


Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)

Part II

Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.			(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a	Grants paid from donor advised funds (attach Schedule) (cash \$ ⁰ _____ noncash \$ ⁰ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	22a				
22b	Other grants and allocations (attach schedule)  (cash \$412,780_____ noncash \$ ⁰ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	22b	412,780	412,780		
23	Specific assistance to individuals (attach schedule)	23				
24	Benefits paid to or for members (attach schedule)	24				
25a	Compensation of current officers, directors, key employees etc. Listed in Part V-A (attach schedule)	25a				
b	Compensation of former officers, directors, key employees etc. listed in Part V-B (attach schedule)	25b				
c	Compensation and other distributions not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)	25c				
26	Salaries and wages of employees not included on lines 25a, b and c	26	277,414,242	277,414,242		
27	Pension plan contributions not included on lines 25a, b and c	27	27,575,590	27,575,590		
28	Employee benefits not included on lines 25a - 27	28	63,900,821	63,900,821		
29	Payroll taxes	29	19,416,551	19,416,551		
30	Professional fundraising fees	30				
31	Accounting fees	31	968,535	968,535		
32	Legal fees	32	136,659	136,659		
33	Supplies	33	181,124,111	151,587,628	29,536,483	
34	Telephone	34	476,872	476,872		
35	Postage and shipping	35	3,648,005	3,648,005		
36	Occupancy	36	10,238,361	10,238,361		
37	Equipment rental and maintenance	37	4,983,540	4,983,540		
38	Printing and publications	38	4,025,561	4,025,561		
39	Travel	39	2,141,944	2,141,944		
40	Conferences, conventions, and meetings	40	696,874	696,874		
41	Interest	41	1,272,097	1,272,097		
42	Depreciation, depletion, etc. (attach schedule)	42	30,232,349	30,232,349		
43	Other expenses not covered above (itemize)					
a	See Additional Data Table	43a				
b		43b				
c		43c				
d		43d				
e		43e				
f		43f				
g		43g				
44	Total functional expenses. Add lines 22a through 43g (Organizations completing columns (B)-(D), carry these totals to lines 13-15)	44	1,880,025,489	1,739,723,489	140,302,000	0

Joint Costs. Check ☐ if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$⁰_____, (ii) the amount allocated to Program services \$⁰_____, (iii) the amount allocated to Management and general \$0_____, and (iv) the amount allocated to Fundraising \$0_____




Part III



Statement of Program Service Accomplishments (See the instructions.)


Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ▶ THE PRIMARY EXEMPT PURPOSE OF KAISER FOUNDATION HEALTH PLAN OF COLORADO (HEALTH PLAN), A COLORADO NOT-FOR-PROFIT CORPORATION ORGANIZED FOR THE PUBLIC BENEFIT AND GENERALLY EXEMPT FROM INCOME TAX UNDER INTERNAL REVENUE CODE SECTION 501(C)(3), AND COMPARABLE STATE STATUTE, IS TO PROVIDE A PROGRAM OF HEALTHCARE AND MEDICAL SERVICES AS A PREPAID DIRECT CARE GROUP PRACTICE HEALTH MAINTENANCE ORGANIZATION. HEALTH PLAN IS A SUBSIDIARY OF KAISER FOUNDATION HEALTH PLAN, INC. AN ORGANIZATION ALSO EXEMPT FROM TAX UNDER INTERNAL REVENUE CODE SECTION 501 (C)(3). HEALTH PLAN CONTRACTED WITH KAISER FOUNDATION HOSPITALS (HOSPITALS) AND COLORADO PERMANENTE MEDICAL GROUP PC (MEDICAL GROUP) TO PROVIDE OR ARRANGE FOR HOSPITAL AND MEDICAL SERVICES FOR ITS MEMBERS. HOSPITAL IN TURN CONTRACTS WITH COMMUNITY HOSPITALS TO PROVIDE SUCH HOSPITAL BASED MEDICAL CARE WHERE HOSPITALS DOES NOT OWN OR OPERATE FACILITIES. CONTRACT PAYMENTS TO COMMUNITY HOSPITALS AND MEDICAL GROUP REPRESENT A SUBSTANTIAL PORTION OF THE EX		Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others.)
All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)		
a SEE STATEMENT 4		
(Grants and allocations \$ 412,780)	If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	1,739,723,489
b		
(Grants and allocations \$)	If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	
c		
(Grants and allocations \$)	If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	
d		
(Grants and allocations \$)	If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	
e Other program services (attach schedule)		
(Grants and allocations \$)	If this amount includes foreign grants, check here ▶ <input type="checkbox"/>	
f Total of Program Service Expenses (should equal line 44, column (B), Program services)		1,739,723,489

Part IV Balance Sheets (See the instructions.)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.			(A) Beginning of year		(B) End of year		
Assets	45	Cash—non-interest-bearing		5,016,556	45	6,131,374	
	46	Savings and temporary cash investments		167,520,798	46	175,270,622	
	47a	Accounts receivable	47a	77,588,288			
	b	Less allowance for doubtful accounts	47b	20,680,018	42,164,143	47c	56,908,270
	48a	Pledges receivable	48a				
	b	Less allowance for doubtful accounts	48b			48c	
	49	Grants receivable				49	
	50a	Receivables from current and former officers, directors, trustees, and key employees (attach schedule)		7,500	50a		0
	b	Receivables from other disqualified persons (as defined under section 4958(c)(3)(B) (attach schedule)		7,500	50b		
	51a	Other notes and loans receivable (attach schedule)	51a				
	b	Less allowance for doubtful accounts	51b			51c	
	52	Inventories for sale or use		23,172,558	52		24,894,801
	53	Prepaid expenses and deferred charges		5,382,888	53		4,724,971
	54a	Investments—publicly-traded securities <input checked="" type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV		1,070,607	54a		1,073,464
b	Investments—other securities (attach schedule) <input type="checkbox"/> Cost <input type="checkbox"/> FMV			54b			
55a	Investments—land, buildings, and equipment basis	55a					
b	Less accumulated depreciation (attach schedule)	55b			55c		
56	Investments—other (attach schedule)				56		
57a	Land, buildings, and equipment basis	57a	559,163,113				
b	Less accumulated depreciation (attach schedule)	57b	256,804,908	297,536,135	57c	302,358,205	
58	Other assets, including program-related investments (describe <input checked="" type="checkbox"/> _____)		227,089,403	58		296,890,597	
59	Total assets (must equal line 74) Add lines 45 through 58		768,960,588	59		868,252,304	
Liabilities	60	Accounts payable and accrued expenses		148,503,584	60	145,477,330	
	61	Grants payable			61		
	62	Deferred revenue		16,683,105	62	16,445,739	
	63	Loans from officers, directors, trustees, and key employees (attach schedule)			63		
	64a	Tax-exempt bond liabilities (attach schedule)			64a		
	b	Mortgages and other notes payable (attach schedule)			64b		
	65	Other liabilities (describe <input checked="" type="checkbox"/> _____)		84,993,311	65		202,812,842
	66	Total liabilities Add lines 60 through 65		250,180,000	66		364,735,911
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74						
	67	Unrestricted			67		
	68	Temporarily restricted			68		
	69	Permanently restricted			69		
	Organizations that do not follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 70 through 74						
	70	Capital stock, trust principal, or current funds		1,110	70		1,110
	71	Paid-in or capital surplus, or land, building, and equipment fund			71		
	72	Retained earnings, endowment, accumulated income, or other funds		518,779,478	72		503,515,283
	73	Total net assets or fund balances Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)		518,780,588	73		503,516,393
74	Total liabilities and net assets / fund balances Add lines 66 and 73		768,960,588	74		868,252,304	

Part IV-A Reconciliation of Revenue per Audited Financial Statements With Revenue per Return (See the instructions.)				
a	Total revenue, gains, and other support per audited financial statements	a	1,940,155,694	
b	Amounts included on line a but not on Part I, line 12			
1	Net unrealized gains on investments	b1		
2	Donated services and use of facilities	b2		
3	Recoveries of prior year grants	b3		
4	Other (specify) 	b4	-8,943,275	
	Add lines b1 through b4	b	-8,943,275	
c	Subtract line b from line a	c	1,949,098,969	
d	Amounts included on Part I, line 12, but not on line a			
1	Investment expenses not included on Part I, line 6b	d1		
2	Other (specify) 	d2	-1,101,311	
	Add lines d1 and d2	d	-8,943,275	
e	Total revenue (Part I, line 12) Add lines c and d	e	1,947,997,658	

Part IV-B Reconciliation of Expenses per Audited Financial Statements With Expenses per Return				
a	Total expenses and losses per audited financial statements	a	1,872,183,525	
b	Amounts included on line a but not on Part I, line 17			
1	Donated services and use of facilities	b1		
2	Prior year adjustments reported on Part I, line 20	b2		
3	Losses reported on Part I, line 20	b3		
4	Other (specify) 	b4	7,239,823	
	Add lines b1 through b4	b	7,239,823	
c	Subtract line b from line a	c	1,864,943,702	
d	Amounts included on Part I, line 17, but not on line a :			
1	Investment expenses not included on Part I, line 6b	d1		
2	Other (specify) _____	d2	15,081,787	
	Add lines d1 and d2	d	15,081,787	
e	Total expenses (Part I, line 17) Add lines c and d	e	1,880,025,489	

Part V-A Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)				
(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
SEE STATEMENT 13 ONE KAISER PLAZA SUITE 1550L OAKLAND, CA 94612	SEE STATMENT 0	0		

Part V-A		Current Officers, Directors, Trustees, and Key Employees <i>(continued)</i>		Yes	No
75a	Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings	12			
b	Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s) .	75b	Yes		
c	Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of "related organization" If "Yes," attach a statement that includes the information described in the instructions	75c	Yes		
d	Does the organization have a written conflict of interest policy?	75d	Yes		

Part V-B

Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

(A) Name and address	(B) Loans and Advances	(C) Compensation (If not paid enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Expense account and other allowances

Part VI		Other Information <i>(See the instructions.)</i>		Yes	No
76	Did the organization make a change in its activities or methods of conducting activities? If "Yes," attach a detailed statement of each change	76			No
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes	77	Yes		
78a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a	Yes		
b	If "Yes," has it filed a tax return on Form 990-T for this year?	78b	Yes		
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79			No
80a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc , to any other exempt or nonexempt organization?	80a	Yes		
b	If "Yes," enter the name of the organization SEE ATTACHED STATEMENT 22 _____ and check whether it is <input checked="" type="checkbox"/> exempt or <input type="checkbox"/> nonexempt				
81a	Enter direct or indirect political expenditures (See line 81 instructions) 81a 0	81a			
b	Did the organization file Form 1120-POL for this year?	81b			No

Part VI

Other Information (continued)

Yes

No

82a

Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?

82a

No

b

If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)

82b

83a

Did the organization comply with the public inspection requirements for returns and exemption applications?

83a

Yes

b

Did the organization comply with the disclosure requirements relating to quid pro quo contributions?

83b

Yes

84a

Did the organization solicit any contributions or gifts that were not tax deductible?

84a

No

b

If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

84b

85

501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?

85a

b

Did the organization make only in-house lobbying expenditures of \$2,000 or less?

85b

If "Yes," was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed the prior year.

c

Dues assessments, and similar amounts from members

85c

d

Section 162(e) lobbying and political expenditures

85d

e

Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices

85e

f

Taxable amount of lobbying and political expenditures (line 85d less 85e)

85f

g

Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?

85g

h

If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?

85h

86

501(c)(7) orgs. Enter a Initiation fees and capital contributions included on line 12

86a

0

b

Gross receipts, included on line 12, for public use of club facilities

86b

0

87

501(c)(12) orgs. Enter a Gross income from members or shareholders

87a

0

b

Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)

87b

0

88a

At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX.

88a

No

b

At any time during the year, did the organization directly or indirectly own a controlled entity within the meaning of section 512(b)(13)? If yes, complete Part XI.

88b

No

89a

501(c)(3) organizations. Enter Amount of tax imposed on the organization during the year under section 4911, 0, section 4912, 0, section 4955, 0.

b

501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction.

89b

No

c

Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958.

0

d

Enter Amount of tax on line 89c, above, reimbursed by the organization.

e

All organizations. At any time during the tax year was the organization a party to a prohibited tax shelter transaction?

89e

No

f

All organizations. Did the organization acquire direct or indirect interest in any applicable insurance contract?

89f

No

g

For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?

89g

No

90a

List the states with which a copy of this return is filed. CO

b

Number of employees employed in the pay period that includes March 12, 2006. (See instructions.)

90b

4,653

91a

The books are in care of NATIONAL DIRECTOR OF TAX. Telephone no. (510) 271-6385.

ONE KAISER PLAZA 15TH FLOOR.

Located at OAKLAND, CA. ZIP + 4 94612.

b

At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?

91b

No

If "Yes," enter the name of the foreign country.

See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.

Form 990 (2006)

Part VI Other Information <i>(continued)</i>		Yes	No
c At any time during the calendar year, did the organization maintain an office outside of the United States?		91c	No
If "Yes," enter the name of the foreign country ▶ _____			
92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 —Check here		☐	
and enter the amount of tax-exempt interest received or accrued during the tax year ▶		92	

Part VII

Analysis of Income-Producing Activities *(See the instructions.)*

Note: Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
		(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93	Program service revenue					
a	MEMBERS HEALTH DUE					1,293,671,435
b	SUPPL CHARGE/PHARM	621400	150,239			116,391,869
c	NON-PLAN & INDUSTR	621400	3,521,522			7,703,345
d	OTHER PROGRAM SERV					11,150,155
e						
f	Medicare/Medicaid payments					501,627,583
g	Fees and contracts from government agencies					
94	Membership dues and assessments					
95	Interest on savings and temporary cash investments			14	7,278,516	
96	Dividends and interest from securities					
97	Net rental income or (loss) from real estate					
a	debt-financed property					
b	non debt-financed property			16	92,266	
98	Net rental income or (loss) from personal property					
99	Other investment income					
100	Gain or (loss) from sales of assets other than inventory			18	-1,955,542	
101	Net income or (loss) from special events					
102	Gross profit or (loss) from sales of inventory					
103	Other revenue a INT INC-AFFILIATE			14	956,021	
b						
c						
d						
e						
104	Subtotal (add columns (B), (D), and (E))		3,671,761		6,371,261	1,930,544,387
105	Total (add line 104, columns (B), (D), and (E))					1,940,587,409

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

Part VIII

Relationship of Activities to the Accomplishment of Exempt Purposes *(See the instructions.)*

Line No. ▼	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
93	SEE STATEMENT

Part IX

Information Regarding Taxable Subsidiaries and Disregarded Entities *(See the instructions.)*

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
	%			
	%			
	%			
	%			

Part X

Information Regarding Transfers Associated with Personal Benefit Contracts *(See the instructions.)*

(a)	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☑ No
(b)	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	☐ Yes ☑ No
NOTE: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).		

Part XI

Information Regarding Transfers To and From Controlled Entities

Complete only if the organization is a controlling organization as defined in section 512(b)(13)

106	Did the reporting organization make any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity	Yes	No	
			No	
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
Totals				

107	Did the reporting organization receive any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity	Yes	No	
			No	
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
Totals				

108	Did the organization have a binding written contract in effect on August 17, 2006 covering the interests, rents, royalties and annuities described in question 107 above?	Yes	No

Please Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer

2007-11-07


Date

DEBORAH STOKES VP, CONTROLLER, CAO

Type or print name and title

Paid Preparer's Use Only	Preparer's signature	Date	Check if self-employed	Preparer's SSN or PTIN (See Gen Inst W)
	Firm's name (or yours if self-employed), address, and ZIP + 4			EIN
	55 SECOND STREET			Phone no
SAN FRANCISCO, CA 94105				

SCHEDULE A
(Form 990 or 990EZ)



Department of the Treasury
Internal Revenue Service

Name of the organization
KAISER FOUNDATION HEALTH PLAN OF COLORADO

Organization Exempt Under Section 501(c)(3)
(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust
Supplementary Information—(See separate instructions.)
▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2006

Employer identification number

84-0591617

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 2 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
SEE STATEMENT 22 1 KAISER PLAZA OAKLAND,CA 94612	SEE STATEMENT 22 40 0	0	0	0
Total number of other employees paid over \$50,000 ▶	2,125			

Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
COLORADO PERMANENTE MEDICAL GROUP 10350 E DAKOTA AVE DENVER,CO 80231	MEDICAL SERVICES	310,141,777
HCA HEALTHONE LLC 4900 S MONACO ST SUITE 380 DENVER,CO 80237		
SAINT JOSEPH HOSPITAL 1835 FRANKLIN STREET DENVER,CO 80218	MEDICAL SERVICES	223,215,550
MEMORIAL HOSPITAL - CO SPGS PO BOX 460 COLORADO SPRINGS,CO 80901	MEDICAL SERVICES	36,080,285
THE CHILDRENS HOSPITAL ASSOCIATION DEPT 1611 DENVER,CO 80291	MEDICAL SERVICES	24,949,835
Total number of others receiving over \$50,000 for professional services ▶	412	

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
MEDIMPACT HEALTHCARE SYSTEMS 10680 TREENA STREET 5TH FLOOR SAN DIEGO,CA 92131	CLAIMS PROCESSING	26,827,497
ARAMARK MANAGEMENT SERVICES 1101 MARKET STREET PHILADELPHIA,PA 19107		
PRECYSE SOLUTIONS LLC - NE 1275 DRUMMERS LANE SUITE 200 WAYNE,PA 19087	HEALTH MANAGEMENT	2,255,918
DELOITTE CONSULTING LLP 555 SEVENTEENTH STREET SUITE 3600 DENVER,CO 802023942	HEALTH CARE SOLUTION	1,336,085
MARTIN CONKLIN PC 101 UNIVERSITY BLVD SUITE 440 DENVER,CO 80206	LEGAL SERVICES	1,033,844
Total number of other contractors receiving over \$50,000 for other services ▶		133

Part III Statements About Activities (See page 2 of the instructions.)

