as all members participating in the meeting can communicate with all other members concurrently, and all have the means to participate in all matters. Minutes shall be kept of each meeting of any Board Committee, and shall be filed with the corporate records.

### Section F-3. Action Without a Meeting.

Any action required or permitted to be taken by a committee of the Board of Directors may be taken without a meeting if all members of the committee individually or collectively consent in writing or by electronic transmission to such action. Such action by written consent or by electronic transmission shall have the same force and effect as a unanimous vote of the committee. Such written consent or by electronic transmission shall be filed with the minutes

of the proceedings of the committee.

# Section F-4. Executive Committee.

- (a) <u>Composition.</u> The Executive Committee shall consist of three Directors, who shall be selected by the Board of Directors, and who shall continue as members of the Executive Committee at the pleasure of the Board.
- (b) <u>Authority and Duties.</u> The Executive Committee shall have authority to act for the Board of Directors between Board meetings. Unless otherwise provided by law, the Board of Directors, the Articles of Incorporation, or the Bylaws, any action taken by the Executive Committee shall have the same force and effect as though taken by a majority of Directors present at a meeting of the Board duly called and held pursuant to the Bylaws, except that the Executive Committee shall have no authority to:
  - 1. Adopt, amend or repeal Bylaws.
  - Amend or repeal any resolution of the Board which by its express terms is not so amendable or repealable.
  - Elect, appoint or remove Directors, designate committees of the Board of Directors or fill vacancies in the Board of Directors or in any such committee.
  - 4. Dissolve, merge or consolidate the corporation.
  - 5. Adopt, amend or repeal Articles of Incorporation.
  - 6. Sell, lease, pledge, transfer or exchange all or substantially all of the property of the corporation.
  - 7. Fix compensation of Directors for serving on the Board or on any

committee.

- 8. Authorize any direct or indirect transfer of money or other property or incur any indebtedness to or for the benefit of the member or the Directors or officers of the corporation or to or for the benefit of transferees in liquidation (other than creditors of the corporation).
- 9. Take any other action which the Board of Directors is not authorized to take.
- (c) <u>Conduct of Business.</u> A quorum of the Executive Committee shall consist of two Committee members. The Executive Committee shall report to the Board of Directors regarding its recommendations, actions and decisions.

#### Section F-5. Other Committees.

The Board of Directors may establish such other committees, of such composition and with such duties, authority and manner of conducting business, as the Board may from time to time deem advisable. Each such committee shall consist of two or more Directors, who shall be selected by the Board of Directors.

#### ARTICLE G

#### **MISCELLANEOUS**

### Section G-1. Inspection of Corporate Records.

The books of account, minute book and records of committee actions and proceedings shall be open to inspection upon written demand by any Director or the member at any reasonable time and for any purpose reasonably related to his, her or its interests as a Director or member. Such inspection may be made in person, or by any agent or attorney designated by the Director or the member, and shall include the right to make extracts and copies.

Demands for inspection may be presented to the Board of Directors at any meeting, or to the President or Secretary, or if such demand relates to the books of account, to the Controller. Each such demand may be granted by the officer to whom it is presented, but unless so granted, shall be referred by such officer to the Board of Directors.

#### Section G-2. Execution or Endorsement of Checks.

All checks, drafts or other orders for payment of money, and notes or other evidences of indebtedness issued in the name of or payable to the corporation, shall be signed or endorsed by such person or persons, and in such manner, as the Board of Directors shall from time to time by resolution determine.

### Section G-3. Execution of Contracts.

The Board of Directors may authorize any officer or officers and any agent or agents to

enter into any contract or execute any instrument in the name of, and on behalf of, the corporation, and such authority may be general or limited to specified instances. No officer, agent or employee shall have any power or authority to bind or obligate the corporation by any commitment, contract or engagement, or to pledge its credit or render it liable for any purpose or in any amount unless duly authorized by the Board of Directors.

#### Section G-4. Bylaws, Minutes and Membership Records.

The original or a certified copy of the Bylaws, together with all amendments thereto, and the minute book shall be kept at the principal office of the corporation referred to in Section B-1 and shall be subject to inspection as provided in Section G-1.

# Section G-5. Representation of Shares of Other Corporations

The President or any Senior Vice President, acting together with the Secretary or any Assistant Secretary of this corporation, are authorized to vote, represent and exercise on behalf of this corporation all rights incident to any and all shares of stock of any other corporation or corporations which may be owned by or stand in the name of this corporation, and such authority may be exercised by such officers in person or by any person authorized by proxy or power of attorney duly executed by such officers.

# Section G-6. Fiscal Year.

The fiscal year of this corporation shall be the calendar year.

# Section G-7. Indemnification of Directors, Officers, Employees and the Member.

The corporation shall indemnify Directors, officers, employees and the member of the corporation to the fullest extent permitted by Georgia law.

### Section G-8. Insurance.

To the extent permitted by law, this corporation shall have the power to purchase and maintain insurance on behalf of any Director, officer or employee of the corporation against any liability asserted against and incurred by such person in his or her official capacity or arising out of his or her status as such, whether or not the corporation would have the power to indemnify that person under the provisions of Section G-7.

#### Section G-9. Annual Report.

No annual report shall be required in connection with the activities of the corporation except as required by Georgia law.

#### ARTICLE H

### AMENDMENT AND EFFECT OF BYLAWS

# Section H-1. Previous Bylaws Superseded.

These amended Bylaws supersede the previous Bylaws of this corporation and all amendments thereto.

# Section H-2. Effect of Bylaws.

These Bylaws are in all respects subordinate to, and shall be controlled by, applicable provisions of the laws of the State of Georgia, other applicable laws, and the Articles of Incorporation of this corporation. Except as these Bylaws may be inconsistent with said laws and Articles, they shall regulate the conduct of the business and affairs of this corporation with respect to all matters to which they relate.

#### Section H-3. Manner of Amendment.

- (a) In Any Legal Way. These Bylaws may be amended in any manner now or hereafter provided by the applicable provisions of the laws of the State of Georgia, except as provided in Section H-3(b) of this Article.
- (b) By Directors. These Bylaws may be amended by a majority vote of the Board of Directors at any meeting, provided a quorum of the Board is present and voting, except that Articles C, D and H of these Bylaws may be amended only by the member.