Yes No

1	During the year, has the organization attempted to influence national, state, or local legislation, include any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶\$ 91,449 (Must equal amounts on line 38, Part VI-A, or line 1 of Part VI-B)	1	Yes	
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) 📎			
a	Sale, exchange, or leasing property?	2a	Yes	
b	Lending of money or other extension of credit?	2b	Yes	
c	Furnishing of goods, services, or facilities?	2c	Yes	
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	Yes	
e	Transfer of any part of its income or assets?	2e		No
3a	Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments)	3a		No
b	Did the organization have a section 403(b) annuity plan for its employees?	3b	Yes	
c	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment , historic land areas or structures? If "Yes" attach a detailed statement	3c		No
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		No
4a	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g	4a		No
b	Did the organization make any taxable distributions under section 4966?	4b		No
c	Did the organization make a distribution to a donor, donor advisor, or related person?	4c		No
d	Enter the total number of donor advised funds owned at the end of the tax year ▶			
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ▶			
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ▶0			
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year ▶0			

Part IV Reason for Non-Private Foundation Status (See pages 4 through 7 of the instructions.)

I certify that the organization is not a private foundation because it is (Please check only **ONE** applicable box)

- 5

☐

A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)
- 6

☐

A school Section 170(b)(1)(A)(ii) (Also complete Part V)
- 7

☐

A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)
- 8

☐

A federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)
- 9

☐

A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) Enter the hospital's name, city, and state ▶
- 10

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit Section 170(b)(1)(A)(iv) (Also complete the **Support Schedule** in Part IV-A)
- 11a

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)
- 11b

☐

A community trust Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)
- 12

☒

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc , functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the **Support Schedule** in Part IV-A)
- 13

☐

An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3) Check the box that describes the type of supporting organization
- ☐ Type I

☐ Type II

☐ Type III - Functionally Integrated

☐ Type III - Other

Provide the following information about the supported organizations. (see page 7 of the instructions.)					
(a) Name(s) of supported organization(s)	(b) Employer identification number	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support?
			Yes	No	
Total ▶					

- 14

☐

An organization organized and operated to test for public safety Section 509(a)(4) (See page 7 of the instructions)

Part IV-A Support Schedule

(Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting.

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2004	(c) 2003	(d) 2002	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants See line 28)	5,902,901	5,471,548	2,028,595	1,589,437	14,992,481
16 Membership fees received					0
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc , purpose	1,687,119,405	1,498,815,650	1,371,561,711	1,218,432,787	5,775,929,553
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	5,178,667	7,140,417	6,169,396	9,439,948	27,928,428
19 Net income from unrelated business activities not included in line 18					0
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					0
21 The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge					0
22 Other income Attach a schedule Do not include gain or (loss) from sale of capital assets					0
23 Total of lines 15 through 22	1,698,200,973	1,511,427,615	1,379,759,702	1,229,462,172	5,818,850,462
24 Line 23 minus line 17	11,081,568	12,611,965	8,197,991	11,029,385	42,920,909
25 Enter 1% of line 23	16,982,010	15,114,276	13,797,597	12,294,622	
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24				26a	
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a Do not file this list with your return. Enter the total of all these excess amounts				26b	
c Total support for section 509(a)(1) test Enter line 24, column (e)				26c	
d Add Amounts from column (e) for lines 18 19 22 26b				26d	
e Public support (line 26c minus line 26d total)				26e	
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))				26f	
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person " Do not file this list with your return. Enter the sum of such amounts for each year (2005) 0(2004) 0(2003) 0(2002) 0					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11b, as well as individuals) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year (2005) 0(2004) 0(2003) 0(2002) 0					
c Add Amounts from column (e) for lines 15 14,992,481 16 0 17 5,775,929,553 20 0 21 0				27c	5,790,922,034
d Add Line 27a total 0 and line 27b total 0				27d	0
e Public support (line 27c total minus line 27d total)				27e	5,790,922,034
f Total support for section 509(a)(2) test Enter amount from line 23, column (e)	27f	5,818,850,462			
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))				27g	99 52 %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))				27h	0 48 %
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant Do not file this list with your return. Do not include these grants in line 15					


Part V Private School Questionnaire (See page 7 of the instructions.)


(To be completed ONLY by schools that checked the box on line 6 in Part IV)

29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		Yes	No
		29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?			
		30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement)			
		31		
32	Does the organization maintain the following			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
b	Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory basis?	32b		
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
33	Does the organization discriminate by race in any way with respect to			
a	Students' rights or privileges?	33a		
b	Admissions policies?	33b		
c	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
e	Educational policies?	33e		
f	Use of facilities?	33f		
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h		
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
34a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
b	Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement	34b		
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation	35		

Part VI-A

Lobbying Expenditures by Electing Public Charities (See page 10 of the instructions.)
(To be completed ONLY by an eligible organization that filed Form 5768)


Check  **a** ☐ if the organization belongs to an affiliated group

Check  **b** ☐ if you checked "a" and "limited control" provisions apply

Limits on Lobbying Expenditures		(a) Affiliated group totals	(b) To be completed for all electing organizations
(The term "expenditures" means amounts paid or incurred)			
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38	Total lobbying expenditures (add lines 36 and 37)	38	
39	Other exempt purpose expenditures	39	
40	Total exempt purpose expenditures (add lines 38 and 39)	40	
41	Lobbying nontaxable amount Enter the amount from the following table— <div><div>If the amount on line 40 is—</div><div>The lobbying nontaxable amount is—</div><div>Not over \$500,00020% of the amount on line 40</div><div>Over \$500,000 but not over \$1,000,000\$100,000 plus 15% of the excess over \$500,000</div><div>Over \$1,000,000 but not over \$1,500,000\$175,000 plus 10% of the excess over \$1,000,000</div><div>Over \$1,500,000 but not over \$17,000,000\$225,000 plus 5% of the excess over \$1,500,000</div><div>Over \$17,000,000\$1,000,000</div></div>	41	
42	Grassroots nontaxable amount (enter 25% of line 41)	42	
43	Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36	43	0
44	Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38	44	0
Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.			

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below
See the instructions for lines 45 through 50 on page 13 of the instructions)

	Lobbying Expenditures During 4-Year Averaging Period				
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
45 Lobbying nontaxable amount					
46 Lobbying ceiling amount (150% of line 45(e))					
47 Total lobbying expenditures					
48 Grassroots nontaxable amount					
49 Grassroots ceiling amount (150% of line 48(e))					
50 Grassroots lobbying expenditures					

Part VI-B

Lobbying Activity by Nonelecting Public Charities
(For reporting only by organizations that did not complete Part VI-A) (See page 13 of the instructions.) 

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	Yes	No	Amount
a Volunteers		No	
b Paid staff or management (Include compensation in expenses reported on lines c through h.)	Yes		
c Media advertisements		No	
d Mailings to members, legislators, or the public	Yes		2,087
e Publications, or published or broadcast statements		No	
f Grants to other organizations for lobbying purposes	Yes		35,088
g Direct contact with legislators, their staffs, government officials, or a legislative body	Yes		52,187
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means	Yes		2,087
i Total lobbying expenditures (Add lines c through h.)			91,449
If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities			

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 13 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

a Transfers from the reporting organization to a noncharitable exempt organization of

- (i) Cash
 - (ii) Other assets
- Other transactions
- (i) Sales or exchanges of assets with a noncharitable exempt organization
 - (ii) Purchases of assets from a noncharitable exempt organization
 - (iii) Rental of facilities, equipment, or other assets
 - (iv) Reimbursement arrangements
 - (v) Loans or loan guarantees
 - (vi) Performance of services or membership or fundraising solicitations

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.

	Yes	No
51a(i)		No
a(ii)		No
b(i)		No
b(ii)		No
b(iii)		No
b(iv)		No
b(v)		No
b(vi)		No
c		No

[illegible]

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

▶ ☐ **Yes** ☒ **No**

b If "Yes," complete the following schedule

[illegible]

Form

4797

Sales of Business Property

(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

► Attach to your tax return. ► See separate instructions.

OMB No 1545-0184

2006

Attachment Sequence No 27

Department of the Treasury
Internal Revenue Service (99)

Name(s) shown on return
KAISER FOUNDATION HEALTH PLAN OF COLORADO

Identifying number
84-0591617

1

Enter the gross proceeds from sales or exchanges reported to you for 2006 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20 (see instructions) .

1

Part I

Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft—Most Property Held More Than 1 Year (see instructions)

(a) Description of property	(b) Date acquired (mo , day, yr)	(c) Date sold (mo , day, yr)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or other basis, plus improvements and expense of sale	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
2 STATEMENT 25			2,125		1,101,311	-1,099,186

3

Gain, if any, from Form 4684, line 42

4

Section 1231 gain from installment sales from Form 6252, line 26 or 37

5

Section 1231 gain or (loss) from like-kind exchanges from Form 8824

6

Gain, if any, from line 32, from other than casualty or theft

7

Combine lines 2 through 6 Enter the gain or (loss) here and on the appropriate line as follows

Partnerships (except electing large partnerships) and S corporations. Report the gain or (loss) following the instructions for Form 1065, Schedule K, line 10, or Form 1120S, Schedule K, line 9 Skip lines 8, 9, 11, and 12 below

Individuals, partners, S corporation shareholders, and all others. If line 7 is zero or a loss, enter the amount from line 7 on line 11 below and skip lines 8 and 9 If line 7 is a gain and you did not have any prior year section 1231 losses, or they were recaptured in an earlier year, enter the gain from line 7 as a long-term capital gain on the Schedule D filed with your return and skip lines 8, 9, 11, and 12 below

8

Nonrecaptured net section 1231 losses from prior years (see instructions)

9

Subtract line 8 from line 7 If zero or less, enter -0- If line 9 is zero, enter the gain from line 7 on line 12 below If line 9 is more than zero, enter the amount from line 8 on line 12 below and enter the gain from line 9 as a long-term capital gain on the Schedule D filed with your return (see instructions)

3

4

5

6

7

-1,099,186

8

9

Part II

Ordinary Gains and Losses (see instructions)

10

Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less)

11

Loss, if any, from line 7

12

Gain, if any, from line 7, or amount from line 8, if applicable

13

Gain, if any, from line 31

14

Net gain or (loss) from Form 4684, lines 34 and 41a

15

Ordinary gain from installment sales from Form 6252, line 25 or 36

16

Ordinary gain or (loss) from like-kind exchanges from Form 8824

17

Combine lines 10 through 16

18

For all except individual returns, enter the amount from line 17 on the appropriate line of your return and skip lines a and b below For individual returns, complete lines a and b below

a

If the loss on line 11 includes a loss from Form 4684, line 38, column (b)(ii), enter that part of the loss here Enter the part of the loss from income-producing property on Schedule A (Form 1040), line 27, and the part of the loss from property used as an employee on Schedule A (Form 1040), line 22 Identify as from "Form 4797, line 18a " See instructions

b

Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a Enter here and on Form 1040, line 14

11

(1,099,186)

12

13

14

15

16

17

-1,099,186

18a

18b

Part III

Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255
(see instructions)

19	(a) Description of section 1245, 1250, 1252, 1254, or 1255 property	(b) Date acquired (mo , day, yr)	(c) Date sold (mo , day, yr)
A			
B			
C			
D			

These columns relate to the properties on lines 19A through 19D		Property A	Property B	Property C	Property D
20	Gross sales price (Note: See line 1 before completing)	20			
21	Cost or other basis plus expense of sale	21			
22	Depreciation (or depletion) allowed or allowable	22			
23	Adjusted basis Subtract line 22 from line 21	23			
24	Total gain Subtract line 23 from line 20	24			
25	If section 1245 property:				
a	Depreciation allowed or allowable from line 22	25a			
b	Enter the smaller of line 24 or 25a	25b			
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291				
a	Additional depreciation after 1975 (see instructions)	26a			
b	Applicable percentage multiplied by the smaller of line 24 or line 26a (see instructions)	26b			
c	Subtract line 26a from line 24 If residential rental property or line 24 is not more than line 26a, skip lines 26d and 26e	26c			
d	Additional depreciation after 1969 and before 1976	26d			
e	Enter the smaller of line 26c or 26d	26e			
f	Sections 291 amount (corporations only)	26f			
g	Add lines 26b, 26e, and 26f	26g			
27	If section 1252 property: Skip this section if you did not dispose of farmland or if this form is being completed for a partnership (other than an electing large partnership)				
a	Soil, water, and land clearing expenses	27a			
b	Line 27a multiplied by applicable percentage (see instructions)	27b			
c	Enter the smaller of line 24 or 27b	27c			
28	If section 1254 property:				
a	Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs (see instructions)	28a			
b	Enter the smaller of line 24 or 28a	28b			
29	If section 1255 property:				
a	Applicable percentage of payments excluded from income under section 126 (see instructions)	29a			
b	Enter the smaller of line 24 or 29a (see instructions)	29b			

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30.			
30	Total gains for all properties Add property columns A through D, line 24	30	
31	Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b Enter here and on line 13 .	31	
32	Subtract line 31 from line 30 Enter the portion from casualty or theft on Form 4684, line 36 Enter the portion from other than casualty or theft on Form 4797, line 6	32	

Part IV

Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less
(see instructions)

		(a) Section 179	(b) Section 280F(b)(2)
33	Section 179 expense deduction or depreciation allowable in prior years	33	
34	Recomputed depreciation (see instructions)	34	
35	Recapture amount Subtract line 34 from line 33 See the instructions for where to report	35	

TY 2006 Cash Grants Paid Schedule

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Class of Activity	Recipient's name	Address	Amount	Relationship
	SEE ATTACHED STATEMENT			

TY 2006 Gain/Loss from Sale of Public Securities Schedule**Name:** KAISER FOUNDATION HEALTH PLAN OF COLORADO**EIN:** 84-0591617**Gross Sales Price:** 117,614,036**Basis:** 118,470,392**Sales Expenses:****Total (net):** -856,356

TY 2006 Other Assets Schedule

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Description	Beginning of Year Amount	End of Year Amount
DUE FROM KAISER FDN HOSPITALS	202,665,000	283,695,309
INTANGIBLE PENSION ASSETS	8,788,747	0
OTHER LONG TERM ASSETS	15,635,656	13,195,288

TY 2006 Other Changes in Net Assets Schedule

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Description	Amount
UNREALIZED GAIN ON INVESTMENT	1,643,000
ADOPTION OF FASB STMT NO 158	84,879,364

TY 2006 Other Expenses Included Schedule

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Description	Amount
ASSETS - RECLASS	1,101,311
INTER-ENTITY REVENUE - RECLASS	6,138,512

**TY 2006 Other Expenses
Not Included Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Description	Amount
BAD DEBT EXPENSE-RECLASS	15,081,787

TY 2006 Other Liabilities Schedule**Name:** KAISER FOUNDATION HEALTH PLAN OF COLORADO**EIN:** 84-0591617

Description	Beginning of Year Amount	End of Year Amount
RESERVE FOR SELF-INSURED RISKS	3,167,485	3,832,525
RESERVE FOR PROP/PROF LIAB	10,072,762	12,230,771
RESERVE FOR WORKERS COMP RISKS	2,576,909	3,602,791
POST RETIREMENT LIABILITIES	60,950,462	173,086,649
OTHER LIABILITIES	8,225,693	10,060,106

**TY 2006 Other Receivables
from Officers Schedule****Name:** KAISER FOUNDATION HEALTH PLAN OF COLORADO**EIN:** 84-0591617**Travel Advance to Officers:**

Item No.	1
Borrower's Name	LEONID TOKAR
Borrower's Title	
Original Amount of Loan	37500
Balance Due	0
Date of Note	2001-08
Maturity Date	2006-08
Repayment Terms	ANNUAL PAYMENTS OF PRINCIPAL & INTEREST
Interest Rate	5.12
Security Provided by Borrower	SECURED BY DEED OF TRUST
Purpose of Loan	EMPLOYEE RELOCATION
Description of Lender Consideration	
Consideration FMV	

TY 2006 Other Revenues Included Schedule

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Description	Amount
BAD DEBT EXPENSE-RECLASS	-15,081,787
INTER-ENTITY REVENUE - RECLASS	6,138,512

**TY 2006 Other Revenues
Not Included Schedule**

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Description	Amount
ASSETS - RECLASS	-1,101,311

TY 2006 Non Electing Public Charities Statement

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Statement:

TY 2006 Self Dealing Statement

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Line Number	Explanation
2a	SEE STATEMENT

Line Number	Explanation
2b	SEE STATEMENT

Line Number	Explanation
2c	SEE STATEMENT

Line Number	Explanation
2d	FORM 990, PART V

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2006 Supplemental Support Schedule

Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

EIN: 84-0591617

Year	Gifts, Grants and Contributions Received	Membership Fees Received	Gross Receipts From Admissions, Etc.	Gross Investment Income And Post 1975UBI	Net UBI Pre 1975	Tax Revenues Levied For Organization's Benefit	Value Of Services, Facilities Furnished By Government	Other Income	Total
2005	5,902,901		1,687,119,405	5,178,667					1,698,200,973
2004	5,471,548		1,498,815,650	7,140,417					1,511,427,615
2003	2,028,595		1,371,561,711	6,169,396					1,379,759,702
2002	1,589,437		1,218,432,787	9,439,948					1,229,462,172

• If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only Part II and check this box. ☒ **X**

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

• If you are filing for an **Automatic 3-Month Extension**, complete only Part I (on page 1)

Part II Additional (not automatic) 3-Month Extension of Time. You must file original and one copy.

Type or print File by the extended due date for filing the return. See instructions	Name of Exempt Organization KAISER FOUNDATION HEALTH PLAN OF COLORADO	Employer identification number 84-0591617
	Number, street, and room or suite no. If a P O box, see instructions ONE KAISER PLAZA, SUITE 1550L	For IRS use only
	City, town or post office, state, and ZIP code. For a foreign address, see instructions OAKLAND, CA 94612	

Check type of return to be filed (File a separate application for each return)

<input checked="" type="checkbox"/> Form 990	<input type="checkbox"/> Form 990-PF	<input type="checkbox"/> Form 1041-A	<input type="checkbox"/> Form 6069
<input type="checkbox"/> Form 990-BL	<input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust)	<input type="checkbox"/> Form 4720	<input type="checkbox"/> Form 8870
<input type="checkbox"/> Form 990-EZ	<input type="checkbox"/> Form 990-T (trust other than above)	<input type="checkbox"/> Form 5227	

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

• The books are in the care of **NATIONAL DIRECTOR OF TAX**

Telephone No **510 271-6385** FAX No **510 271-2611**

• If the organization does not have an office or place of business in the United States, check this box. ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for

- 4 I request an additional 3-month extension of time until **11/15, 20 07**
- 5 For calendar year **2006**, or other tax year beginning _____, 20____, and ending _____, 20____
- 6 If this tax year is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period
- 7 State in detail why you need the extension **THIS ENTITY IS A MEMBER OF A VERTICALLY INTEGRATED MANAGED HEALTH CARE DELIVERY PROGRAM AND REQUESTS ADDITIONAL TIME TO VERIFY THAT EACH MEMBER'S TAX RETURN DATA IS COMPLETE.**

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	8a \$
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868	8b \$
c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	8c \$

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature **Deborah Steiner** Title **VP, CONTROLLER, CAO** Date **8-6-07**

Notice to Applicant. (To Be Completed by the IRS)

- ☐ We have approved this application. Please attach this form to the organization's return.
- ☐ We have not approved this application. However, we have granted a 10-day grace period from the later of the date shown below or the due date of the organization's return (including any prior extensions). This grace period is considered to be a valid extension of time for elections otherwise required to be made on a timely return. Please attach this form to the organization's return.
- ☐ We have not approved this application. After considering the reasons stated in item 7, we cannot grant your request for an extension of time to file. We are not granting a 10-day grace period.
- ☐ We cannot consider this application because it was filed after the extended due date of the return for which an extension was requested.
- ☐ Other _____

By _____

Director

Date

Alternate Mailing Address. Enter the address if you want the copy of this application for an additional 3-month extension returned to an address different than the one entered above.

Type or print	Name
	Number and street (include suite, room, or apt. no.) or a P O box number
	City or town, province or state, and country (including postal or ZIP code)

KAISER FOUNDATION HEALTH PLAN OF COLORADO
84-0591617
12/31/2006

84-0591617

STATEMENT FORM 990 PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE/ HOURS* WEEKLY	(C1) COMPENSATION PRE 2006	(C2) COMPENSATION 2006	(D1) BENEFIT 2006	(D2) BENEFIT PAID 2007	(E) EXP ACCT/ OTHER ALLOW.
see note 2	*see note 7	See Notes 3 & 4	See Notes 3 & 4	See Notes 3, 4 & 5	See Notes 3, 4 & 5	See Notes 3, 4 & 6
DIRECTORS:						
George C Halvorson	Director & Chairman	0	0	0	0	0
Daniel P Garcia	Director	0	0	0	0	0
Judith A Johansen	Director from April 2006	5	0	0	0	0
Chrstine K Cassel	Director	5	0	0	0	0
Thomas W Chapman	Director	8	0	0	0	0
William R Graber	Director	6	0	0	0	0
J Eugene Grigsby III	Director	5	0	0	0	0
Kim J Kaiser	Director	6	0	0	0	0
J Neal Purcell	Director	5	0	0	0	0
Philip A Marneau	Director	2	0	0	0	0
Edward Pei	Director from April 2006	8	0	0	0	0
Cynthia Telles	Director	7	0	0	0	0
Sandra Thompkins	Director	5	0	0	0	0
Jenny Ming	Director from December 2006	5	0	0	0	0
OFFICERS AND KEY EMPLOYEES:						
Donna Lynne	Regional President-Colorado	40	0	0	0	0
Kathryn Lancaster	Senior Vice President	40	0	0	0	0
Arthur M Southam, MD	Senior Vice President	40	0	0	0	0
Steven R Zarkin	Senior Vice President	40	0	0	0	0
Chrstine Malcolm	Senior Vice President from March 2006	40	0	0	0	0
Thomas R Meier	Vice President/Treasurer	40	0	0	0	0
Deborah Stokes	Vice President/Controller	40	0	0	0	0
Mitchell Cohen	Assistant Secretary	40	0	0	0	0
Victoria B Zarkin	Assistant Secretary	40	0	0	0	0
Jennifer Gardner	Assistant Secretary	40	0	0	0	0

KAISER FOUNDATION HEALTH PLAN OF COLORADO
84-0591617
12/31/2006

84-0591617

STATEMENT FORM 990 PART V, LINE 75 - LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	(C1) COMPENSATION PRE 2006	(C2) COMPENSATION 2006	(D1) BENEFIT 2006	(D2) BENEFIT PAID 2007	(E) EXP ACCT/ OTHER ALLOW.
see note 2	See Notes 3 & 4	See Notes 3 & 4	See Notes 3, 4 & 5	See Notes 3, 4 & 5	See Notes 3, 4 & 6
George C Halvorson	0	2,656,950	1,698,387	2,530,000	0
Daniel P Garcia	105,348	556,890	271,849	435,409	0
Judith A Johansen	0	134,701	0	0	0
Christine K Cassel	0	170,000	0	0	0
Thomas W Chapman	0	203,259	0	0	0
William R. Graber	0	193,032	0	0	0
J. Eugene Grigsby III	0	191,002	0	0	3,240
Kim J. Kaiser	0	190,500	0	0	0
J. Neal Purcell	0	220,943	0	0	0
Philip A. Marineau	0	144,532	0	0	0
Edward Pei	0	136,000	0	0	0
Cynthia Telles	0	182,109	0	0	0
Sandra Thompson	0	115,425	0	0	0
Jenny Ming	0	3,036	0	0	0
Donna Lynne	0	577,355	212,584	205,347	0
Kathryn Lancaster	181,081	835,249	223,860	600,279	0
Arthur M Southam, MD	1,146,160	1,193,155	330,131	968,555	0
Steven R Zatzkin	609,081	780,787	547,768	595,664	0
Christine Malcolm	0	476,250	260,746	247,320	0
Thomas R Meier	229,630	337,939	118,013	211,978	0
Deborah Stokes	74,678	385,377	107,626	219,492	0
Mitchell Cohen	0	221,692	42,198	63,937	0
Victoria B Zatzkin	3,768	209,383	67,343	70,718	0
Jennifer Gardner	0	76,694	21,440	5,774	0

NOTES for current and future compensation, benefits and other reimbursements.

Note #1 - This Organization is one of the corporate entities listed on Part VI, Line 80 "Related and Controlled Entities" which is included as a part of this return. This Organization is a participating member of a vertically integrated direct service prepaid health care program.

Note #2 - The Officers and Directors can be contacted in care of:

Kaiser Foundation Health Plan, Inc.
Program Office Controller's Department
One Kaiser Plaza, Suite 15L Ordway
Oakland, CA 94612

Note #3 - The executive compensation program for Kaiser Foundation Health Plan, Inc. and Subsidiaries and Kaiser Foundation Hospitals and Subsidiaries (KFHP/H) is designed to recruit, retain and motivate qualified senior management personnel. Senior management personnel have a significant impact on the strategic and policy direction and results of the organization. Therefore, the executive compensation program is, to a significant degree, performance-based. The compensation program is reviewed annually by an independent committee of the Board of Directors of KFHP/H, which evaluates and approves all programs and payments to executives.

Base pay for executive positions is established at a level comparable to the relevant market. In addition, other components of the compensation program bear 'at-risk' features designed to focus on strategically important performance goals and to assist in attracting and retaining top performers. The executive compensation program is targeted at the median of the comparable external market in which the organization competes for executive leadership. The compensation program focuses on objectives in the areas of quality of member care and service, financial soundness, and the community and social mission of the organization.

Note #4 - Compensation, benefit plan contributions and reimbursement for certain expenses (collectively referred to as "compensation") of Directors, Officers and Key Employees are paid by Kaiser Foundation Health Plan, Inc. (Health Plan) as common paymaster and disbursement agent for the participating member organizations of KFHP/H. Certain Directors, Officers and/or Key Employees perform services for several of the KFHP/H member organizations.

Some of the amounts shown as Compensation were actually earned in years prior to 2006. This compensation is effectively reported in Part V twice – once in the year deferred and again in the year paid. However, the compensation is only paid once. The disclosure rules mandate that significant amounts of compensation are double-counted in both 2005 and 2006. For instance, column C1 includes distributions from retirement, savings, and deferred compensation plans that were earned in prior years, and column D2 includes incentive payments scheduled for 2007 for performance goals achieved in 2006.

Note #5 – The Organization offers various benefit plans, both qualified and non-qualified. Among the benefits offered to the officers listed on Form 990, Part V-A line 75 c are a qualified Defined Benefit Plan (Plan A), a qualified Defined Contribution Plan (Plan B), a Section 403(b) Tax Sheltered Annuity Plan (TSA), a Section 457(b) Deferred Compensation Plan (CAP), and health and welfare benefit plans. Included in Benefits reported for this purpose are the value of the annual contributions to Plan B, TSA, CAP and certain health and welfare benefit plans. Estimates for 2006 accruals for future benefits under Plan A are included in column D1.

For other benefit plans available to executives which provide future benefits earned during 2006 (where the specific amounts are available and determinable by the time this tax report is filed), the amount is included in the Benefits column D1 reported in this return. Amounts determinable at year-end under termination of employment arrangements calling for future payments in a subsequent year are included in the D1 Benefit Plans column for this purpose. Individuals noted with (*) may have amounts included by reason of termination of employment and from benefit plan accounts that were previously earned.

Certain officers, directors and key employees are eligible for post-retirement medical and life insurance benefits if they meet certain eligibility requirements. Payments are not made to these post-retirement benefit plans on behalf of individuals until retirement, and thus, payments to these plans are not reported on Part V, column D. However, when the retiree benefits are actually paid, they are reported on Part V-B of the Form 990.

Note #6 - The amounts reported as Expense Account/ Other Allowance include amounts for reimbursement of expenses. Under IRS rules, ordinary and necessary business expenditures such as travel, transportation, lodging, meals, business meetings and conferences are not included here. These items are reimbursed on an accountable plan basis, consistent with policies and procedures based on prudent fiduciary responsibilities and standards. The policies under which these individuals account to the payer meet the substantiation requirements of Internal Revenue Code Section 274. This reporting includes taxable moving and relocation reimbursements and allowances.

Note #7 – The average weekly time spent on the organization's affairs during 2006 is reported based on individual records for Directors Kaiser, Chapman, Graber, Telles, Johansen, Marineau and Pei; for the other directors the time is estimated to be five hours. Actual time spent by Board member may vary based on different responsibilities during the year. Key employees, who work full-time, may work in excess of the standard 40-hour work week.

Kaiser Foundation Health Plan, Inc., Kaiser Foundation Hospitals, Kaiser Foundation Health Plan of the Northwest, Kaiser Foundation Health Plan of Colorado, and Kaiser Foundation Health Plan of Ohio have the same Directors. The hours reported for outside Directors for Part V represent the total average weekly time spent by each Director on all of these organizations' affairs during 2006.

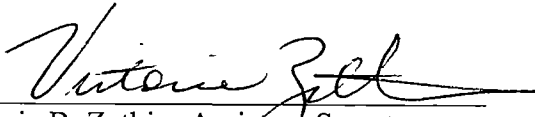
KAISER FOUNDATION HEALTH PLAN OF COLORADO

OFFICER'S CERTIFICATE

I, the undersigned, Victoria B. Zatkin, Assistant Secretary of Kaiser Foundation Health Plan of Colorado, a Colorado nonprofit public benefit corporation (the "Corporation"), do hereby certify that:

Attached hereto is a full, true, and correct copy of the Amended Bylaws of the Corporation, as of September 30, 2006.

IN WITNESS WHEREOF, I have hereunto set my hand.


Victoria B. Zatkin, Assistant Secretary

September 18, 2007
Date

BYLAWS OF
KAISER FOUNDATION HEALTH PLAN OF COLORADO

ARTICLE A

PURPOSES

Section A-1. Principal Purpose.

This corporation exists for the principal purpose of establishing and maintaining a nonprofit comprehensive, predominantly prepaid, direct service health care plan at reasonable cost for members of the public, without regard to sex, race, religion or national origin.

Section A-2 Related Purposes.

This corporation's related purposes are to promote and encourage the advancement and improvement of the nation's health care delivery system, with special emphasis on organizing and providing health care services on a cost-effective basis; to participate in activities designed and carried on to promote the community's general health; and, subject to Sections A-3 and A-4, to support such other charitable, scientific, educational and hospital endeavors as the corporation may deem advisable.

Section A-3. Nonprofit Character.

This corporation is a nonprofit corporation and is not organized for the private gain of any person. This corporation is organized for, and its assets are irrevocably dedicated to, public and charitable purposes. The corporation does not and shall not have the power to distribute gains, profits or dividends to its Directors or officers, and no part of its net

earnings shall inure to the benefit of any Director or officer of the corporation or to any other individual, but the corporation may compensate Directors and officers for the reasonable value of goods or services that they furnish to the corporation.

Section A-4. Disposition of Assets on Liquidation or Dissolution.

Upon the corporation's liquidation or dissolution, the Board of Directors shall, after paying or adequately providing for the corporation's liabilities, distribute the corporation's assets to one or more organizations exempt from tax under §501(c)(3) of the Internal Revenue Code of 1986 or any amendment or successor thereto. The corporation's assets may not be distributed so as to inure directly or indirectly to the benefit of any Director or officer of the corporation, or to any other individual, or to any corporation, trust or organization whose net earnings inure to the benefit of any individual.

Section A-5 Non-discrimination.

This corporation, in the operation of its nonprofit comprehensive health care plan and related activities, shall conduct its activities and shall offer the services and benefits of its plan and other activities to all persons equally, without discrimination because of race, color, religion, sex, or national origin, and shall take affirmative action to maintain equality in such matters.

ARTICLE B

OFFICES

Section B-1. Principal Office.

The principal place of business and home office of this corporation shall be located at the Ordway Building, One Kaiser Plaza, Oakland, Alameda County, California.

Section B-2. Other Offices.

This corporation may at any time establish other offices at such place or places as the Board of Directors may designate.

ARTICLE C

MEMBER

Section C-1. Status of Membership.

Kaiser Foundation Health Plan, Inc., a California nonprofit corporation, is the sole member of this corporation.

Section C-2. Changes in Membership.

Changes in membership may be effected in such manner as the member shall determine. Only the member has the power to make changes in membership.

Section C-3. Termination.

All rights and powers incident to membership shall cease upon termination of membership.

Section C-4. Dues, Assessments and Liabilities.

The member of this corporation shall not be subject to any charge for dues or assessments, nor shall the member be in any way liable for any debt, liability or obligation of the corporation.