STATEMENT 16B

#42097 v5 revised 11/14/06

# KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC. 58-1592076 DECEMBER 31, 2006

#### ATTACHMENT FOR:

#### FORM 990 PART VI, QUESTION 80 - RELATED AND AFFILIATED ENTITIES

KAISER FOUNDATION HEALTH PLAN, INC. AND KAISER FOUNDATION HOSPITALS, CALIFORNIA NOT-FOR PROFIT CORPORATIONS, EXEMPT FROM INCOME TAX UNDER INTERNAL REVENUE CODE SECTION 501(C)(3), HAVE A CONTROLLING OR AFFILIATED INTEREST IN THE FOLLOWING CORPORATIONS AS OF DECEMBER 31, 2006:

84-0591617 KAISER FOUNDATION HEALTH PLAN OF COLORADO \$10 58-1592076 KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC \$10 52-0954463 KAISER FOUNDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC \$10 43-0922288 KAISER FOUNDATION HEALTH PLAN OF OHIO \$10 52-0954463 COMMUNITY HEALTH PLAN OF OHIO \$10 94-3299124 KAISER HEALTH PLAN ASSET MANAGEMENT, INC \$10 94-3299124 KAISER HEALTH ALTERNATIVES \$10 94-3299123 CAMP BOWIE SERVICE CENTER \$10 93-04962562 KAISER HEALTH ALTERNATIVES \$11 94-229123 CAMP BOWIE SERVICE CENTER \$11 91-2171891 LOKAHI ASSURANCE, LTD \$11 \$12 \$12 \$11 \$11 \$12 \$11 \$11 \$11 \$11	EMPLOYER	ENTITY NAME		DIRECT & INDIRECT % CONTROLLED BY KFHP, INC
### SH-9591617 KAISER FOUNDATION HEALTH PLAN OF COLORADO ### \$1-952068 KAISER FOUNDATION HEALTH PLAN OF GORGIA, INC ### SC-954463 KAISER FOUNDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC ### SC-954463 KAISER FOUNDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC ### SC-954464 CAISER FOUNDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC ### SC-954465 CAISER FOUNDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC ### SC-954466 CAINDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC ### SC-954662 KAISER HEALTH ALTERNATIVES ### SC-94-93299123 CAMP BOWIE SERVICE CENTER ### SC-94-93299123 CAMP BOWIE SERVICE CENTER ### SC-94-93299123 CAMP BOWIE SERVICE CENTER ### SC-94-93299125 CAMP BOWIE SERVICE CENTER ### SC-94-93299125 CAMP BOWIE SERVICE CENTER ### SC-94-93-94125 CAMP BOWIE SERVICE SERVICES, INC ### SC-94-93-9425 CAINDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ENTITIES EXEMPT ### FROM FEDERAL INCOME TAX UNDER IRC SECTION 501(C)(X) ### SC-94-93-9425 CAINDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ENTITIES EXEMPT ### FROM FEDERAL INCOME TAX UNDER IRC SECTION 501(C)(X) ### SC-94-93-9425 CAINDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ### ENTITIES THAT ARE NOT EXEMPT FROM FEDERAL INCOME TAX ### SC-94-93-93-9425 CAINDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ### ENTITIES THAT ARE NOT EXEMPT FROM FEDERAL INCOME TAX ### SC-94-93-93-9425 CAINDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ### ENTITIES THAT ARE NOT EXEMPT FROM FEDERAL INCOME TAX ### SC-94-93-93-9425 CAINDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ### ENTITIES THAT ARE NOT EXEMPT FROM FEDERAL INCOME TAX ### SC-94-93-93-9425 CAINDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ### SC-94-93-93-94-93-94-93-94-93-94-94-94-94-94-94-94-94-94-94-94-94-94-				
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94-329262 KAISER PERMANENTE VENTURES 68-0444615 CARETOUCH, INC 7(2) N 91-2166347 KP ONCALL, LLC (elected to be treated as a disregarded entity for tax purposes) 7(2) N 91-2166347 KP ONCALL, LLC (elected to be treated as a disregarded entity for tax purposes) 7(2) N 91-2166347 ARCHIMEDES, INC 91-2166347 ARCHIMEDES, INC 91-216347 ARCHIMEDES, INC 91-216347 ARCHIMEDES, INC 91-20-3774729 ARCHIMEDES, INC 91-20-394985 HEALTH CARE MANAGEMENT SOLUTIONS, LLC 91-20-394585 HEALTH CARE MANAGEMENT SOLUTIONS, LLC 91-20-394-3203402 KAISER PERMANENTE INSURANCE COMPANY 91-30-30402 KAISER PERMANENTE INSURANCE COMPANY 91-30-30402 KAISER PERMANENTE INSURANCE ON PANY 91-30-304-304-304-304-304-304-304-304-304-				
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NOTE *(3)  KAISER PERMANENTE INSURANCE COMPANY IS A NON-EXEMPT LIFE, ACCIDENT AND HEALTH INSURANCE COMPANY OF WHICH 100% OF THE PREFERRED STOCK AND 50% OF THE COMMON STOCK ARE OWNED BY KAISER FOUNDATION HEALTH PLAN, INC THE REMAINING 50% OF COMMON STOCK IS OWNED BY NON-AFFILIATED PHYSICIANS PRACTICE GROUPS  NOTE *(4)  HAMI - COLORADO, LLC - THE SOLE MEMBER OF THIS LIMITED LIABILITY COMPANY IS KAISER HOSPITALS ASSET MANAGEMENT, INC  NOTE *(5)  KAISER PERMANENTE OREGON PLUS, LLC - THE SOLE MEMBER OF THIS LIMITED LIABILITY	NOTE *(1)	EXEMPT FROM INCOME TAX UNDER THE PROVISIONS OF INTERNAL REVENUE CODE SECTION 501(C)(3), SHARES A COMMON BOARD OF DIRECTORS WITH KAISER		
AND HEALTH INSURANCE COMPANY OF WHICH 100% OF THE PREFERRED STOCK AND 50% OF THE COMMON STOCK ARE OWNED BY KAISER FOUNDATION HEALTH PLAN, INC THE REMAINING 50% OF COMMON STOCK IS OWNED BY NON-AFFILIATED PHYSICIANS PRACTICE GROUPS  NOTE *(4) HAMI - COLORADO, LLC - THE SOLE MEMBER OF THIS LIMITED LIABILITY COMPANY IS KAISER HOSPITALS ASSET MANAGEMENT, INC  NOTE *(5) KAISER PERMANENTE OREGON PLUS, LLC - THE SOLE MEMBER OF THIS LIMITED LIABILITY	NOTE *(2)	THESE ENTITIES ARE SUBSIDIARIES OF KAISER FOUNDATION HOSPITALS		
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	NOTE *(4)			
	NOTE *(5)			

#### THE COMMON ADDRESS FOR ALL ENTITIES LISTED ABOVE IS:

C/O KAISER FOUNDATION HEALTH PLAN, INC PROGRAM OFFICE CONTROLLER'S DEPARTMENT - TAX ONE KAISER PLAZA, 1550 ORDWAY OAKLAND, CA 94612