Section C-5. Meetings.

There shall be an annual meeting of the member at the time of the first regular meeting of the Board of Directors each year. Meetings of the member shall be governed by Section D-5, relating to meetings of Directors.

Section C-6. Other Action by the Member.

The member may, by written consent, take any action which the members of a Colorado nonprofit corporation are permitted to take without a meeting, and any action so taken shall have the same effect as, and be in all respects as valid as, action taken at a meeting duly held.

Section C-7. Power and Authority of the Member.

The member shall have the maximum power and authority provided or permitted to members of Colorado nonprofit corporations under the laws of the State of Colorado except that all such powers shall be exercised consistently with, and in furtherance of, the irrevocable dedication of the assets of this corporation to the purposes specified in Article A of these Bylaws.

ARTICLE D

DIRECTORS

Section D-1. Power and Authority of Directors.

All corporate powers shall be exercised by or under the authority of the Board of Directors, and the Board shall control the business and affairs of the corporation. The Board shall have the maximum power and authority now or hereafter provided or permitted under Colorado law to directors of Colorado nonprofit corporations, acting as a board, except that all such powers shall be exercised consistently with, and in furtherance of, the irrevocable dedication to the assets of this corporation to the purposes specified in the Articles of Incorporation and in these Bylaws.

The following powers of the corporation are illustrative only, and shall not be construed as constituting or implying any limitation upon powers exercisable by the Board or the corporation. The corporation shall have power to:

- (a) Commence, conduct and defend legal proceedings;
- (b) Adopt, use and alter a corporate seal, but failure to affix a seal shall not affect the validity of any act or instrument of the corporation;
- (c) Adopt, amend and repeal Bylaws to the extent and in the manner provided in Section H-3.
- (d) Select, remove and prescribe powers, duties and compensation of officers, agents and employees, and require security for faithful service; provided however, that removal of the Chairman of the Board or the President shall require the affirmative vote of the member;

- (e) Qualify to conduct, and conduct activities anywhere in the world;
- (f) Acquire, hold, lease, encumber, convey, exchange, transfer upon trust, or otherwise dispose of real and personal property anywhere in the world, and receive and accept inter vivos or testamentary gifts of real or personal property, or both;
- (g) Borrow money, contract debts and issue bonds, debentures, notes or other evidences of indebtedness therefor, and secure the performance of obligations by mortgage or otherwise;
- (h) Acquire, subscribe for, hold, own, pledge and otherwise dispose of and represent shares of stock, bonds and securities of any other corporation, domestic or foreign;
- (i) Purchase or acquire its own bonds, debentures or other evidences of its indebtedness or obligations;
- (j) Make donations for charitable purposes;
- (k) Act as trustee under any trust incidental to the principal objects of the corporation, and receive, hold, administer and expend funds and property subject to such trust;
- (l) Participate with others in any partnership, joint venture or other association, transaction or arrangement of any kind, whether or not such participation involves sharing or delegation of control with or to others;
- (m) Enter into any contracts, assume any obligations or do any other acts incidental to the conduct of corporate affairs or the attainment of corporate purposes;
- (n) Do all other acts necessary or expedient for administration of the affairs and attainment of the purposes of the corporation.

Section D-2. Number.

The number of Directors may be changed at any time by amendment of these Bylaws by the member. Until changed by the member, there shall be 14 Directors. Only two Directors shall be inside Directors, one of whom shall be the Chairman of the Board of this corporation who shall serve ex officio and only so long as he or she holds such office, and one of whom shall be a senior officer of this corporation designated by the Chairman of the Board. All other Directors shall be independent Directors. Each Director, including the ex officio Director and the designated Director, shall be counted for purposes of determining the presence of a quorum and shall have one vote.

Section D-3. Vacancies

A vacancy shall exist whenever a Director resigns, for any reason becomes unable to serve, is not re-elected as provided in Section D-4, is removed in accord with law, or is removed by the member at a meeting of the member's Board of Directors provided that the notice of the meeting of the member's Board of Directors indicates the purpose of the meeting. Additional vacancies shall arise whenever and to the extent that the number of Directors is increased as provided in Section D-2. Any Director may be removed by the member, at any time, either with or without cause. All vacancies in the Board of Directors shall be filled by the member.

Section D-4. Election and Term of Office.

The twelve Directors other than the Chairman of the Board and the Director designated by the Chairman of the Board shall be divided into three classes of four Directors each. At the first regularly scheduled meeting of the member's Board of

Directors each year, upon the expiration of the term of a class of Directors, Directors of that class shall be elected for a term which shall end at the later of the first regularly scheduled meeting of the member's Board of Directors in the third year following their election or when their successors are elected except that in any event the term of a Director shall end on December 31 of the year in which he or she attains age 70, unless the Chairman of the Board specifically requests a Director to remain on the Board for an interim transition period which may continue for up to twelve months, and the Chairman of the Board, upon his or her retirement or resignation as Chairman of the Board, shall be precluded from continuing to serve as a Director. Any vacancy may be filled only by the member, acting through its Board of Directors or its Executive Committee. Each Director shall hold office until the end of his or her term, or until he or she shall resign, become unable to serve as a Director, or be removed in accord with Section D-3.

Section D-5. Meetings.

(a) Place of Meetings. Meetings shall be held at such place as the Board of Directors shall designate in the notice of the meeting, or if not so designated, all meetings shall be held at the principal office.

(b) Call of Meetings. Meetings of the Board of Directors may be called at any time by the Chairman of the Board, or by any two Directors.

(c) Notice. Notice of meetings shall be mailed, personally delivered, or delivered by electronic transmission to each Director, at his or her usual business address. Special meetings shall be held upon at least four days' notice by first class mail or forty-eight hours' notice delivered personally or by telephone, including a voice message system or other system or technology designed to record and communicate messages, telegraph,

facsimile, electronic mail, or other electronic means. A notice or waiver of notice need not specify the purpose of any regular or special meeting of the Board. Notice of a meeting need not be given to any Director who signs a waiver of notice or a written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such Director.

(d) Proof of Notice. A statement showing service of any notice pursuant to Section D-5(c) may be entered in the minutes of the meeting, and such entry shall be conclusive evidence that notice was duly given. All waivers, consents and approvals given in lieu of regular notice shall be entered in the minutes of the meeting.

(e) Quorum. A majority of the Directors then in office shall constitute a quorum for the transaction of business. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of Directors, if any action taken is approved by at least a majority of the required quorum for such meeting.

(f) Meetings Without Notice. If all Directors are present at any meeting, or if a quorum is present and all Directors not present sign a waiver of notice of such meeting, sign a consent to the holding thereof, whether prior to or after the meeting, or approve the minutes thereof, the transactions of such meeting shall be as valid as if conducted at a meeting regularly noticed.

(g) Adjourned Meetings. A majority of the Directors present at any meeting, although less than a quorum, may adjourn the meeting from time to time, without further notice, until a quorum shall attend.

(h) Participation in Meetings. Members of the Board may participate in the

meeting through use of conference telephone, electronic video screen communication or other communications equipment. Participation in a meeting through use of conference telephone or electronic video screen communication or other communications equipment constitutes presence in person at that meeting as long as all members participating in the meeting can communicate with all other members concurrently, and all have means to participate in all matters.

Section D-6. Action Without a Meeting.

Any action required or permitted to be taken by the Board of Directors may be taken without a meeting if all members of the Board individually or collectively consent in writing to such action. Such action by written consent shall have the same force and effect as a unanimous vote of the Directors. Such written consent or consents shall be filed with the minutes of the proceedings of the Board.

ARTICLE E

OFFICERS

Section E-1. Officers.

The officers of the corporation shall be a Chairman of the Board, a President, a Regional President, one or more National Senior Vice Presidents, a Secretary, a Chief Financial Officer, a Controller, a Treasurer and one or more Assistant Secretaries. These shall be the only officers of the corporation. The Chairman of the Board or the President of Kaiser Foundation Health Plan, Inc. may assign such other titles as may be appropriate to other individuals, including the title of Vice President, but such other individuals shall not be corporate officers. Only the Chairman of the Board must be a Director. One person may hold two or more offices, except that the same person may not be both President and Secretary.

Section E-2 Election or Appointment and Term of Office.

Each officer shall be elected by the Board of Directors at the first regular Board meeting each year or at any other meeting of the Board for a term of office which shall end at the first Board meeting the following year, or for such other term as the Board of Directors may specify, or until he or she shall resign or is not re-elected as provided in this section.

Section E-3. Subordinate Officials.

The Chairman of the Board or President may appoint or delegate authority to appoint such other officials as the needs of the corporation may require, each of whom shall hold office for such period, have such authority and perform such duties as the appointing officer, pursuant to authority conferred by the Board of Directors, may from time to time determine. These officials shall not be officers of the corporation. Such officials holding the title of Vice President shall have authority to sign contracts and other documents on behalf of the corporation.

Section E-4. Removal and Resignation.

Any officer may be removed, at any time, either with or without cause, by the Board of Directors. Except for officers chosen directly by the Board of Directors, any officer may be removed, either with or without cause, by any officer authorized to appoint such officer, or by any officer upon whom such power of removal may be conferred by the Board of Directors.

Any officer may resign at any time by giving written notice to the Board of Directors or to the President or to the Secretary. Any such resignation shall take effect upon receipt of such notice, or at any later time specified therein; unless otherwise specified therein, a resignation shall be effective without express acceptance.

Section E-5. Vacancies.

A vacancy in any office because of death, resignation, removal, inability or disqualification to serve, or otherwise, shall be filled in the manner provided in the Bylaws for regular election or appointment to such office.

Section E-6. Chairman of the Board.

The Chairman of the Board shall be the Chief Executive Officer of the corporation and shall preside at all meetings of the Board of Directors and shall have such other powers and duties as the Board of Directors shall designate or the Bylaws may provide.

Section E-7. President.

Subject to the direction of the Board of Directors and the Chairman of the Board, the President shall have the general powers and duties of management usually vested in the office of President of a corporation as well as such other powers and duties as the Board of Directors shall designate or as the Bylaws may provide. If there is not a Chairman of the Board of Directors in office and then acting, or if the Chairman of the Board is absent or disabled, the President shall perform all of the duties of the Chairman of the Board, and when so acting shall have the powers of, and be subject to the restrictions upon, the Chairman of the Board, as prescribed in the Bylaws or by the Board of Directors.

The President shall have such other powers and perform such other duties as the Board of Directors shall designate or as the Bylaws may provide.

Section E-8. National Senior Vice President.

Each National Senior Vice President shall assist the President in the performance of his or her duties. In the absence or disability of the President, the National Senior Vice President, if one is designated by the Board, or in the absence of such designation, the National Senior Vice Presidents in order of their rank as fixed by the Board of Directors, shall perform the duties of the President, and when so acting, shall have all the powers of, and be subject to all restrictions upon, the President. Each National Senior Vice President

shall have such other powers and duties as the Board of Directors shall designate or as the Bylaws may provide.

Section E-9. Secretary.

The Secretary shall be responsible for keeping a book of minutes at One Kaiser Plaza, Oakland, California or at such other place as the Board of Directors shall designate, of all meetings and all formal actions of the Board of Directors. Minutes of meetings shall reflect: the time and place of the meetings; whether they were held pursuant to notice, waiver, or consent; if they were held pursuant to notice, the notice given; the names of persons present; the business transacted, and such other matters as the Board of Directors shall designate.

The Secretary shall be responsible for giving notice of meetings as required by the Bylaws. He or she shall maintain safe custody of the seal, shall make certificates and authenticate documents reflecting actions of the corporation as may be required or desirable, and shall have such other powers and perform such other duties as the Board of Directors shall designate or as the Bylaws may provide. Subject to the supervision of the Secretary, any Assistant Secretary may perform all or any part of the duties of the Secretary.

Section E-10. Chief Financial Officer.

The Chief Financial Officer shall supervise banking relations, including the handling, depositing and disbursing of all funds. The Chief Financial Officer shall render to the President and to the Board of Directors, on request, an account of his or her transactions as Chief Financial Officer and of the financial condition of the corporation. The Chief

Financial Officer shall have such other powers and perform such other duties as the Board of Directors shall designate or as the Bylaws may provide. Subject to the supervision of the Chief Financial Officer, any other officer or official may perform all or any part of the duties of the Chief Financial Officer.

ARTICLE F

COMMITTEES

Section F-1. Provision for Committees.

The corporation shall have an Executive Committee and such other committees as the Board of Directors may appoint to advise and assist the Board of Directors in managing the corporation's affairs

Section F-2. Participation in Meetings.

Committee members may participate in committee meetings through use of conference telephone, electronic video screen communication or other communications equipment. Participation in a meeting through use of conference telephone or electronic video screen communication or other communications equipment constitutes presence in person at that meeting as long as all members participating in the meeting can communicate with all other members concurrently, and all have the means to participate in all matters. Minutes shall be kept of each meeting of any Board Committee, and shall be filed with the corporate records.

Section F-3. Action Without a Meeting.

Any action required or permitted to be taken by a committee of the Board of Directors may be taken without a meeting if all members of the committee individually or collectively consent in writing to such action. Such action by written consent shall have the same force and effect as a unanimous vote of the committee. Such written consent or consents shall be filed with the minutes of the proceedings of the committee.

Section F-4. Executive Committee.

(a) Composition. The Executive Committee shall consist of up to seven (7) Directors, who shall be selected by the Board of Directors, and who shall continue as members of the Committee at the pleasure of the Board. The Committee shall be comprised of one Director who shall serve as Chair, and in addition, only the chairs of the Board's other standing committees. The Committee shall be comprised solely of Directors who are independent. An independent Director is one who:

1. Has no personal services contract or material relationship with Kaiser Foundation Health Plan, Inc., Kaiser Foundation Hospitals or any of their subsidiaries (a "Kaiser entity") except for Board service;
2. Is not a partner, executive officer, principal shareholder or director of any entity that (a) has a contract to provide goods or services to a Kaiser entity, and (b) receives more than 1% of its gross revenues from one or more Kaiser entities;
3. Is not currently and has not been for the past three years employed by a Kaiser entity;
4. Has not during the last three years been part of an interlocking directorate in which an executive of a Kaiser entity served on the compensation committee of another company that concurrently employs the director,
5. Has not during the last one year been affiliated with or employed as a corporate officer, partner, or an audit related employee by a present or former auditor of any Kaiser entity;
6. Is not closely related to any person described above; and

7. Is free of any other relationship which would interfere with the exercise of independent judgment.

Notwithstanding the above, the Directors who are independent, after consideration of all of the relevant circumstances, may determine whether a relationship is material or immaterial and whether a Director would therefore be considered independent. The Board of Directors shall document the basis for such a determination.

(b) Authority and Duties. The Committee will assist the Board in fulfilling its oversight responsibility relating to (1) strategic direction and public positioning, (2) public policy, (3) tax exemption, and (4) executive compensation and succession. In addition, the Committee will have the authority to act for the Board between meetings as provided herein. The Committee may seek the assistance and counsel of outside advisors, at the company's expense, as the Committee determines is appropriate.

- 1 Strategic Direction and Public Positioning.

The Committee shall have the following responsibilities regarding strategic direction and public positioning:

- a. Review and provide oversight of the strategic direction of the Program and significant strategy issues, and provide advice and counsel to the Chief Executive Officer on these issues.
- b. Review and provide oversight of Kaiser Permanente's performance
- c. Review and provide oversight of the Kaiser Permanente brand, including development, communication and protection of the brand.
- d. Review and provide oversight of product development and market management activities.

2. Public Policy.

The Committee shall receive periodic reports from senior management on major government relations and other public policy issues of interest to Kaiser Permanente.

3. Tax Exemption.

The Committee shall have the following responsibilities regarding tax exemption:

- a. Provide oversight of legal and regulatory compliance with respect to tax exemption, including review of operational policies and practices.
- b. Obtain periodic updates concerning laws, regulations, and government policies regarding tax exemption and tax-exempt status.
- c. Review and make recommendations regarding major operational policies, practices and strategies that may create risk or enhance compliance with tax exemption requirements.

4. Board Compensation and Executive Selection, Performance Appraisal, Compensation, and Succession.

The Committee shall have the following responsibilities regarding Board compensation and executive selection, performance appraisal, compensation and succession:

a. Board Compensation.

Review and make recommendations to the Board regarding compensation of Directors.

b. Executive Compensation.

- (1) Review and approve proposed changes in the annual compensation of disqualified person executives;
- (2) Review and approve all compensation plans for disqualified person executives, including incentive and retirement plans;
- (3) Review an annual report on Board and executive compensation prior to inclusion in the corporation's Form 990 tax returns; and
- (4) Review and recommend for Board approval goals and objectives for the Chief Executive Officer, evaluate the Chief Executive Officer's performance in light of such goals and objectives, and recommend to the Board the Chief Executive Officer's compensation based on this evaluation.

c. Executive Selection and Succession.