# FORM 990 PART I, LINE 8.C, COLUMN (B) GAIN OR (LOSS) FROM SALES OF ASSETS OTHER THAN INVENTORY

DESCRIPTION	DATE & HOW ACQ'RD (NOTE #1)	DATE SOLD	SALES PRICE	COST/ EXPENSE OF SALE	ACCUM DEPREC	GAIN OR (LOSS)
SALE OF ASSETS:						
Medical Equipment Autos and Trucks Miscellaneous Furniture  TOTAL SALES/DISPOSAL	Various Various 09/25/05 OF FIXED ASSETS	Various Various 10/25/06	59,607 0 5,439 65,046	900,589 77,453 62,180 	877,860 77,453 62,180 	36,878 - 5,439 - 42,317
RECAP OF NET GAIN/(LOS	<u>ss)</u>					
ORIGINAL COST AND EXP	ENSE OF SALE			1,040,221		
DEPRECIATION				1,017,492		
NET COST OR OTHER BAS	SIS			22,729		
LESS GROSS SALES PRO	CEEDS			65,046		
NET GAIN/(LOSS)				42,317		

NOTE: SALES NOTED ARE ARMS-LENGTH TO UN-RELATED THIRD PARTY

NOTE #1 THE FOREGOING FIXED ASSETS AND OTHER EQUIPMENT WERE ALL ACQUIRED BY PURCHASE BY THE ORGANIZATION FOR USE IN ITS TAX-EXEMPT PURPOSE

# KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC. FORM 990 TAX YEAR 2006

58-1592076

#### STATEMENT OF FIXED ASSETS AND DEPRECIATION

# FORM 990 PART IV, LINE 57 - LAND, BUILDING AND EQUIPMENT, LESS ACCUMULATED DEPRECIATION AND AMORTIZATION; AND PART II, LINE 42, COLUMN (B) - DEPRECIATION AND AMORTIZATION EXPENSE.

	cos	ST	ACCUMULATED	DEPREC/AMORT	2006	
	BEGINNING OF YEAR	END OF YEAR	ACCUM. DEPREC.	END OF YEAR	DEP/AMORT EXPENSE	
LAND	22,706,445	24,375,244	0	0	0	
LAND IMPROVEMENTS	0	0	0	0	0	
BUILDINGS	88,640,545	91,812,530	33,681,303	37,192,061	3,386,686	
LEASEHOLD IMPROVEMENTS	9,555,961	10,295,297	4,101,518	4,914,863	812,965	
EQUIPMENT	56,991,467	62,107,350	46,772,911	48,740,647	2,930,740	
CAPITALIZED SOFTWARE	10,184,592	10,478,462	10,182,024	10,196,649	14,224	
CAPITALIZED LEASES	0	0	0	0	0	
CONSTRUCTION IN PROGRESS	4,638,923	8,5 <u>21,</u> 749	0	0	0	
DEPRECIATION SHOWN AS OTHER EQUIPMENT USE CHARGES						
TOTALS TO						
PART IV, LINE 57(A)	192,717,933	207,590,632				
PART IV, LINE 57(B)			94,737,756	101,044,220		
PART IV, LINE 57(C)	97,980,177	106,546,412				
PART II, LINE 42 COLUMN (B)					7,144,615	

KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC FEIN: 58-1592076 FORM 990, PART V-A, Line 75b 12/31/2006

# FAMILY AFFILIATIONS REPORTED

NAME	FAMILY MEMBER AFFILIATION
STEVE R ZATKIN	SPOUSE EMPLOYEE OF KFHP INC.
VICTORIA B ZATKIN	SPOUSE, SR. VP, GENERAL COUNSEL AND SECRETARY OF KFH, KFHP INC AND REGIONAL HEALTH PLANS
CAROLYN KENNY	SIBLING, PHYSICIAN NORTHWEST MEDICAL GROUP

## KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC. 58-1592076 DECEMBER 31, 2006

# STATEMENT FORM 990 PART VII RELATIONSHIP OF ACTIVITIES TO EXEMPT PURPOSE

## LINE NUMBER 93:

## 93A MEMBERS HEALTH CARE PREMIUMS

Revenue received from or on behalf of members, for prepaid health care coverage under the HMO care plans offered by Health Plan to its members. Revenue excluded under the provisions of Revenue Ruling 68-27.

## 93B SUPPLEMENTAL CHARGES / PHARMACY

Revenue received for co-payments from or on behalf of members for health care services provided under the plans referred to in 93A above. Pharmaceutical sales to members. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.

## 93C NON-PLAN AND INDUSTRIAL REVENUE

Revenue received from non-members for health care and from outside insurers for reimbursement for health care services provided to members for work-related injuries or conditions. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.

## 93D OTHER PROGRAM SERVICE REVENUE

Revenue received from or on behalf of members for health care services provided under the plans referred to in 93A above.

## 93F MEDICARE/MEDICAID PAYMENTS

Revenue received from the Social Security Administration for medical and health care services provided to Plan members covered under Part B of Medicare. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.

## KAISER FOUNDATION HEALTH PLAN GEORGIA EMPLOYEE COMPENSATION FOR FORM 990 REPORTING PURPOSES FOR TAX YEAR 2006

TOP FIVE EMPLOYEES

NAME	TITLE	HOURS see note 7	(C1) COMPENSATION PRE-2006 see notes 3 & 4	(C2) COMPENSATION 2006 see notes 3 & 4	(D1) BENEFITS 2006 see notes 3, 4 & 5	(D2) BENEFITS PAID 2007 see Notes 3, 4 & 5	(E) EXP ACCT/ OTHER ALLOW. see notes 3, 4 & 6
GORDON CHURCH*	VP	40	0	304,523	19,302	0	0
TAMMY H JONES	VP	40	17,944	224,128	63,692	74,140	0
CAROLYN M JOHNSON*	VP	40	27,621	303,638	256,937	4,131	0
ANDREW WEINTRAUB	VP	40	0	269,493	18,038	32,009	0
JOHN BLANKENSHIP*	VP	40	106,590	221,297	164,223	21,401	0

NOTES: See Statement 5 for notes applicable to the above reporting.

## KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC.

TIN: 58-1592076 DECEMBER 31, 2006

# LOBBYING ACTIVITY BY NONELECTING PUBLIC CHARITIES FORM 990, SCHEDULE A, PART VI-B

The Organization is a member of the Kaiser Permanente Medical Care Program and participated and benefited from lobbying activities conducted at the national level by Kaiser Foundation Health Plan, Inc. for the benefit of its enrolled members and for the health care industry as a whole. As an organization generally exempt from income tax under Internal Revenue Code Section 501(c)(3), Health Plan did not participate in or conduct political campaigns.

During the year this Organization may have made comments or statements concerning legislation which may affect the health care industry. Health Plan may have engaged in telephone conversations and/or written letters to various federal, state, and local officials regarding matters which affected the healthcare industry as a whole. The amount of time and money involved in the activities is detailed on lines a through h. Health Plan has not intervened in any political campaign.