- (1) Review with the Chief Executive Officer the selection, hiring and present performance of officers, executives, and other key personnel; and
- (2) Review management succession plans and processes for assuring development and timely assignment of individuals qualified to assume the responsibilities of key executive positions.
- (3) Provide input on the selection and evaluation of senior

executives

5. Acting for Board Between Meetings.

The Committee shall have authority to act for the Board between Board meetings. Unless otherwise provided by law, the Board, the Articles of Incorporation, or the Bylaws, any action taken by the Committee shall have the same force and effect as though taken by a majority of Directors present at a meeting of the Board duly called and held pursuant to the Bylaws, except that the Committee shall have no authority to:

- a. Fill vacancies on the Board or the Committee;
- b. Fix the compensation of Directors for serving on the Board or any committee;
- c. Adopt, amend or repeal Bylaws;
- d. Amend or repeal any resolution of the Board which by its express terms cannot be amended or repealed by the Executive Committee;
- e. Appoint committees of the Board or appoint the members thereof; and
- f. Approve any aspect of a transaction involving the company when a Director has a material financial interest in that transaction, except as expressly provided by law.

(c) Conduct of Business. A quorum of the Committee shall consist of a majority of the Committee members. The Committee shall report to the Board regarding its recommendations, actions and decisions. The Committee shall annually assess and report to the Board on the performance and effectiveness of the Committee.

Section F-5 Other Committees.

The Board of Directors may establish such other committees, of such composition and with such duties, authority and manner of conducting business, as the Board may from time to time deem advisable. Each such committee shall consist of two or more Directors, who shall be selected by the Board of Directors.

ARTICLE G
MISCELLANEOUS

Section G-1. Inspection of Corporate Records.

The books of account, minute book and records of committee actions and proceedings shall be open to inspection upon written demand by any Director or the member at any reasonable time and for any purpose reasonably related to his or her interests as a Director or member. Such inspection may be made in person, or by any agent or attorney designated by the Director or the member, and shall include the right to make extracts and copies. Demands for inspection may be presented to the Board of Directors at any meeting, or to the President or Secretary, or if such demand relates to the books of account, to the Controller. Each such demand may be granted by the officer to whom it is presented, but unless so granted, shall be referred by such officer to the Board of Directors.

Section G-2. Execution or Endorsement of Checks.

All checks, drafts or other orders for payment of money, and notes or other evidences of indebtedness issued in the name of or payable to the corporation shall be signed or endorsed by such person or persons, and in such manner, as the Board of Directors shall from time to time by resolution determine.

Section G-3. Execution of Contracts.

The Board of Directors may authorize any officer or officers and any agent or agents to enter into any contract or execute any instrument in the name of, and on behalf of, the

corporation, and such authority may be general or limited to specified instances. No officer, agent or employee shall have any power or authority to bind or obligate the corporation by any commitment, contract or engagement, or to pledge its credit or render it liable for any purpose or in any amount unless duly authorized by the Board of Directors.

Section G-4. Bylaws, Minutes and Membership Records.

The original or a certified copy of the Bylaws in writing or in any other form capable of being converted into clearly legible tangible form, together with all amendments thereto, and the minute book shall be kept at the principal office of the corporation and shall be subject to inspection as provided in Section G-1.

The Bylaws shall be reviewed periodically by the Secretary of this corporation and amended, as appropriate, in accord with Section H-3.

Section G-5. Representation of Shares of Other Corporations.

The President or any Senior Vice President, acting together with the Secretary or any Assistant Secretary of this corporation, are authorized to vote, represent and exercise on behalf of this corporation all rights incident to any and all shares of stock of any other corporation or corporations which may be owned by or stand in the name of this corporation, and such authority may be exercised by such officers in person or by any person authorized by proxy or power of attorney duly executed by such officers.

Section G-6. Fiscal Year.

The fiscal year of this corporation shall be the calendar year.

Section G-7. Indemnification of Directors, Members, Officers and Employees.

Every person heretofore, now, or hereafter serving as a Director, officer or employee of the corporation, and every person heretofore, now or hereafter serving at the written request of the corporation (or at its oral request subsequently confirmed in writing), as director, trustee, member, officer, or employee of another corporation or other business association which the corporation controls or in which the corporation owns shares of capital stock or other proprietary interest or of which the corporation is a creditor shall be indemnified and held harmless by the corporation from and against any and all loss, cost, liability and expense that may be imposed upon or incurred by him or her in connection, with or resulting from any claim, action, suit or proceeding, whether civil, criminal, administrative or investigative and whether formal or informal, in which he or she may become involved as a party or otherwise by reason of his or her being or having been a director, trustee, member, officer, or employee of the corporation, or of another corporation or other business association which the corporation controls or in which the corporation owns shares of capital stock or other proprietary interest or of which the corporation is a creditor, whether or not he or she continues to be such at the time such loss, cost, liability or expense shall have been imposed or incurred. As used herein, the term "loss, cost, liability and expense" shall include all expenses incurred in the defense of such claim, action, suit or proceeding and the amounts of judgments, fines, or penalties levied or rendered against any such person; provided, however, that no such person shall be entitled to indemnity hereunder unless the Board of Directors of the corporation determines in good faith that such person (a) was acting in good faith, and (b) reasonably believed, in the case of conduct in an official capacity with the corporation, that the conduct was in the

corporation's best interest, and in all other cases that the conduct was at least not opposed to the corporation's best interest. In addition, in the case of a criminal proceeding, no person shall be entitled to indemnification hereunder unless such person had no reasonable cause to believe that the conduct was unlawful. The termination of any claim, action, suit or proceeding by judgement, order, settlement or conviction or upon a plea of nolo contendere or its equivalent is not, of itself, determinative that a person did not meet the standard of conduct described in this Section G-7. Payments authorized hereunder include amounts paid and expenses incurred in settling any such claim, action, suit, or proceeding whether actually commenced or threatened. Expenses incurred with respect to any such claim, action, suit or proceeding may be advanced by the corporation prior to the final disposition thereof upon receipt by the corporation of (a) an undertaking satisfactory in form and amount to the Board of Directors by or on behalf of the recipient to repay such amount unless it is ultimately determined that he or she is entitled to indemnification and (b) a written affirmation of the recipient's good faith belief that such recipient has met the standard of conduct described in this Section G-7. The foregoing right of indemnification shall not be deemed exclusive of any other rights to which any person may be otherwise entitled by contract or as a matter of law.

Section G-8. Indemnification to Full Extent of Law.

Notwithstanding the above provisions, the corporation shall indemnify Directors, officers, and employees to the fullest extent permitted by law.

Section G-9. Insurance.

This corporation shall have the power to purchase and maintain insurance on behalf of any Director, officer or employee of the corporation against any liability asserted against

and incurred by such person in his or her official capacity or arising out of his or her status as such, whether or not the corporation would have the power to indemnify that person under the provisions of Section G-7.

Section G-10. Annual Report.

No annual report shall be required in connection with the activities of the corporation except as required by the laws of Colorado.

ARTICLE H
AMENDMENT AND EFFECT OF BYLAWS

Section H-1. Previous Bylaws Superseded.

These amended Bylaws supersede the previous Bylaws of this corporation and all amendments thereto.

Section H-2. Effect of Bylaws.

These Bylaws are in all respects subordinate to, and shall be controlled by, applicable provisions of the laws of the State of Colorado, other applicable laws, and the Articles of Incorporation of this corporation. Except as these Bylaws may be inconsistent with said laws and Articles, they shall regulate the conduct of the business and affairs of this corporation with respect to all matters to which they relate.

Section H-3. Manner of Amendment

(a) In Any Legal Way. These Bylaws may be amended in any manner now or hereafter provided by the applicable provisions of the laws of the State of Colorado, except as provided in Section H-3(b) of this Article.

(b) By Directors. These Bylaws may be amended by majority vote of the Board of Directors at any meeting, provided a quorum of the Board is present and voting, except that those portions of Article D, Section D-4 of these Bylaws regarding election of Directors may be amended only by the member, acting through its Board of Directors.

**KAISER FOUNDATION HEALTH PLAN COLORADO.
EMPLOYEE COMPENSATION FOR FORM 990 REPORTING PURPOSES
FOR TAX YEAR 2006**

TOP FIVE EMPLOYEES							
NAME	TITLE	HOURS	(C1) COMPENSATION PRE-2006	(C2) COMPENSATION 2006	(D1) BENEFITS 2006	(D2) BENEFITS PAID 2007	(E) EXP ACCT/ OTHER ALLOW.
		see note 7	see notes 3 & 4	see notes 3 & 4	see notes 3, 4 & 5	see Notes 3, 4 & 5	see notes 3, 4 & 6
KERRY KOHNEN	VP	40	350	253,322	56,867	111,498	0
SHAWN RAIN TREE	VP	40	120,475	219,941	89,957	89,840	0
KRISTIN M SNYDER	VP	40	66,036	201,942	98,081	101,142	0
JAMES ERIC NEWSOME	VP	40	45,646	247,061	76,571	128,722	0
BARBARA ANN GRIMM	VP	40	56,303	232,118	64,872	130,216	0

NOTES: See Statement 13 for notes applicable to the above reporting.

KAISER FOUNDATION HEALTH PLAN OF COLORADO
FEIN: 54-0591617
FORM 990, PART V-A, QUESTION 75B
12/31/2006

FAMILY AFFILIATIONS REPORTED

NAME	FAMILY MEMBER AFFILIATION
STEVE R ZATKIN	SPOUSE EMPLOYEE OF KFHP INC.
VICTORIA B ZATKIN	SPOUSE, SR. VP, GENERAL COUNSEL AND SECRETARY OF KFH, KFHP INC AND REGIONAL HEALTH PLANS
CYNTHIA TELLES	COUSIN, PHYSICIAN SOUTHERN CALIFORNIA MEDICAL GROUP

KAISER FOUNDATION HEALTH PLAN OF COLORADO
84-0591617
DECEMBER 31, 2006

STATEMENT FORM 990 PART VII
RELATIONSHIP OF ACTIVITIES TO EXEMPT PURPOSE

LINE NUMBER 93:

- 93A **MEMBERS HEALTH CARE PREMIUMS**
Revenue received from or on behalf of members, for prepaid health care coverage under the HMO care plans offered by Health Plan to its members. Revenue excluded under the provisions of Revenue Ruling 68-27.
- 93B **SUPPLEMENTAL CHARGES / PHARMACY**
Revenue received for co-payments from or on behalf of members for health care services provided under the plans referred to in 93A above. Pharmaceutical sales to members. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.
- 93C **NON-PLAN AND INDUSTRIAL REVENUE**
Revenue received from non-members for health care and from outside insurers for reimbursement for health care services provided to members for work-related injuries or conditions. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.
- 93D **OTHER PROGRAM SERVICE REVENUE**
Revenue received from or on behalf of members for health care services provided under the plans referred to in 93A above.
- 93F **MEDICARE/MEDICAID PAYMENTS**
Revenue received from the Social Security Administration for medical and health care services provided to Plan members covered under Part B of Medicare. Revenue excluded under the provisions of Internal Revenue Regulation 1.501(c)(3)-1.

TAXABLE ENTITY RELATIONSHIPS
KAISER FOUNDATION HOSPITALS AND HEALTH PLAN INC.

EMPLOYER TAX ID #	ENTITY NAME		Purpose of Entity
<u>KAISER FOUNDATION HOSPITAL SUBSIDIARIES (TAXABLE):</u>			
94-3245176	KAISER PERMANENTE INTERNATIONAL	Txbl	An International consulting company
94-3292262	KAISER PERMANENTE VENTURES	Txbl	Inactive
68-0444615	CARETOUCH, INC	Txbl	Retail health products (web based) enterprise Winding up its business affairs
91-2166347	KP ONCALL, LLC	LLC	Owns & operates nurse telemedicine services call center
<u>KAISER FOUNDATION HEALTH PLAN INC. SUBSIDIARIES (TAXABLE):</u>			
94-3113684	KAISER PERMANENTE HEALTH ALTERNATIVES	Txbl	Provides dental plans and Point of Service medical plans in Washington state to groups/individuals
94-3259432	KAISER PROPERTIES SERVICES, INC	Txbl	Holds a CA real estate brokerage license
94-3203402	KAISER PERMANENTE INSURANCE COMPANY	Txbl	Insurance company offering indemnity benefit plans
03-0329760	OAK TREE ASSURANCE, LTD	Txbl	Captive insurance company to insure workers compensation & auto insurance coverage
91-2171891	LOKAHI ASSURANCE LTD	Txbl	A captive insurance company to insure and secure reinsurance for property & casualty risks
	ORDWAY INTERNATIONAL, LTD.	Txbl	A holding company to provide offshore risk management tools
	ORDWAY INDEMNITY, LTD	Txbl	An offshore company used as a risk management tool
91-1814507	CHP COMPANIES, INC	Txbl	Holding company, sole member of CHP CHP is an inactive health plan in New York.

KAISER FOUNDATION HEALTH PLAN OF COLORADO

84-0591617

DECEMBER 31, 2006

LOBBYING ACTIVITY BY NONELECTING PUBLIC CHARITIES FORM 990, SCHEDULE A, PART VI-B

The Organization is a member of the Kaiser Permanente Medical Care Program and participated and benefited from lobbying activities conducted at the national level by Kaiser Foundation Health Plan, Inc. for the benefit of its enrolled members and for the health care industry as a whole. As an organization generally exempt from income tax under Internal Revenue Code Section 501(c)(3), Health Plan did not participate in or conduct political campaigns.

During the year this Organization may have made comments or statements concerning legislation which may affect the health care industry. Health Plan may have engaged in telephone conversations and/or written letters to various federal, state, and local officials regarding matters which affected the healthcare industry as a whole. The amount of time and money involved in the activities is detailed on lines a through h. Health Plan has not intervened in any political campaign.

Health Plan has several employees and/or may retain a professional consultant to represent Health Plan's interests in various legislative and regulatory bodies and from time-to-time to keep informed of Federal and State legislation having an impact on Health Plan's charitable activities as an exempt Health Maintenance Organization.

These individuals attempt to ensure that proposed legislation and enacted laws are compatible with the Interest of Health Plan and its members by performing the following activities:

- Collecting, analyzing and distributing within the Organization, public and private policy recommendations regarding proposed legislation and enacted laws that affect the operation of Health Plan and its ability to provide quality health and medical care services to its members in a cost effective environment.
- Providing appropriate informational materials to legislators and to their staffs that pertain to matters of common interest in the health care community and in the not-for-profit community.
- Also by preparing written and oral testimony, these individuals appear at legislative hearings, monitor legislative proceedings and meet with legislators and/or their staffs regarding issues pertinent to the mission of Health Plan. Those individuals appearing at such hearings and meetings for and on behalf of Health Plan often are representing the interests of common interest groups as well as the interests of the members of Health Plan.
- Other employees and officers perform services by delivering speeches at various public and private functions and in serving as faculty in healthcare related educational programs throughout the community.

KAISER FOUNDATION HEALTH PLAN OF COLORADO

84-0591617

DECEMBER 31, 2006

ATTACHMENT FOR:

FORM 990 PART VI, QUESTION 80 - RELATED AND AFFILIATED ENTITIES

KAISER FOUNDATION HEALTH PLAN, INC AND KAISER FOUNDATION HOSPITALS, CALIFORNIA
NOT-FOR PROFIT CORPORATIONS, EXEMPT FROM INCOME TAX UNDER INTERNAL REVENUE CODE
SECTION 501(C)(3), HAVE A CONTROLLING OR AFFILIATED INTEREST IN THE FOLLOWING CORPORATIONS
AS OF DECEMBER 31, 2006.

EMPLOYER ID #	ENTITY NAME	DIRECT & INDIRECT % CONTROLLED BY KFHP, INC.
SUBSIDIARY ENTITIES THAT ARE OWNED DIRECTLY OR INDIRECTLY BY KAISER FOUNDATION HEALTH PLAN, INC , THAT ARE ALSO EXEMPT FROM FEDERAL INCOME TAX UNDER IRC 501(C)(3)		
93-0798039	KAISER FOUNDATION HEALTH PLAN OF THE NORTHWEST	100%
84-0591617	KAISER FOUNDATION HEALTH PLAN OF COLORADO	100%
58-1592076	KAISER FOUNDATION HEALTH PLAN OF GEORGIA, INC	100%
52-0954463	KAISER FOUNDATION HEALTH PLAN OF THE MID-ATLANTIC STATES, INC	100%
34-0922268	KAISER FOUNDATION HEALTH PLAN OF OHIO	100%
23-7425486	COMMUNITY HEALTH PLAN	100%
94-3299124	KAISER HEALTH PLAN ASSET MANAGEMENT, INC	100%
93-0954562	KAISER HEALTH ALTERNATIVES	100%
94-3299123	CAMP BOWIE SERVICE CENTER	100%
93-0480268	OHP	100%
91-2171891	LOKAHI ASSURANCE, LTD	100%
SUBSIDIARY ENTITIES THAT ARE OWNED DIRECTLY OR INDIRECTLY BY KAISER FOUNDATION HEALTH PLAN, INC THAT ARE TAXABLE FOR FEDERAL AND STATE INCOME TAX PURPOSES		
03-0329760	OAK TREE ASSURANCE, LTD	100%
94-3113684	KAISER PERMANENTE HEALTH ALTERNATIVES, INC	100%
94-3259432	KAISER PROPERTIES SERVICES, INC	100%
91-1814507	CHP COMPANIES, INC	100%
KAISER FOUNDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ENTITIES EXEMPT FROM FEDERAL INCOME TAX UNDER IRC SECTION 501(C)(3).		
94-1105628	KAISER FOUNDATION HOSPITALS	*(1) N/A
94-3299125	KAISER HOSPITALS ASSET MANAGEMENT, INC	*(2) N/A
KAISER FOUNDATION HEALTH PLAN, INC IS AFFILIATED WITH THE FOLLOWING ENTITIES THAT ARE NOT EXEMPT FROM FEDERAL INCOME TAX.		
94-3245176	KAISER PERMANENTE INTERNATIONAL	*(2) N/A
94-3292262	KAISER PERMANENTE VENTURES	*(2) N/A
68-0444615	CARETOUCH, INC	*(2) N/A
91-2166347	KP ONCALL, LLC (elected to be treated as a disregarded entity for tax purposes)	*(2) N/A
20-3774729	ARCHIMEDES, INC	*(2) N/A
20-3924985	HEALTH CARE MANAGEMENT SOLUTIONS, LLC	*(2) N/A
94-3203402	KAISER PERMANENTE INSURANCE COMPANY	*(3) 50%
N/A	HAMI - COLORADO, LLC (elected to be treated as a disregarded entity for tax purposes)	*(4) N/A
20-2961620	KP CAL	100%
20-2712661	KPCAL, LLC (elected to be treated as a disregarded entity for tax purposes)	100%
20-2396517	KAISER PERMANENTE OREGON PLUS, LLC	*(5)
NOTE *(1)	KAISER FOUNDATION HOSPITALS, A CALIFORNIA NOT-FOR-PROFIT CORPORATION, EXEMPT FROM INCOME TAX UNDER THE PROVISIONS OF INTERNAL REVENUE CODE SECTION 501(C)(3), SHARES A COMMON BOARD OF DIRECTORS WITH KAISER FOUNDATION HEALTH PLAN, INC	
NOTE *(2)	THESE ENTITIES ARE SUBSIDIARIES OF KAISER FOUNDATION HOSPITALS	
NOTE *(3)	KAISER PERMANENTE INSURANCE COMPANY IS A NON-EXEMPT LIFE, ACCIDENT AND HEALTH INSURANCE COMPANY OF WHICH 100% OF THE PREFERRED STOCK AND 50% OF THE COMMON STOCK ARE OWNED BY KAISER FOUNDATION HEALTH PLAN, INC THE REMAINING 50% OF COMMON STOCK IS OWNED BY NON-AFFILIATED PHYSICIANS PRACTICE GROUPS	
NOTE *(4)	HAMI - COLORADO, LLC - THE SOLE MEMBER OF THIS LIMITED LIABILITY COMPANY IS KAISER HOSPITALS ASSET MANAGEMENT, INC	
NOTE *(5)	KAISER PERMANENTE OREGON PLUS, LLC - THE SOLE MEMBER OF THIS LIMITED LIABILITY COMPANY IS KAISER FOUNDATION HEALTH PLAN OF THE NORTHWEST	

THE COMMON ADDRESS FOR ALL ENTITIES LISTED ABOVE IS.

C/O KAISER FOUNDATION HEALTH PLAN, INC
PROGRAM OFFICE CONTROLLER'S DEPARTMENT - TAX
ONE KAISER PLAZA, 1550 ORDWAY
OAKLAND, CA 94612

STATEMENT OF FIXED ASSETS AND DEPRECIATION

FORM 990 PART IV, LINE 57 - LAND, BUILDING AND EQUIPMENT,
LESS ACCUMULATED DEPRECIATION AND AMORTIZATION; AND
PART II, LINE 42, COLUMN (B) - DEPRECIATION AND AMORTIZATION EXPENSE.

	COST		ACCUMULATED DEPREC/AMORT		2006 DEP/AMORT EXPENSE
	BEGINNING OF YEAR	END OF YEAR	BEGINNING OF YEAR	END OF YEAR	
LAND	33,675,863	39,631,140	0	0	0
LAND IMPROVEMENTS	13,681,421	13,477,888	5,111,783	5,679,288	567,505
BUILDINGS	313,553,813	321,233,590	120,467,766	135,092,645	15,667,367
LEASEHOLD IMPROVEMENTS	4,931,022	8,179,806	3,013,348	3,659,529	646,181
EQUIPMENT	126,923,573	138,917,986	86,612,586	98,768,727	12,952,341
CAPITALIZED SOFTWARE	13,634,148	13,791,052	13,143,683	13,477,311	267,683
CAPITALIZED LEASES	128,994	141,976	92,445	127,408	34,963
CONSTRUCTION IN PROGRESS	19,448,912	23,789,675	0	0	0
	<u>525,977,746</u>	<u>559,163,113</u>	<u>228,441,611</u>	<u>256,804,908</u>	
OTHER AMORTIZATION - START UP AND DEFERRED COSTS -					<u>96,309</u>
TOTALS TO					
PART IV, LINE 57(A)		<u>559,163,113</u>			
PART IV, LINE 57(B)				<u>256,804,908</u>	
PART IV, LINE 57(C)	<u>297,536,135</u>	<u>302,358,205</u>			
PART II, LINE 42(A) DEPRECIATION, AMORTIZATION, ETC					<u>30,232,349</u>

KAISER FOUNDATION HEALTH PLAN OF COLORADO
FEIN: 54-0591617
December 31, 2006

FORM 990, SCHEDULE A, PART III

NON-AFFILIATED TAXABLE ORGANIZATION RELATIONSHIPS

<u>NAME</u>	<u>NON-AFFILIATED TAXABLE ORG</u>	<u>TRANSACTIONAL RELATIONSHIP</u>
PHILIP A MARINEAU	LEVI STRAUS & CO	NONE
J. NEAL PURCELL	KPMG INTL - RET.	AUDIT & TAX ADVISOR
	OMNI FLIGHT	AIR AMBULANCE
	EMORY HEALTHCARE	SERVICES
		NONE
EDWARD PEI	FIRST HAWAIIAN BANK	BANKING SERVICES IN HAWAII

KAISER FOUNDATION HEALTH PLAN OF COLORADO
FEIN: 54-0591617
December 31, 2006

Form 990, Part V-A, question 75b

FAMILY AFFILIATIONS REPORTED

NAME	FAMILY MEMBER AFFILIATION
STEVE R ZATKIN	SPOUSE EMPLOYEE OF KFHP INC.
VICTORIA B ZATKIN	SPOUSE, SR. VP, GENERAL COUNSEL AND SECRETARY OF KFH, KFHP INC. AND REGIONAL HEALTH PLANS
CYNTHIA TELLES	COUSIN, PHYSICIAN SOUTHERN CALIFORNIA MEDICAL GROUP

KAISER FOUNDATION HEALTH PLAN OF COLORADO
FEIN: 54-0591617
December 31, 2006

FORM 990, SCHEDULE A, PART III

TAXABLE ORGANIZATION FAMILY RELATIONSHIPS

<u>NAME</u>	<u>NON-AFFILIATED TAXABLE ORG</u>	<u>TRANSACTIONAL RELATIONSHIP</u>	<u>FAMILY RELATIONSHIP</u>
KATHRYN LANCASTER	TOP TIER CONSULTING	IT CONSULTING SERVICES	SIBLING, BENIFICIAL BUSINESS OWNER
STEVEN ZATKIN	ARLEN GROUP	BENEFITS CONSULTANT/BROKER	IN-LAW
VICTORIA ZATKIN	ARLEN GROUP	BENEFITS CONSULTANT/BROKER	IN-LAW

**FORM 990 PART I, LINE 8.C, COLUMN (B)
GAIN OR (LOSS) FROM SALES OF ASSETS OTHER THAN INVENTORY**

DESCRIPTION	DATE ACQUIRED	DATE SOLD	SALES PRICE	COST/ EXPENSE OF SALE	ACCUM DEPREC	GAIN OR (LOSS)
Investments						
State Street - Various	Various	Various	117,593,563	118,466,852	-	(873,289)
Rocky Mountain Lithotripter	Various	Various	20,473	3,539		16,934
Total Loss on the Sale of Investments			117,614,036	118,470,391	-	(856,355)
Fixed Assets						
ENGLEWOOD INFUSION DEPARTMENT, 2001	VARIOUS	VARIOUS	-	11,545	10,775	(770)
CAMERA,RETINAL,VARIABLE ANGLE	VARIOUS	VARIOUS	-	15,281	15,281	-
DODGE, 2000 CARGO VAN	VARIOUS	VARIOUS	-	16,442	16,442	-
DODGE, 2000 RAM VAN	VARIOUS	VARIOUS	-	17,522	17,522	-
ULTRASOUND, UPGRADE OF SEQUOIA UNIT	VARIOUS	VARIOUS	-	24,678	24,678	-
MISCELLANEOUS	VARIOUS	VARIOUS	-	24,798	15,181	(9,617)
FLOORS, ALL	VARIOUS	VARIOUS	-	26,063	17,783	(8,280)
ULTRASOUND,ULTRAMARK 4A W/SONY MONITOR	VARIOUS	VARIOUS	-	34,822	34,822	-
CENTRAL SUPPORT TRANSCRIPTION PROJECT	VARIOUS	VARIOUS	-	36,774	20,329	(16,445)
ULTRASOUND ATL ULTRAMARK	VARIOUS	VARIOUS	-	37,027	37,027	-
FRANKLIN REMODEL PHASE 8	VARIOUS	VARIOUS	-	44,617	31,069	(13,548)
FRANKLIN REMODEL PHASE 11	VARIOUS	VARIOUS	-	60,085	41,840	(18,245)
FRANKLIN REMODEL PHASE 2 - GARAGE	VARIOUS	VARIOUS	-	69,663	48,502	(21,161)
ENGLEWOOD MEDICAL OFFICES 3RD FLOOR,	VARIOUS	VARIOUS	-	83,473	43,303	(40,170)
FRANKLIN REMODEL PHASE 7	VARIOUS	VARIOUS	-	85,101	58,791	(26,310)
MOTORIZED ZOOM AND FUCUS INCL	VARIOUS	VARIOUS	-	85,586	27,102	(58,484)
SKYLINE INITIAL BUILDING, 1997	VARIOUS	VARIOUS	-	114,561	46,793	(67,768)
ULTRASOUND, ASPEN	VARIOUS	VARIOUS	-	120,544	120,544	-
ULTRASOUND, ASPEN	VARIOUS	VARIOUS	-	135,197	135,197	-
ULTRASOUND, SEQUOIA 512	VARIOUS	VARIOUS	-	213,373	213,373	-
ULTRASOUND, ACUSON SEQUOIA G1512	VARIOUS	VARIOUS	-	214,504	214,504	-
FRANKLIN WEST - PARKING STRUCTURE 1991	VARIOUS	VARIOUS	-	232,312	104,540	(127,772)
FRANKLIN WEST, MED OFFICES PHASE 1	VARIOUS	VARIOUS	-	600,836	258,359	(342,477)
CSS BACKFILL OF VACATED MEDICAL RECORDS	VARIOUS	VARIOUS	-	682,449	348,049	(334,400)
MISCELLANEOUS	VARIOUS	VARIOUS	2,125	127,572	111,707	(13,740)
Total Loss on the Sale of Fixed Assets			2,125	3,114,824	2,013,512	(1,099,187)
GRAND TOTAL			117,616,161	121,585,215	2,013,512	(1,955,542)

SALES SUMMARY

ORIGINAL COST AND EXPENSE OF SALE	121,585,215
DEPRECIATION	<u>2,013,512</u>
NET COST OR OTHER BASIS	119,571,703
LESS GROSS SALES PROCEEDS	<u>117,616,161</u>
NET LOSS	<u>(1,955,542)</u>

NOTE SALES NOTED ARE ARMS-LENGTH TO UN-RELATED THIRD PARTY

Note#1 All of the foregoing fixed assets and equipment were acquired by purchase by the organization for use in its tax-exempt purpose of providing health care to its enrolled members of the community.