Health Plan has several employees and/or may retain a professional consultant to represent Health Plan's interests in various legislative and regulatory bodies and from time-to-time to keep informed of Federal and State legislation having an impact on Health Plan's charitable activities as an exempt Health Maintenance Organization.

These individuals attempt to ensure that proposed legislation and enacted laws are compatible with the Interest of Health Plan and its members by performing the following activities:

- Collecting, analyzing and distributing within the Organization, public and private policy recommendations regarding proposed legislation and enacted laws that affect the operation of Health Plan and its ability to provide quality health and medical care services to its members in a cost effective environment.
- Providing appropriate informational materials to legislators and to their staffs that
  pertain to matters of common interest in the health care community and in the notfor-profit community.
- Also by preparing written and oral testimony, these individuals appear at legislative hearings, monitor legislative proceedings and meet with legislators and/or their staffs regarding issues pertinent to the mission of Health Plan. Those individuals appearing at such hearings and meetings for and on behalf of Health Plan often are representing the interests of common interest groups as well as the interests of the members of Health Plan.
- Other employees and officers perform services by delivering speeches at various public and private functions and in serving as faculty in healthcare related educational programs throughout the community.

## KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC.

FEIN: 58-1592076 December 31, 2006

## Schedule A, Part III, Question 2a:

Kaiser Foundation Health Plan of Georgia, Inc. (KFHP) is organized for the public benefit and provides health and medical care services for its members. KFHP and Kaiser Foundation Health Plan, Inc. (KFHP Inc.) and Kaiser Foundation Hospitals (KFH) have common Boards of Directors. Many of the officers of KFHP are also officers of KFHP, Inc. and KFH. KFHP, KFHP, Inc. and KFH are operated as separate charitable corporations. See **Statement 17** for a list of tax-exempt and non-exempt related entities.

Based on a review of KFHP records and Conflict of Interest (COI) statements for these directors, officers and key employees for 2006, KFHP did not engage in the sale, exchange, or leasing of property with any of the persons listed on Form 990, Part V.

Based on a review of the records of the affiliated taxable entities for transactions with these individuals, none of these taxable entities engaged in any sale, exchange or lease of property with KFHP individual directors or officers.

In the normal course of business in carrying out its charitable purposes, KFHP may have entered into the sale, exchange, or leasing of property with some of the related entities described in **Statement 17**. KFHP relationships with such organizations are conducted at a price which is not less than cost nor more than fair market value.

## Schedule A, Part III, Question 2b:

**Statement 15** provides a list of the directors, officers and key employee family members with whom KFHP did business or who were employed by KFHP or any KFHP affiliate. KFHP does not have trustees, creators or substantial contributors.

Based on a review of KFHP records and COI statements for these directors, officers and key employees for 2006, KFHP did not engage in the lending of money or other extension of credit with any of these persons in 2006. KFHP, Inc. has a program that provides loans to relocate executives. The program was modified in August 2002 to take into consideration the Section 402 provisions of the Sarbanes Oxley Act, limiting certain employees' eligibility for loans **Statement 15** provides information regarding officer and key employee loans made by KFHP, Inc. as disclosed in the KFHP, Inc. 2006 Form 990, Part IV and Schedule A, Part III, question 2b.

## KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC.

FEIN: 58-1592076 December 31, 2006

Based on the COI questionnaires for 2006, **Statement 26B** lists non-affiliated taxable organizations which did business with KFHP in 2006 and on which KFHP officers, directors, key employees or their families served as an officer, director, or owner. KFHP relationships with such organizations are conducted on a fair market value basis and the KFHP officer director or key employee abstained from voting on any such matter.

## Schedule A, Part III, Question 2c:

Form 990, Part V lists the officers, directors and key employees of KFHP in 2006. Based on a review of COI statements for these directors, officers and key employees for 2006, **Statement 15** provides a list of their family members with whom KFHP did business or who were employed by KFHP or any KFHP affiliate. KFHP does not have trustees, creators or substantial contributors. Any such transactions are conducted on a fair market value basis.

Based on a review of KFHP records and COI statements for these directors, officers and key employees for 2006, KFHP did not engage in the furnishing of goods, services, or facilities with any of the persons in 2006.

In the normal course of business in carrying out its charitable purposes, KFHP may have entered into the furnishing of goods, services, or facilities with some of the related taxable entities. **Statement 27** generally describes the transactions between KFHP and those entities.

Based on the COI questionnaires for 2006, **Statement 26B** lists non-affiliated taxable organizations, which did business with KFHP in 2006 and on which KFHP officers, directors, key employees or their families served as an officer, director, or owner. **Statement 26B** also provides a general summary of the transactional relationship (if any) between KFHP and such organizations. KFHP relationships with such organizations are conducted on a fair market value basis and the officer, director or key employee abstained from voting on any such transaction.

## KAISER FOUNDATION HEALTH PLAN OFGEORGIA, INC

FEIN: 58-1592076 December 31, 2006

## FORM 990, SCHEDULE A, PART III

## NON-AFFILIATED TAXABLE ORGANIZATION RELATIONSHIPS

NAME	NON-AFFILIATED TAXABLE ORG	TRANSACTIONAL RELATIONSHIP
J. NEAL PURCELL	KPMG INTL - RET	AUDIT & TAX ADVISOR AIR AMBULANCE
	OMNI FLIGHT EMORY	SERVICES
	HEALTHCARE	NONE

# TAXABLE ENTITY RELATIONSHIPS KAISER FOUNDATION HOSPITALS AND HEALTH PLAN INC.

EMPLOYER TAX ID #	ENTITY NAME		Purpose of Entity
KAISER FOUNDATION HOSPITAL SUBSIDIARIES (TAXABLE):			
94-3245176	KAISER PERMANENTE INTERNATIONAL	Txbl	An International consulting company
94-3292262	KAISER PERMANENTE VENTURES	Txbl	Inactive
68-0444615	CARETOUCH, INC.	Txbl	Retail health products (web based) enterprise. Winding up its business affairs
91-2166347	KP ONCALL, LLC	LLC	Owns & operates nurse telemedicine services call center
KAISER FOUNDATION HEALTH PLAN INC. SUBSIDIARIES (TAXABLE):			
94-3113684	KAISER PERMANENTE HEALTH ALTERNATIVES	Txbl	Provides dental plans and Point of Service medical plans in Washington state to groups/individuals
94-3259432	KAISER PROPERTIES SERVICES, INC.	Txbl	Holds a CA real estate brokerage license.
94-3203402	KAISER PERMANENTE INSURANCE COMPANY	Txbl	Insurance company offering indemnity benefit plans
03-0329760	OAK TREE ASSURANCE, LTD.	Txbi	Captive insurance company to insure workers compensation & auto insurance coverage
91-2171891	LOKAHI ASSURANCE LTD	Txbl	A captive insurance company to insure and secure reinsurance for property & casualty risks
	ORDWAY INTERNATIONAL, LTD	Txbl	A holding company to provide offshore risk management tools
	ORDWAY INDEMNITY, LTD.	Txbl	An offshore company used as a risk management tool
91-1814507	CHP COMPANIES, INC.	Txbl	Holding company, sole member of CHP CHP is an inactive health plan in New York