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
ACC Adoption and Family Network	P.O. Box W Berthoud, CO 80513	300.00	Cash	The Red Thread 5K Run and Walk on November 4th for National Adoption Awareness Month	7/17/2006
Alzheimer's Association of Denver, CO	455 Sherman St #500 Denver, CO 80203	15,000.00	Cash	To support of AA's African-American outreach initiative.	12/28/2006
Alzheimer's Association of Denver, CO	455 Sherman St #500 Denver, CO 80203	1,500.00	Cash	Memories in the Making, a unique art program of the Alzheimer's Association, enables people with Alzheimer's disease to express themselves creatively.	5/2/2006
American Diabetes Association - Colorado	2480 W. 26th Ave, Suite 120-B Denver, CO 80211	2,500.00	Cash	The Father of the Year Awards Dinner honors business and civic leaders in Colorado whose achievements and values enhance the meaning and stature of fatherhood.	3/21/2006
American Diabetes Association - Colorado	2480 W. 26th Ave, Suite 120-B Denver, CO 80211	2,500.00	Cash	Support 2006 Walk-a-thon	10/5/2006
American Heart Association - Denver	1280 S Parker Road Denver, CO 80231	5,000.00	Cash	Heart Ball Sponsorship	12/28/2006
American Heart Association - Denver	1280 S Parker Road Denver, CO 80231	60,000.00	Cash	Denver Heart Walk-a-thon	5/17/2006
American Heart Association - Denver	1280 S Parker Road Denver, CO 80231	1,500.00	Cash	Go Red For Women Luncheon Sponsorship	3/4/2006
American Lung Association of Colorado	5600 Greenwood Plaza Blvd Greenwood Village, CO 80111	1,000.00	Cash	Champ Camp is a one-week residential camp held in the Rocky Mountains. The program provides activities for youth with asthma	6/9/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
American Lung Association of Colorado	5600 Greenwood Plaza Blvd Greenwood Village, CO 80111	5,000 00	Cash	Run-a-thon sponsorship	11/7/2006
Arapahoe/Douglas Mental Health Network	6801 S Yosemite St, Ste 200 Centennial, CO 80112	1,000.00	Cash	5th Annual Mental Health Luncheon	2/14/2006
Aurora Rotary Foundation	9207 E Evans Place Denver, CO 80231	1,000 00	Cash	Sponsorship of the annual Aurora Rotary Club 'State of the City' event featuring Mayor Ed Tauer. This event makes it possible for Aurora citizens to hear from the Mayor about the general health of the city.	3/3/2006
Big Brothers Big Sisters of Colorado, Inc	2420 W 26th Ave, Suite 450-D Denver, CO 80211	350 00	Cash	Support annual fundraiser	3/21/2006
Bonfils Blood Center Foundation	717 Yosemite Street Denver, CO 80230	1,000 00	Cash	Support annual fundraiser	5/2/2006
Catholic Charities - Denver	2525 West Alameda Ave Denver, CO 80219	1,000 00	Cash	Support Healthy & Safety Fair	6/9/2006
Childrens Diabetes Foundation at Denver	777 Grant St, Suite 302 Denver, CO 80203	600 00	Cash	Support annual fundraiser	7/19/2006
City of Aurora	15151 E Alameda Parkway Aurora, CO 80010	1,000 00	Cash	Support a community event	6/1/2006
City of Lafayette	1290 S Public Road Lafayette, CO 80026	2,500 00	Cash	Support a fundraiser for community programs	3/3/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
City of Lakewood	1295 S. Reed St Lakewood, CO 80232	1,000 00	Cash	Support community event for the whole family and is suited to lovers of the great outdoors.	5/17/2006
City Park Festival of the Arts	2145 York St Denver, CO 80205	500 00	Cash	Support a community event	8/18/2006
Coal Creek Rotary	2687 N. Park Drive, Suite 102 Lafayette, CO 80026	1,000 00	Cash	Support a fundraiser to benefit Clinica Campesina	9/15/2006
Charity Fund					
Colorado Academy of Family Physicians	2224 S Fraser Street, #1 Aurora, CO 80014	10,000 00	Cash	Supported the Tar Wars program, and effective tobacco-use prevention program for fifth graders	3/8/2006
Foundation					
Colorado AIDS Project	2490 W. 26th Ave, Suite 300 Denver, CO 80211	5,000 00	Cash	Support of 2006 Denver AIDS Walk	5/2/2006
Colorado Children's Campaign	1120 Lincoln, Suite 125 Denver, CO 80203	5,000 00	Cash	Sponsorship of a luncheon that addresses unhealthy eating habits and childhood obesity	8/18/2006
Colorado Center for Nursing Excellence	2465 S Downing St, Suite 210 Denver, CO 80210	25,000 00	Cash	General operating support for CCNE.	12/28/2006
Colorado Coalition for the Homeless	2111 Champa Street Denver, CO 80205	250 00	Cash	the 18th Annual Statewide Conference on Homelessness. This conference, which regularly draws over 600 medical providers, housing developers, homeless advocates and students	3/21/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Colorado Coalition for the Medically Underserved	P O. Box 18877 Denver, CO 80218	2,500.00	Cash	Support the annual conference	8/17/2006
Colorado Consumer Health Initiative	1536 Wynkoop St Suite 101 Denver, CO 80202	1,500.00	Cash	Support a Medicaid conference for community clinic providers	7/18/2006
Colorado Nurses Foundation	7831 Lewis Ct Arvada, CO 80005	2,500.00	Cash	Sponsorship of Nighgale Awards dinner.	3/9/2006
Colorado Partnership for Educational Renewal	1380 Lawrence Street, Suite 650 Denver, CO 80204	5,000.00	Cash	Program sponsorshp	11/21/2006
Colorado Police and Fire Athletic Association	10495 S Progress Way, Suite 104 Parker, CO 80134	250.00	Cash	Support their fundraiser.	3/21/2006
Colorado State University Foundation	7115 Campus Delivery Fort Collins, CO 80523	2,500.00	Cash	Alumni Association's annual gala	2/14/2006
Colorado Youth at Risk	1156 Delaware Street Denver, CO 80204-3605	500.00	Cash	Support Partners for A Bold Future program	11/21/2006
Commission of Family Medicine	P O Box 6508 - Mail Stop F496 Aurora, CO 80045-0508	1,000.00	Cash	General operating support	6/28/2006
Community Resource Center	655 Broadway #300 Denver, CO 80203-3425	2,500.00	Cash	Legendary Leadership Awards	3/21/2006
Court Appointed Special Advocates	100 Jefferson Sounty Parkway, Suite 2040 Golden, CO	2,500.00	Cash	Support a breakfast for Child Abuse Awareness Month	4/12/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Crohn's & Colitis Foundation of America - Denver	1777 S Bellaire St, Suite 120 Denver, CO 80222	1,000.00	Cash	Annual walk to raise funds for research and education	4/10/2006
Cross Community Coalition	2501 East 48th Avenue Denver, CO 80216	500 00	Cash	Annual fundraiser to support the program.	2/14/2006
Cystic Fibrosis Foundation - Denver	1355 S Colorado Blvd, Suite C-200 Denver, CO 80222	500 00	Cash	The 2006 Great Strides Walk will take place on Saturday, May 20 at the DCPA's Sculpture Park.	5/1/2006
Dental Aid Inc	877 S Boulder Rd Boulder, CO 80302	600 00	Cash	Black & White and Smiles All Over Gala to support dental clinic	7/11/2006
Denver Cover the Uninsured Week	2261 Blake Street, Suite 6H Denver, CO 80205	500 00	Cash	Sponsor a free health fair during Uninsured week	5/1/2006
District 50 Education Foundation	4476 W 68th Ave Westminster, CO 80030	1,000.00	Cash	Support for the scholarship program	8/17/2006
Dr Martin Luther King Colorado Holiday Commission	c/o Colorado Civil Rights Division 1560 Broadway #1050 Denver, CO 80202	6,000.00	Cash	Support the humanitarian award event	12/13/2006
Escuela Tlatelolco Centro de Estudios	2949 Federal Blvd Denver, CO 80211	500 00	Cash	General operating support	10/11/2006
Families First - Denver	P.O. Box 22419 Denver, CO 80222-0419	1,000.00	Cash	Families First Country Fair event	4/10/2006
Families First - Denver	P O Box 22419 Denver, CO 80222-0419	2,500.00	Cash	"Steppin' Out" is the newly adopted name of Friend and Families First's signature spring fundraising event benefiting Families First	3/2/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Family Tree, Inc	3805 Marshall St Wheat Ridge, CO 80033	1,000.00	Cash	Request for sponsorship of Celebration of Achievement, April 20, 2006.	3/3/2006
Family Tree, Inc	3805 Marshall St Wheat Ridge, CO 80033	1,030.00	Cash	Annual fundariser to support the program	8/21/2006
Family Tree, Inc	3805 Marshall St Wheat Ridge, CO 80033	10,000.00	Cash	For medical services for uninsured families and clients of Family Tree.	12/28/2006
FASB Fitness Festival, Inc	8390 E Crescent Parkway Greenwood Village, CO 80111	2,500.00	Cash	Support the Fitness Festival	3/14/2006
FASB Fitness Festival, Inc	8390 E Crescent Parkway Greenwood Village, CO 80111	2,500.00	Cash	Increased amount of original sponsorship amount.	5/2/2006
Foothills Mental Health Foundation	5265 Vance St Arvada, CO 80002	2,500.00	Cash	Request of sponsorship for the Wellness walk & Run in addition to the launch of the Legacy Breakfast	1/25/2006
Girl Scouts Mile Hi Council	400 S Broadway Denver, CO 80209	1,000.00	Cash	Support the Healthy Living Initiative	8/18/2006
Girl Scouts Mile Hi Council	400 S Broadway Denver, CO 80209	5,000.00	Cash	Girl Scouts - Mile Hi Council's 10th annual Women of Distinction Dinner to benefit the Mile Hi Council's Outreach Program The Outreach Program serves over 5,500 at-risk girls annually	8/18/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Hospice of Metro Denver	501 S Cherry St, Suite 700 Denver, CO 80246	3,000 00	Cash	Request for sponsorship of the 2006 Mask Project This unique event benefits Colorado's largest hospice - Hospice of Metro Denver, serving over 500 patients each day	3/3/2006
HospiceCare of Boulder and Broomfield Counties	2594 Trailridge Drive East, Suite A Lafayette, CO 80026	1,500 00	Cash	The state's first hospice provider celebrates three decades of caregiving	4/10/2006
Hyland Hills Foundation	1800 W. 89th Ave Denver, CO 80221	1,000 00	Cash	General operating support	12/28/2006
Impact on Education	P O. Box 9011 Boulder, CO 80301	1,000 00	Cash	General operating support	3/14/2006
Inner City Health Center	3405 Downing St Denver, CO 80205	2,500.00	Cash	General operating support	6/28/2006
Juvenile Diabetes Research Foundation - Rocky Mountain Chapter	5613 DTC Parkway, Suite 810 Greenwood Village, CO 80111	5,000 00	Cash	2006 Walk for the Cure	10/11/2006
Juvenile Diabetes Research Foundation - Rocky Mountain Chapter	5613 DTC Parkway, Suite 810 Greenwood Village, CO 80111	2,500 00	Cash	The target for this seventh annual Dream Gala is to raise \$1 million or more for research toward a cure for diabetes.	3/14/2006
Kempe Center Foundation	1825 Marion St Denver, CO 80218	25,000 00	Cash	For the first year of a two year commitment, \$25k each year, to support their post-partum depression initiative.	12/28/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Ken-Caryl Ranch	7676 S Continental	1,000.00	Cash	General operating support	8/18/2006
Metropolitan District	Divide Road				
	Littleton, CO 80127				
Labor's Community	7510 W Mississippi	1,000.00	Cash	Support for fundraiser	5/2/2006
Agency, Inc	Ave, Suite 230				
	Lakewood, CO 80226				
Larimer Arts Association	1430 Larimer Square,	200.00	Cash	Community Art Walk	4/10/2006
	Suite 200				
	Denver, CO 80202				
Make-A-Wish Foundation	7951 E Maplewood	1,000.00	Cash	Support for fundraiser	8/21/2006
of Colorado, Inc	Ave, Suite 126				
	Greenwood Village, CO				
	80111				
Make-A-Wish Foundation	7951 E Maplewood	1,000.00	Cash	General support	10/11/2006
of Colorado, Inc	Ave, Suite 126				
	Greenwood Village, CO				
	80111				
Make-A-Wish Foundation	7951 E Maplewood	5,800.00	Cash	Fundraiser	5/1/2006
of Colorado, Inc	Ave, Suite 126				
	Greenwood Village, CO				
	80111				
Mental Health	1385 S Colorado Blvd,	2,000.00	Cash	Tribute dinner event	8/18/2006
Association of Colorado	Suite 610				
	Denver, CO 80222				
Mental Health	1385 S Colorado Blvd,	1,500.00	Cash	Support a community summit	11/22/2006
Association of Colorado	Suite 610				
	Denver, CO 80222				
Metro Community	3701 S Broadway St	1,500.00	Cash	Support for fundraiser	7/19/2006
Provider Network	Englewood, CO 80113				

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Metro Denver Health and Wellness Commission	899 Logan St, Suite 311 Denver, CO 80203	10,000.00	Cash	Support to develop a community strategic plan	11/7/2006
Metro Volunteers	444 Sherman Street, Suite 100 Denver, CO 80203	1,000.00	Cash	Support a community event	7/19/2006
Metro Volunteers	444 Sherman Street, Suite 100 Denver, CO 80203	3,000.00	Cash	Support the annual fundraiser	5/2/2006
Newborn Hope	1975 Research Parkway, Suite 250 Colorado Springs, CO 80919	4,500.00	Cash	Support the production of educational booklet	11/21/2006
Parent Pathways	6795 E Tennessee Avenue, Suite 600 Denver, CO 80224-1613	2,500.00	Cash	Support for health program	7/11/2006
Partnership for Colorado	1536 Wynkoop St, Suite 202 Denver, CO 80202	5,000.00	Cash	general operating support	12/28/2006
Ponderosa High School	7007 E Bayou Gulch Rd Parker, CO 80134	250.00	Cash	program support	8/18/2006
Presbyterian/St Luke's Transplant Center	1719 E 19th Ave Denver, CO 80218	200.00	Cash	Fundraiser	7/19/2006
Project WISE	3005 W 29th Ave Denver, CO 80211	2,500.00	Cash	Operational support	4/10/2006
Rocky Mountain Cancer Centers Foundation	1683 Red Poppy Dr, Suite 100 Brighton, CO 80601	1,000.00	Cash	General operating support.	12/28/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Rotary Club of Arvada	P O Box 171	500.00	Cash	Support a fundraiser	5/17/2006
	Arvada, CO 80001				
SafeHouse Denver	1649 Downing Street	3,000.00	Cash	Fundraiser	6/1/2006
	Denver, CO 80218				
Saint Joseph Hospital	1835 Franklin Street	10,000 00	Cash	Fundraiser	5/1/2006
Foundation	Denver, CO 80218				
Salud Family Health	Commerce City	500 00	Cash	Support for a fundraiser	5/17/2006
Center	6075 E Parkway Drive				
	Commerce City, CO				
	80022				
Samartian Institute	2696 S Colorado Blvd,	3,000 00	Cash	Awards Dinner Event	9/14/2006
	Suite 380				
	Denver, CO 80222				
Scleroderma Foundation	P O Box 460940	500.00	Cash	Support for the second annual Rocky Mountain Chapter "Stepping Out to Cure Scleroderma" Walk	5/16/2006
	Aurora, CO 80046				
Smoky Hill High School	16100 East Smoky Hill Rd	250 00	Cash	Support for the holiday food drive	5/2/2006
	Aurora, CO 80015				
Smoky Hill Rotary	P.O. Box 440778	500 00	Cash	Support for community programs	4/12/2006
Foundation	Aurora, CO 80044				
Sobnely House Inc	107 Acoma St	2,500.00	Cash	Annual fundrasier	8/18/2006
	Denver, CO 80223				
Special Transit	4800 Pearl Street	2,500 00	Cash	Support for Rev It Up! a fundraising event	6/28/2006
	Boulder, CO 80301				
Susan G Komen Breast Cancer Foundation -	1835 Franklin Street	4,000 00	Cash	Support for Komen Denver Race for the Cure	3/14/2006
	Denver, CO 80218				

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
The Denver Health and Hospitals Foundation	777 Bannock Street MC 7779 Denver, CO 80204	600.00	Cash	Triumph Over Challenge Gala, benefiting the Denver Health Foundation.	5/2/2006
The Jefferson Foundation	809 Quail St, Bldg #1 Lakewood, CO 80215	360.00	Cash	Walk to benefit suicide prevention	7/19/2006
The Jefferson Foundation	809 Quail St, Bldg #1 Lakewood, CO 80215	3,000.00	Cash	fundraiser	8/18/2006
The Leukemia and Lymphoma Society - Rocky Mountain Chapter	5353 W Dartmouth Ave Denver, CO 80227	1,000.00	Cash	Support for the Man & Woman of the Year event.	4/10/2006
The Mental Health Center of Boulder	1333 Iris Ave Boulder, CO 80304	5,000.00	Cash	Support for integrated services program	11/7/2006
Two Angels Foundation	10343 Federal Blvd, J-417 Westminster, CO 80260	150.00	Cash	fundraiser	7/11/2006
University of Colorado at Denver	1250 14th Street, Suite 277 Campus Box 165, P O Box 173364 Denver, CO 80217	3,000.00	Cash	Support for scholarship fundraiser	3/9/2006
University of Colorado Foundation	4200 E 9th Ave, Box B 137 Denver, CO 80262	500.00	Cash	Support for the Youth Summit	11/7/2006
University of Colorado Foundation	4200 E 9th Ave, Box B 137 Denver, CO 80262	1,000.00	Cash	Support for educational conference	10/5/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
University of Colorado School of Dentistry	Campus Box F830 13065 E 17th Ave Aurora, CO 80045	5,000 00	Cash	For Neighbors in Health patient follow-up dental visit	8/17/2006
Urban League of Metropolitan Denver	5900 E 39th Ave Denver, CO 80207	2,500 00	Cash	Support for their annual fundraisning event	5/2/2006
Urban Spectrum	P.O. Box 31001 Aurora, CO 80041	500 00		The April, Urban Spectrum will be entering its 20th year of spreading the news about people of color	4/10/2006
Volunteers of America - Colorado Branch	2660 Larmer St Denver, CO 80205	3,000 00	Cash	Supports the numerous MLK day volunteers	12/28/2006
Volunteers of America - Colorado Branch	2660 Larmer St Denver, CO 80205	3,000 00	Cash	Sponsorship of the "I Remember Mama" event	3/21/2006
TESSA - Pikes Peak United Way	320 S El Paso Street/ P O. Box 2662 Colorado Springs, CO 80901	250 00	cash	Board support donation for TESSA A community without domestic violence and sexual assault	1/13/2006
Rocky Mountain Women's Film Festival	110 Trout Avenue Colorado Springs, CO 80906	250.00	Cash	Board support donation	1/13/2006
Inside Out Youth Services	121 E Pikes Peak Ave., #354 Colorado Springs, CO 80903	70 00	Cash	5th Annual Awards Dinner	10/16/2006
Shadow Theatre Company	1420 Ogden Street Denver, CO 80218	3,000 00	Cash	Sponsorship for "Spirit of Frederick Douglas"	10/17/2006
Pikes Peak Hospice Foundation	825 E Pikes Peak Avenue, Ste 600 Colorado Springs, CO 80903-3624	750 00	Cash	Underwriting Southern CO Case Managers Meeting	11/02/06
Boys & Girls Club of Pikes Peak Region	P O Box 15919 Colorado Springs, CO 80935	3,000.00	Cash	Grant for dental health program	12/5/2006

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Child Nursery Cernters	104 E Rio Grande Street	2,500 00	Cash	Grant for health clinic	12/28/06
	Colorado Springs, CO 80903-4084				
Community Partnership for Child Development	2330 Robinson Street	1,000 00	Cash	Grant for Head Start Screening program	12/28/2006
	Colorado Springs, CO 80904				
Empty Stocking Fund	P O. Box 400	2,500 00	Cash	Grant to Empty Stocking Fund (Christmas stockings)	12/15/2006
	Colorado Springs, CO 80901				
Family Wellness Program, Inc	7665 Assisi Heights	2,500 00	Cash	Grant for low-income counseling program	12/5/2006
	Colorado Springs, CO 80919				
Girl Scouts Wagon Wheel Council	3535 Parkmoor Village Drive	5,000 00	Cash	Grant for Health Programs	12/5/2006
	Colorado Springs, CO 80917				
Inside/Out Youth Services	235 N Nevada Avenue	4,220 00	Cash	Grant for HIV/STD program	12/5/2006
	Colorado Springs, CO 80903				
Pikes Peak Community Fund	P O. Box 1443	5,000 00	Cash	Grant for Harbor House	12/5/2006
	Colorado Springs, CO 80901				
Pikes Peak Hospice Foundation	825 E Pikes Peak Avenue	2,500 00	Cash	Grant for low income care	12/5/2006
	Colorado Springs, CO 80903				
Acts 19-11 Pikes Peak Therapeutic Riding Center	13620 Halleluiah Trail	3,000.00	Cash	Grant provides therapeutic riding for people with disabilities	12/5/2006
	Elbert, CO 80106				
Ronald McDonald House Charities of Southern CO	311 North Logan	2,550 00	Cash	Grant for refurbishing house	12/5/2006
	Colorado Springs, CO 80909				

2006 Colorado Grants & Donations

Form 990, Part II, Line 22b

Name of Donee	Address & Zip	Amount Paid	Type of Contribution	Purpose	Payment Date
Children's Advocacy	423 S Cascade Avenue	2,500.00	Cash	Grant for sexual assault exams	12/5/2006
Center the Pike Peak	Colorado Springs, CO 80906			for children	
Region					
Southern Colorado AIDS	1301 South 8th Street	5,000.00	Cash	Grant for Client Care	12/5/2006
Project	Colorado Springs, CO 80906				
Urban Peak -CO Springs	423 E Cucharas Street	3,500.00	Cash	Grant for Health Ed/Medical Services	12/5/2006
	Colorado Springs, CO 80903				
Care & Share Food Bank	2520 Aviation Way	10,000.00	Cash	Grant for hunger relief	12/5/2006
	Colorado Springs, CO 80916				
African Amerian Youth	C/O Q E Brown,	500.00	Cash	Donation for Annual African American	2/15/06
Leadership Conference	210 G Rockrimmon Blvd			Youth Leadership Conference	
	Colorado Springs, CO 80919				
		412,780.00			

412,780.00

STATEMENT 26 (1/1/14)

KAISER FOUNDATION HEALTH PLAN OF COLORADO
FEIN: 84-0591617
December 31, 2006

Schedule A, Part III, Question 2a:

Kaiser Foundation Health Plan of Colorado (KFHP) is organized for the public benefit and provides health and medical care services for its members. KFHP and Kaiser Foundation Health Plan, Inc. (KFHP Inc.) and Kaiser Foundation Hospitals (KFH) have common Boards of Directors. KFHP, KFHP, Inc. and KFH are operated as separate charitable corporations. See **Statement 22** for a list of tax-exempt and non-exempt related entities.