## 2006 COMMUNITY BENEFIT REPORT FORM 990, PART III KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC.

Kaiser Foundation Health Plan of Georgia, Inc. or "Georgia Health Plan" is a tax-exempt subsidiary health plan of Kaiser Foundation Health Plan, Inc. (KFHP) KFHP, with its five principal operating tax-exempt subsidiary health plans—Kaiser Foundation Health Plan of Colorado; Kaiser Foundation Health Plan of Georgia, Inc.; Kaiser Foundation Health Plan of the Mid-Atlantic States, Inc.; Kaiser Foundation Health Plan of Ohio—as well as Kaiser Foundation Hospitals (KFH) are all nonprofit corporations that are part of the integrated health care delivery system known as the Kaiser Permanente Medical Care Program or "Kaiser Permanente"

This report describes the structure of Kaiser Permanente and documents the National Community Benefit activities, programs and services of KFHP, its subsidiaries, and KFH, combined, as well as the specific community benefit provided in the Georgia Region.

In 2006, Kaiser Permanente served 8.6 million people in nine states: Calıfornia, Colorado, Georgia, Hawaii, Maryland, Ohio, Oregon, Virginia, Washington and the District of Columbia The program is the largest private nonprofit health care program in the United States with 126,347 full time employees, more than 13,000 physicians and 119 dentists. In the Georgia Region, Health Plan served more than 283,001 members and has 1,869 full time administrative, clerical and technical employees as well as 257 Permanente physicians.

In the Georgia Region, three separate legal organizations comprise Kaiser Permanente: Georgia Health Plan, a Georgia nonprofit corporation exempt from federal income tax under Internal Revenue Code 501(c)(3); KFH, a California nonprofit public benefit corporation exempt from federal income tax under Internal Revenue Code 501(c)(3); the Southeast Permanente Medical Group, an independent multispecialty group of physicians organized as a professional corporation.

Persons enroll in Kaiser Permanente through KFHP or one of the Health Plan subsidiaries or "Health Plan." Health Plan provides and arranges comprehensive health care services for members on a predominantly prepaid basis. Health Plan fulfills its contractual obligations to group and individual members by contracting with KFH and a Permanente Medical Group to provide the required health care services.

Members receive services from various Permanente Medical Groups in the respective Kaiser Permanente regions. The Permanente Medical Groups accept responsibility for professional care of Health Plan members and are responsible for their own physician recruitment, selection and staffing; they are legally separate entities independent from Health Plan, KFH and each other. The Permanente Medical Groups generally treat members in facilities owned, leased or contracted by Health Plan or KFH.

KFHP and KFH are separate corporations governed by identical boards of directors. KFH accepts responsibility to provide or arrange necessary hospital services and facilities for Health Plan members. In the Georgia Region, KFH contracts with community hospitals to provide hospital services to members for specialized care and other services.

Membership in KFHP and its health plan subsidiaries is available without regard to sex, race, religion, ethnic background, sexual orientation, and occupational status or income level. Health Plan members are broadly representative of the various ages, social and income groups within the areas it serves. Once enrolled, a member is free to maintain membership regardless of age, health status or employment.

## KAISER PERMANENTE'S COMMITMENT TO THE COMMUNITY

Through the Kaiser Permanente mission, the organization contributes to the health of the communities in two related ways. First, Kaiser Permanente strives for excellence in serving its 8.6 million members through market-leading performance in quality, service and affordability. By doing so, Kaiser Permanente

provides a discipline in the marketplace by demonstrating meaningful value and affordability, and generating resources to reinvest in the community's health.

Second, Kaiser Permanente directly invests in improvements to community health by working to increase access for the underserved, disseminating care improvements, altering the social determinants of health, educating healthcare workers and consumers, and informing public policy.

This latter approach, which Kaiser Permanente calls the Direct Community Benefit Investment (DCBI) is fundamental to being a nonprofit organization. It embodies the organization's commitment to improve the health of communities beyond services to Health Plan members. It is more than traditional corporate citizenship or corporate philanthropy. It is an intentional, planned, budgeted, measurable, accountable creation for better health in our communities. It is done in collaboration with, not in isolation from, the community. DCBI serves to fulfill Kaiser Permanente's social purpose, justify its tax-exempt status, and differentiate it from other health care organizations.

This tradition of community benefit dates from the earliest days of the Program, when charitable care to non-employees, and later, nonmembers, was initiated. That heritage has continued through the years in Kaiser Permanente's early participation in publicly financed programs such as Medicaid and Medicare, establishment of residency training and medical research programs, and later, in the development of the Educational Theatre, Safety Net Partnerships, Community Health Initiatives and Charitable Coverage Programs.

In 2001, the Board reaffirmed DCBI as a national program and set the following four goals:

- Address critical questions in American health care that the Program's history, culture and competencies position it uniquely to examine.
- Build the reputation of Kaiser Permanente for its leadership in helping to solve major health challenges.
- Create a program that engages the creativity and spirit of the people of Kaiser Permanente at all levels
- Meet the requirements placed on KFH, KFHP, and its subsidiary health plans as tax-exempt organizations that return value to the communities served beyond the provision of health care to members.

The Board directed that this new DCBI program be guided by a national strategy, with continued local flexibility and implementation. The program is supported by national and regional funding pools, and built on the organization's integrated healthcare system. Community benefit investments are concentrated in four areas:

- Vulnerable Populations Address the financing and delivery problems of populations that are vulnerable due to socioeconomic status, illness, ethnicity, age, or other disabling factors.
- Evidence-based Medicine Develop and communicate the evidence base to determine what form of
  medical care works, for which patients and populations, under what circumstances, at what cost and
  in which delivery settings.
- Education Evaluate and demonstrate educational models for the health professions in integrated
  care systems and for health care consumers in managing their own health and obtaining health care
  services.
- Public Policy Develop and disseminate public policy information that reflects the interests of the nation as a whole.

The Board elaborated that at least 75% of total community benefit funding will be directed to program priorities within the four focus areas and the remaining 25% of funding will be directed by local regions to respond to local community benefit needs and opportunities that may or may not be within the four key focus areas.

As part of the new approach, the Board approved the formation of a National Community Benefit Governance Council, and established a standing Community Benefit Committee of the Board of Directors to oversee the new program. The Board also designated a national executive of KFHP and KFH to lead Kaiser Permanente's Community Benefit Program as a full-time assignment. Raymond J. Baxter, PhD is the Senior Vice President for Community Benefit, reporting to the CEO and Chairman of the Board.

## COMMUNITY BENEFIT PROVIDED BY KAISER FOUNDATION HEALTH PLAN, INC.

KFHP provides comprehensive health care services on a prepaid basis through an integrated health care delivery system, available to the community as a whole. Because the Health Plan is a nonprofit organization, revenues that exceed the cost of operations and provision of care are reinvested in the program to improve facilities and service, increase benefits, fulfill our charitable mission and provide affordable rates rather than to pay dividends to stockholders.

KFHP provides care that emphasizes prevention, minimizes medical indigence and contributes to quality of life in the communities we serve. To serve the community by providing affordable, comprehensive health care and support in its social mission, KFHP is organized and operated as a fully integrated delivery system.

- Integrated Services and Facilities KFHP has organized and integrated the professional and physical resources required to provide comprehensive health care. In hospital-based Kaiser Permanente regions, this care primarily occurs at major medical centers, as well as at nearby outpatient medical offices owned by KFH and at medical office buildings owned or leased by KFHP. Our members typically have all the services and professional care they require available in one place, which facilitates a coordinated approach to care. Equipment and supporting personnel are shared and high-technology services such as neurosurgery, open-heart surgery, and cancer treatment are also centralized to facilitate development and transfer of best clinical practices among all Permanente providers.
- Group Practice Contracting Permanente Medical Groups are organized into large multi-specialty group practices that take responsibility for providing comprehensive care to a defined population in facilities owned or leased by KFH or KFHP. The income that Permanente Medical Groups and their physicians receive is in consideration of their professional medical and related services. The amounts paid to the Permanente Medical Groups are negotiated annually. By altering the direct relationship between service performed and income received, KFHP removes incentives to perform unneeded services, and encourages use of the most appropriate medical care. Group practice enhances quality and appropriateness of care for members and for the community by facilitating development and sharing of "best clinical practices" throughout the community and across the nation.
- Prepayment Generally, KFHP pays the Permanente Medical Groups a per member payment on a budgeted, prepaid basis that does not vary with the amount of service provided. Permanente Medical Group physicians are generally not compensated on a fee-for-service.
- Benefit Plans KFHP offers a variety of coverage options for unlimited hospital days, physician visits, preventive services, immunizations, well-baby care and prenatal care. In order to maximize affordability and encourage people at different income levels to purchase coverage, KFHP offers a variety of cost-sharing options. Comprehensive, prepaid coverage with differing levels of premium and cost sharing minimizes financial barriers to care, promoting early consultation, detection and treatment of disease. KFHP actively encourages members to maintain their health through regular preventive self-care.

- No Pre-existing Condition Exclusions Pre-existing condition exclusions allow carriers to exclude from coverage care for a condition that existed before enrollment with the carrier KFHP imposes no pre-existing condition exclusions for group members and thereby provides substantial protection for new members who are ill at time of enrollment. KFHP offered health benefits coverage in all its markets without any pre-existing condition exclusions for many years prior to recently enacted federal and state statutes prohibiting pre-existing condition exclusions in certain markets. By ensuring that all our enrollees are covered for all their medical needs, we reduce the amount of uncompensated care, promote the health of our members, and prevent medical indigence.
- Participation in Medicare KFHP has participated in Medicare since it was first implemented in 1965.
   KFHP and its subsidiaries enrolled approximately 893,400 Medicare beneficiaries, providing Medicare Part A and Part B services, plus additional drug, optical and inpatient coverage.
- Participation in Medicaid KFHP began enrolling Medicaid beneficiaries in the mid-1960s. Currently, KFHP and certain of its subsidiaries provide care to more than 148,400 Medicaid managed-care members and in addition serve a large number of Medicare and Medicaid patients on a fee-for-service basis. KFHP also participates in the State Child Health Insurance Program (SCHIP) and served an additional 112,360 children in 2006.

#### THE COMMUNITY BENEFIT PROGRAM IN THE GEORGIA REGION

In 2006, Kaiser Permanente spent approximately \$807 million or approximately 2.3% of revenue to support the Community Benefit Program. In Georgia, the Health Plan spent approximately \$5 million in community benefit activities. A breakdown of the 2006 DCBI dollars attributable to KFHP and KFH nationally is described in Attachment A; dollars attributable to the Georgia Health Plan are in Attachment B

The following identifies many of the signature community benefit programs and services funded by Georgia Health Plan according to the national focus areas.

## **VULNERABLE POPULATIONS**

In 2006, the Georgia Health Plan spent approximately \$3.4 million to address the financing and delivery of health care for populations vulnerable due to socio-economic status, illness, ethnicity, age or other factors in 2006

## **MEDICAL CARE SERVICES**

The Georgia Health Plan provides medical care services for vulnerable populations in several ways.

## Charitable Care (Medical Financial Assistance and Charitable Coverage Programs)

In the Georgia Region, Health Plan provides charity care to low-income vulnerable populations through the Medical Financial Assistance and Charitable Coverage Program. In 2006, the Georgia Health Plan spent approximately \$2.6 million on under- and uninsured residents.

## Medical Financial Assistance Program

The Georgia Health Plan's *Medical Financial Assistance Program* provides temporary financial assistance and/or medically necessary services, medications or supplies to patients with a demonstrated financial need Patients must receive health care services at a Kaiser Permanente facility and/or from a Kaiser Permanente provider. In 2006, this program assisted 438 patients.

In addition, the Georgia Health Plan provided charitable care to 14 babies through collaboration with a community-based organization, My House. My House is a transitional living facility for infants born with special needs.

## Charitable Coverage Program

The Kaiser Permanente Bridge Program enrolls and subsidizes for up to two years, 95% of the premium for income-eligible individuals who do not have access to any other form of health insurance. This program partners with community agencies to identify eligible clients whose income

falls at or below 250% of the federal income guidelines. By year-end 2006, the Georgia Health Plan had 526 individuals in the Kaiser Permanente Bridge Program, and provided more than 4,800 primary and specialty outpatient visits; 5,446 prescriptions; and 4,662 laboratory services

## **Grants and Donations for Medical Care Services**

The donated nearly \$103,000 to support the delivery of medical care services by community providers. Following are examples of contributions made in 2006.

- continued to support Aid Atlanta, the area's largest AIDS' organization through a \$50,000 donation to support general operations, and specifically for the development of the Aid Atlanta Youth Education web component – the Ask Us Program, <a href="www.askusteens.org">www.askusteens.org</a>. In 2006, the site drew more than 201,000 website hits and served approximately 48,000 students.
- Georgia Partnership for Caring Foundation (GPC) helps to meet the medical care needs of 7,713 families annually. Many of the clients have family income below the poverty level, are more likely to be between the ages of 45-65 years of age and have chronic conditions such as diabetes or hypertension.
   made a \$20,000 contribution to support the GPC organization.
- was awarded \$20,000 to support their pharmacy fund which assists patients with their co-pays and out of pocket costs for medications. The Health Plan's contribution also helped the Grady Health System to draw down additional funding from the federal government.

## COMMUNITY-BASED SERVICES FOR VULNERABLE POPULATIONS

The Georgia Health Plan spent approximately \$472,000 to provide programs to nonmembers who live and work in the communities served by Kaiser Permanente Georgia. The following are examples of community-based programs funded in 2006.

## Youth and Other Employment Programs

The Georgia Health Plan spent \$17,268 to support three INROADS interns in 2006. The INROADS program is aimed at improving education and job skills or providing employment opportunities for targeted populations. INROADS is an organization focused on developing minority college students for leadership roles in corporations and in the community. Student interns typically work two to five summers with the organization with the goal of permanent placement upon graduation from college.

## **Grants and Donations for Community-Based Programs**

The Georgia Health Plan contributed \$454,499 to 58 nonprofit community organizations to support a variety of other programs and services for vulnerable populations. The following are examples of programs and services funded in 2006:

• The final Ounce of Prevention grant awards were made to the Atlanta Women's Foundation, the Boys & Girls Club of America and the YMCA of Metro Atlanta for their physical activity and nutrition programs targeted at youth and adults. The YMCA of Metro Atlanta's "COACH APPROACH" was designed to specifically address physical activity and nutrition for obese adults. The goal of the "COACH APPROACH" program is to change behavior and reduce the number of individuals who drop out or suffer relapses from regular exercise and healthy eating. The data shows that feelings of self worth can predict whether both Caucasian and African American women will be successful in a weight loss program. Caucasian women must perceive changes in how they view their body rather quickly in order to stay motivated to lose weight. African American women are motivated when they see improvements in their ability to become more active. These finding can inform how weight loss programs can be designed to be more culturally sensitive. The Atlanta Women's Foundation used their grant from the Georgia Health Plan and the Women's Sports Foundation to support the GoGirlGo initiative. Through the GoGirlGo program, 15 smaller nonprofits were funded to increase the number of girls participating in sports related activities. As a result, over 2,000 girls participated in new sports programs.

#### **EVIDENCE-BASED MEDICINE**

For more than 40 years, Kaiser Permanente researchers have leveraged modest grants financed through the community benefit budget into major discoveries that have served the community, influenced national policy, and informed medical practice throughout the nation and the world. A description of some of the Georgia Health Plan research efforts are described below:

## Clinical and Health Services Research

The Georgia Health Plan Research Department partners with research programs at Emory University, Morehouse School of Medicine, Centers for Disease Control and Prevention (CDC) and Harvard Medical School Examples of studies conducted in 2006 include

- Study: Impact of Health Promotion Programs on MCO Family Health
  Rollins School of Public Health at Emory University and Georgia Health Plan Research
  Department collaborated on a study funded by the CDC aimed on evaluating the effects of
  primary care, practice, worksite, and family climate on improved employee health behaviors
  through exposure to three alternative sources of health promotion services 1) work-site wellness
  programs, 2) health education classes, and 3) primary care practices. Results of a recent survey
  on adult managed care enrollees employed by large public and private employers in the Atlanta
  area were presented at The HMO Research Network Annual Conference attended by public
  domain researchers from the largest managed care organizations, academic centers and
  government agencies in the United States. The conclusions from the survey indicate
  neighborhoods with infrastructure supportive of exercise, particularly walking and related activities
  appear to reduce physical inactivity. Community health might be improved from partnerships of
  managed care organizations with neighborhood and social organizations to increase the
  availability of facilities and social programs that promote healthy behaviors.
- Study: Risk of Incident Renal Dialysis in a Managed Care Population
  This retrospective observational study conducted in collaboration with Kaiser Foundation Health
  Plan of Ohio examined the effect of change in blood pressure among adult patients with chronic
  kidney disease. The study showed that, compared to patients whose blood pressure did not
  change over the two year period, patients whose blood pressure increased had a higher risk of
  starting renal dialysis treatment and patients whose blood pressure dropped had a lower risk of
  starting dialysis treatment no matter what the baseline blood pressure value was The results
  suggest that programs both in the clinical setting and in the community to help patients better
  control their blood pressure could be a beneficial strategy for averting new dialysis cases. The
  patients were representative of many urban areas in the United States. The results have been
  published in the American Journal of Kidney Disease, volume 48, No. 2, August 2006 and
  disseminated to interested parties in managed care.
- Study Targeting Inflammation using Salsalate for Type 2 Diabetes (TINSAL-T2D)

  This trial is funded by the National Institutes of Health in collaboration with Joslin Diabetes Center of Harvard Medical School. The purpose of this clinical trial is to see how safe, effective, and tolerable the use of a medication called Salsalate is to lower blood sugars in persons with type 2 diabetes. While Salsalate has been used extensively in the treatment of arthritis or other pain disorders, it has not been given to people specifically with type 2 diabetes to improve blood sugars. This trial provides an opportunity to test whether Salsalate an easy to ingest aspirin product, given at an optimal dose, improves glucose levels and decreases levels of inflammation factors in the body. Diabetes Mellitus is a large public health problem worldwide.

#### **EDUCATION**

The Georgia Health Plan spent \$950,856 on programs to educate consumers and health care professionals during 2006. A description of these community benefit contributions follows.

#### **CONSUMERS**

The Georgia Health Plan spent approximately \$716,000 on community wellness and health education programs for consumers in Georgia.

## **Community Health Education and Prevention Programs**

The Georgia Health Plan provides a variety of health education classes, events and programs to both members and the general public. During 2006, the Health Education Department organized 13 health education programs which were open to the general public. The following provides examples of these community activities:

- Diabetes Alert Day -The goal of the campaign was to raise awareness about diabetes through education and screening. All 13 Kaiser Permanente facilities in Georgia participated and provided screening and education reaching many community residents.
- TV Turn-off Week The Georgia Health Plan participated in the 2006 TV-Turn Off Week. Community outreach included 12 schools, 22 Boys & Girls Clubs and 20 YMCA's located in metro Atlanta area.

## **Educational Theatre Programs (ETP)**

The Georgia Health Plan spent \$412,576 to produce a variety of free, award-winning health education plays for youth and adults. Kaiser Permanente's Educational Theatre Programs offers a unique series of dynamic theatre programs with compelling health messages to reach children, teens and adults. These national award-winning plays promote individual responsibility for one's health, instill positive attitudes about healthy lifestyle choices and demonstrate the benefits of positive action. Topics addressed in the performances range from AIDS awareness and stress management to grief counseling and health and wellness messages, related to nutrition and asthma education. All programs are offered free of charge as a community benefit of Kaiser Permanente. In 2006, the program reached over 43,000 children in 140 schools.

#### **Grants and Donations for Consumer Education**

The Georgia Health Plan contributed \$274,300 in community benefit funds to support 10 nonprofit organizations providing consumer health education programs and services. The following provides examples of some of the programs supported in 2006.

- Georgia Health Plan has been the presenting sponsor for March of Dimes WalkAmerica for six years. In addition, the Georgia Region employees and clinicians helped to raised \$68,310, placing the employees of the Health Plan among the top 10 contributors to the March of Dimes in the state of Georgia. Approximately 281 employees and clinicians participated in the walk
- Georgia Health Plan has supported Susan G. Komen Race for the Cure continuously for several years. The \$10,000 donation was given to support breast cancer research and screenings. In addition, 75 employees and clinicians participated in the 2006 race.
- A \$14,400 grant was awarded to Kennesaw State University's (KSU) Education Department. The
  purpose was to teach KSU elementary education students the adolescent weight management
  curriculum "Operation Zero" developed by a Kaiser Permanente physician, Luke Beno, MD Dr
  Beno and KSU professor Cherry Steffin, PhD worked with the students to create the "Kids Know"
  curriculum for children ages 3-5 years old. Using the principles of Operation Zero, the "Kids Know"
  program offers physical activity and nutrition concepts that young children can understand and
  retain.

## **HEALTH CARE PROFESSIONALS**

In 2006, the Georgia Health Plan spent \$235,158 to support the education and training of health care professionals. The following provides a description of the efforts undertaken to alleviate health care workforce shortages in the community.

## **Pharmacy Interns**

The Pharmacy Intern Program helps students gain experience in a managed care setting Training components of the Georgia Health Plan program include: management and improvement of medication use through evidence-based patient-centered therapy with interdisciplinary teams, medication and practice-related education, population-based care and formulary management. In 2006, two interns participated in the program.

#### Grants and Donations for the Education of Health Care Professionals

• In 2006, Georgia Health Plan completed its final \$100,000 pledge to local Schools of Nursing for nursing scholarships. The goal of this effort is to increase the number of registered nurses in the community. Each participating school, Kennesaw State University, Clayton State College and University, Georgia Perimeter College, and Georgia State University received \$25,000. As a result thirty-two scholarships were awarded in 2006. In addition, a \$25,000 pharmacy school scholarship was established at the Mercer University School of Pharmacy.

## **PUBLIC POLICY**

During 2006, the Georgia Health Plan assisted various organizations in developing and disseminating information on health policy issues that reflect the interests of the residents of Georgia. For example, a representative from the Georgia Health Plan participated in efforts of the Philanthropic Collaborative for a Healthy Georgia to understand and address issues associated with childhood overweight and obesity

## **Grants and Donations for Public Policy**

- The Georgia Health Plan spent \$74,000 to continue as an advocate for sensible health policy
  through its support of the Georgia State University Health Policy Center, Healthy Mothers Healthy
  Babies and the Georgia Breast Cancer Coalition. Through our support of these organizations the
  Health Plan has been able to help advocates reach close to 400 elected officials, community and
  business leaders.
- A \$25,000 grant was given to the Atlanta Regional Health Forum (ARHF) for operational and
  programmatic support. The ARHF is a nonprofit organization composed of business and health
  care leaders involved in improving health policy and access to quality of care in Georgia. A
  Georgia Health Plan representative was involved with ARHF's work to increase access to health
  care coverage for small employers.

## **OTHER COMMUNITY BENEFITS**

The Georgia Health Plan spent approximately \$29,000 on other community benefits beyond the national areas of focus.

## ATTACHMENT A

## 2006 NATIONAL DIRECT COMMUNITY BENEFIT INVESTMENT PROGRAM

The following charts summarize 2006 Community Benefit investments nationally for KFHP and for KFH. The investments in the community reflected in the charts are unaudited.

CB PRIORITY AREAS	NATIONAL HEALTH PLAN TOTAL	NATIONAL HOSPITAL TOTAL	NATIONAL CB TOTAL
VULNERABLE POPULATIONS			
Medical Care Services	\$404,001,035	\$256,776,183	\$660,777,217
Community-Based Programs	2,250,523	15,552,601	17,803,124
Other Vulnerable Populations	5,892,479	10,261,422	16,153,901
Subtotal:	412,144,036	282,590,206	694,734,242
EVIDENCE-BASED MEDICINE			
Research	1,650,394	15,443,415	17,093,809
Medical Libraries	80,121	3,783,359	3,863,480
Other	318,633	1,607,585	1,926,218
Subtotal <sup>.</sup>	2,049,148	20,834,359	22,883,507
EDUCATION			
Consumer	3,651,037	10,036,963	13,688,000
Health Professionals	3,956,700	61,229,431	65,186,131
Subtotal:	7,607,737	71,266,394	78,874,131
PUBLIC POLICY			
Public Policy Grants/Expenses	1,331,511	843,305	2,174,816
Subtotal.	1,331,511	843,305	2,174,816
OTHER COMMUNITY BENEFITS			
Other CB Grants/Expenses	932,649	6,398,001	7,330,650
Community Giving	398,308	189,352	587,660
Subtotal:	1,330,957	6,587,353	7,918,310
TOTAL	\$424,463,389	\$382,121,617	\$806,585,006

## ATTACHMENT B

## DIRECT COMMUNITY BENEFIT INVESTMENT PROGRAM 2006 GEORGIA REGIONAL COMMUNITY BENEFIT FINANCIALS

The following chart summarizes 2006 community benefit investments by the Georgia Health Plan. The investments in the community reflected in the chart are unaudited.

CB PRIORITY AREAS	REGIONAL HEALTH PLAN TOTAL	REGIONAL KFH TOTAL	REGIONAL CB TOTAL
VULNERABLE POPULATIONS			
Medical Care Services	\$2,679,470,	\$0	\$2,679,470,
Community-based Programs	471,767	0	471,767
Other Vulnerable Populations	254,814	0	254,814
Subtotal:	3,406,051	0	3,406,051
EVIDENCE-BASED MEDICINE			
Research	439,735	0	439,735
Subtotal <sup>-</sup>	439,735	0	439,735
EDUCATION			
Consumers	715,698	0	715,698
Health Professionals	235,158	0	235,158
Subtotal:	950,856	0	950,856
PUBLIC POLICY			
Public Policy Grants/Expenses	74,000	0	74,000
Subtotal:	74,000	0	74,000
OTHER COMMUNITY BENEFITS			
Other CB Grants/Expenses	25,784	0	29,784
Community Giving Campaign	3,501	0	3,501
Subtotal:	29,784	0	29,784
TOTAL	\$4,899,927	\$0	\$4,899,927