Based on a review of KFHP records and Conflict of Interest (COI) statements for these directors, officers and key employees for 2006, KFHP did not engage in the sale, exchange, or leasing of property with any of the persons listed on Form 990, Part V.

Based on a review of the records of the affiliated taxable entities for transactions with these individuals, none of these taxable entities engaged in any sale, exchange or lease of property with KFHP individual directors or officers.

In the normal course of business in carrying out its charitable purposes, KFHP may have entered into the sale, exchange, or leasing of property with some of the related entities described in **Statement 22**. KFHP relationships with such organizations are conducted at a price which is not less than cost or more fair market value.

Schedule A, Part III, Question 2b:

Statement 24, page 2 provides a list of the directors, officers and key employee family members with whom KFHP did business or who were employed by KFHP or any KFHP affiliate. KFHP does not have trustees, creators or substantial contributors.

Based on a review of KFHP records and COI statements for these directors, officers and key employees for 2006, KFHP did not engage in the lending of money or other extension of credit with any of these persons in 2006. KFHP, Inc. has a program that provides loans to relocate executives. The program was modified in August 2002 to take into consideration the Section 402 provisions of the Sarbanes Oxley Act, limiting certain employees' eligibility for loans. **Statement 13** provides information regarding officer and key employee loans made by KFHP, Inc. as disclosed in the KFHP, Inc. 2006 Form 990, Part IV and Schedule A, Part III, question 2b.

KAISER FOUNDATION HEALTH PLAN OF COLORADO

FEIN: 84-0591617

December 31, 2006

Based on the COI questionnaires for 2006, **Statement 24A** lists non-affiliated taxable organizations which did business with KFHP in 2006 and on which KFHP officers, directors, key employees or their families served as an officer, director, or owner. KFHP relationships with such organizations are conducted on a fair market value basis and the KFHP officer director or key employee abstained from voting on any such matter.

Schedule A, Part III, Question 2c:

Form 990, Part V lists the officers, directors and key employees of KFHP in 2006. Based on a review of COI statements for these directors, officers and key employees for 2006, **Statement 13** provides a list of their family members with whom KFHP did business or who were employed by KFHP or any KFHP affiliate. KFHP does not have trustees, creators or substantial contributors. Any such transactions are conducted on a fair market value basis.

Based on a review of KFHP records and COI statements for these directors, officers and key employees for 2006, KFHP did not engage in the furnishing of goods, services, or facilities with any of the persons in 2006.

In the normal course of business in carrying out its charitable purposes, KFHP may have entered into the furnishing of goods, services, or facilities with some of the related taxable entities. **Statement 19** generally describes the transactions between KFHP and those entities.

Based on the COI questionnaires for 2006, **Statement 24, page 1** lists non-affiliated taxable organizations, which did business with KFHP in 2006 and on which KFHP officers, directors, key employees or their families served as an officer, director, or owner. **Statement 19** also provides a general summary of the transactional relationship (if any) between KFHP and such organizations. KFHP relationships with such organizations are conducted on a fair market value basis and the officer, director or key employee abstained from voting on any such transaction.

2006 COMMUNITY BENEFIT REPORT KAISER FOUNDATION HEALTH PLAN OF COLORADO

Kaiser Foundation Health Plan of Colorado or “Colorado Health Plan” is a tax-exempt subsidiary health plan of Kaiser Foundation Health Plan, Inc. (KFHP). KFHP, with its five principal operating tax-exempt subsidiary health plans—Kaiser Foundation Health Plan of Colorado; Kaiser Foundation Health Plan of Georgia, Inc.; Kaiser Foundation Health Plan of the Mid-Atlantic States, Inc.; Kaiser Foundation Health Plan of the Northwest; and Kaiser Foundation Health Plan of Ohio—as well as Kaiser Foundation Hospitals (KFH) are nonprofit corporations that are part of the integrated health care delivery system known as the Kaiser Permanente Medical Care Program or “Kaiser Permanente.”

This report describes the structure of Kaiser Permanente and documents the National Community Benefit activities, programs and services of KFHP, its subsidiaries, and KFH, combined, as well as the specific community benefit provided in the Colorado Region.

In 2006, Kaiser Permanente served 8.6 million people in nine states: California, Colorado, Georgia, Hawaii, Maryland, Ohio, Oregon, Virginia, Washington and the District of Columbia. This program is the largest private nonprofit health care program in the United States with 126,347 full time employees, more than 13,000 physicians and 119 dentists. The Colorado Health Plan served more than 475,000 members and has 4,379 full time administrative, clerical and technical employees as well as 778 Permanente physicians.

In the Colorado region, three separate legal organizations comprise Kaiser Permanente: Colorado Health Plan, a Colorado nonprofit corporation exempt from federal income tax under Internal Revenue Code 501(c)(3); KFH, a California nonprofit public benefit corporation exempt from federal income tax under Internal Revenue Code 501(c)(3); and the Colorado Permanente Medical Group, an independent multi-specialty group of physicians organized as a professional corporation.

Persons enroll in Kaiser Permanente through KFHP or one of the Health Plan subsidiaries or “Health Plan.” Health Plan provides and arranges comprehensive health care services for members on a predominantly prepaid basis and fulfills its contractual obligations to group and individual members by contracting with KFH, and a Permanente Medical Group to provide the required health care services.

Members receive services from various Permanente Medical Groups in the respective Kaiser Permanente regions. The Permanente Medical Groups accept responsibility for professional care of Health Plan members and are responsible for their own physician recruitment, selection and staffing; they are legally separate entities independent from Health Plan, KFH and each other. The Permanente Medical Groups generally treat members in facilities owned, leased or contracted by Health Plan or KFH.

KFHP and KFH are separate corporations governed by identical boards of directors. KFH accepts responsibility to provide or arrange necessary hospital services and facilities for Health Plan members. KFH also contracts with other community hospitals to provide hospital services to members for specialized care and other services.

Membership in KFHP and its health plan subsidiaries is available without regard to sex, race, religion, ethnic background, sexual orientation, occupational status, or income level. Health Plan members are broadly representative of the various ages, social, and income groups within the areas served. Once enrolled, a member is free to maintain membership regardless of age, health status, or employment.

KAISER PERMANENTE’S COMMITMENT TO THE COMMUNITY

Through the Kaiser Permanente mission, the organization contributes to the health of the communities in two related ways. First, Kaiser Permanente strives for excellence in serving its 8.6 million members, through market-leading performance in quality, service and affordability. By doing so, Kaiser Permanente provides a discipline in the marketplace by demonstrating meaningful value and affordability, and generating resources to reinvest in the community’s health.

Second, Kaiser Permanente directly invests in improvements to community health by working to increase access for the underserved, disseminating care improvements, altering the social determinants of health, educating healthcare workers and consumers, and informing public policy.

This latter approach, which Kaiser Permanente calls Direct Community Benefit Investment (DCBI) is fundamental to being a nonprofit organization. It embodies the organization's commitment to improve the health of communities beyond services to Health Plan members. It is more than traditional corporate citizenship or corporate philanthropy. It is an intentional, planned, budgeted, measurable, accountable creation for better health in our communities. It is done in collaboration with, not in isolation from, the community. DCBI serves to fulfill Kaiser Permanente's social purpose, justify its tax-exempt status, and differentiate it from other health care organizations.

This tradition of community benefit dates from the earliest days of the Program, when charitable care to non-employees, and later, nonmembers, was initiated. That heritage has continued through the years in Kaiser Permanente's early participation in publicly financed programs such as Medicaid and Medicare, establishment of residency training and medical research programs, and later, in the development of the Educational Theatre, Safety Net Partnerships, Community Health Initiatives and Charitable Coverage Programs.

In 2001, the Board reaffirmed DCBI as a national program and set the following four goals:

- Address critical questions in American health care that the Program's history, culture and competencies position it uniquely to examine.
- Build the reputation of Kaiser Permanente for its leadership in helping to solve major health challenges.
- Create a program that engages the creativity and spirit of the people of Kaiser Permanente at all levels.
- Meet the requirements placed on KFH, KFHP, and its subsidiary health plans, as tax-exempt organizations that return value to the communities served beyond the provision of health care to members.

The Board directed that this new DCBI program be guided by a national strategy, with continued local flexibility and implementation. The program is supported by national and regional funding pools, and built on the organization's integrated healthcare system. Community benefit investments are concentrated in four areas:

- *Vulnerable Populations* - Address the financing and delivery problems of populations that are vulnerable due to socioeconomic status, illness, ethnicity, age, or other disabling factors.
- *Evidence-based Medicine* - Develop and communicate the evidence base to determine what form of medical care works, for which patients and populations, under what circumstances, at what cost and in which delivery settings.
- *Education* - Evaluate and demonstrate educational models for the health professions in integrated care systems and for health care consumers for managing their own health and obtaining health care services.
- *Public Policy* - Develop and disseminate public policy information that reflects the interests of the nation as a whole.

The Board elaborated that at least 75% of total community benefit funding will be directed to program priorities within the four focus areas and the remaining 25% of funding will be directed by local regions to respond to local community benefit needs and opportunities that may or may not be within the four key focus areas.

As part of the new approach, the Board approved the formation of a national Community Benefit Governance Council and established a standing Community Benefit Committee of the Board of Directors to oversee the new program. The Board also designated a national executive of KFHP and KFH to lead Kaiser Permanente's Community Benefit Program as a full-time assignment. Raymond J. Baxter, PhD is the Senior Vice President for Community Benefit, reporting to the CEO and Chairman of the Board.

COMMUNITY BENEFIT PROVIDED BY KAISER FOUNDATION HEALTH PLAN, INC.

KFHP provides comprehensive health care services on a prepaid basis through an integrated health care delivery system, available to the community as a whole. Because the Health Plan is a nonprofit organization, revenues that exceed the cost of operations and provision of care are reinvested in the program to improve facilities and service, increase benefits, fulfill our charitable mission, and provide affordable rates rather than to pay dividends to stockholders.

KFHP provides care that emphasizes prevention, minimizes medical indigence and contributes to quality of life in the communities we serve. To serve the community by providing affordable, comprehensive health care and support in its social mission, KFHP is organized and operated as a fully integrated delivery system.

- *Integrated Services and Facilities* – KFHP has organized and integrated the professional and physical resources required to provide comprehensive health care. In hospital-based Kaiser Permanente regions, this care primarily occurs at major medical centers, as well as nearby outpatient medical offices owned by KFHP and medical office buildings owned or leased by KFHP. Our members typically have all the services and professional care they require available in one place, which facilitates a coordinated approach to care. Equipment and supporting personnel are shared and high-technology services, such as neurosurgery, open-heart surgery, and cancer treatment are also centralized to facilitate development and transfer of best clinical practices among all Permanente providers.
- *Group Practice* – Contracting Permanente Medical Groups are organized into large multi-specialty group practices that take responsibility for providing comprehensive care to a defined population in facilities owned or leased by KFHP. The income that Permanente Medical Groups and their physicians receive is in consideration of their professional medical and related services. The amounts paid to the Permanente Medical Groups are negotiated annually. By altering the direct relationship between service performed and income received, KFHP removes incentives to perform unneeded services, and encourages use of the most appropriate medical care. Group practice enhances quality and appropriateness of care for members and for the community by facilitating development and sharing of “best clinical practices” throughout the community and across the nation.
- *Prepayment* – Generally, KFHP pays the Permanente Medical Groups a per member payment on a budgeted, prepaid basis that does not vary with the amount of services provided. Permanente Medical Group physicians are generally not compensated on a fee-for-service basis.
- *Benefit Plans* –KFHP offers a variety of coverage options for unlimited hospital days, physician visits, preventive services, immunizations, well-baby care and prenatal care. In order to maximize affordability and encourage people at different income levels to purchase coverage, KFHP offers a variety of cost-sharing options. Comprehensive, prepaid coverage with differing levels of premium and cost sharing minimizes financial barriers to care, promoting early consultation, detection and treatment of disease. KFHP actively encourages members to maintain their health through regular preventive self care.
- *No Pre-existing Condition Exclusions* – Pre-existing condition exclusions allow carriers to exclude coverage for a condition that existed before enrollment with the carrier. KFHP imposes no pre-existing condition exclusions for group members and thereby provides substantial protection for new members who are ill at time of enrollment. KFHP offered health benefits coverage in all its markets without any pre-existing condition exclusions for many years prior to recently enacted federal and state statutes prohibiting pre-existing condition exclusions in certain markets. By ensuring that all our enrollees are covered for all their medical needs, we reduce the amount of uncompensated care, promote the health of our members, and prevent medical indigence.
- *Participation in Medicare* – KFHP has participated in Medicare since it was first implemented in 1965. KFHP and its subsidiaries enrolled approximately 893,400 Medicare beneficiaries, providing Medicare Part A and Part B services, plus additional drug, optical, and inpatient coverage.

- *Participation in Medicaid* – KFHP began enrolling Medicaid beneficiaries in the mid-1960s. Currently, KFHP and certain subsidiaries provide care to more than 148,400 Medicaid managed-care members, and in addition serve a large number of Medicare and Medicaid patients on a fee-for-service basis. KFHP also participates in the State Child Health Insurance Program (SCHIP) and served an additional 112,360 children in 2006.

THE COMMUNITY BENEFIT PROGRAM IN THE COLORADO REGION

In 2006, Kaiser Permanente spent approximately \$807 million or approximately 2.3% of revenue, to support the Community Benefit Program in the community. The Colorado Health Plan spent more than \$26.2 million to support Colorado communities. A breakdown of the 2006 DCBI dollars attributable to KFHP and KFHP nationally is described in Attachment A and those dollars attributable to Health Plan in Colorado in Attachment B.

The following identifies many of the signature community benefit programs and services in the Colorado Region, according to the national focus areas.

VULNERABLE POPULATIONS

In 2006, the Colorado Health Plan spent \$18.7 million to address the financing and delivery of health care for populations vulnerable due to socio-economic status, illness, ethnicity, age or other factors. Following are highlights of the programs and services offered by Colorado Health Plan for vulnerable populations.

MEDICAL CARE SERVICES

The Colorado Health Plan provided medical care services for vulnerable populations in many ways. These include charitable care programs, participation in public programs for low-income individuals such as Medicaid and the State Children's Health Insurance Program (SCHIP).

Charitable Care (KP Helps and Charitable Coverage)

In the Colorado Region, Health Plan provides charity care to low-income vulnerable populations through two programs: KP Helps and Connections. In 2006, the Colorado Health Plan Region spent approximately \$12 million on under- and uninsured residents in the region.

KP Helps

- This program assists patients with financial support to meet their medical needs. Patients can be referred to the program by any health care provider or employee. Eligibility is based on prescribed level of income, expenses and assets. KP Helps is funded by both Kaiser Foundation Health Plan of Colorado and charitable contributions from employees and physicians. In 2006, 649 patients benefited from the program.

In addition to KP Helps which primarily operates in Health Plan of Colorado facilities, charity care is also provided through contract hospitals. Any additional follow-up care is provided in Health Plan's medical offices.

Charitable Coverage Program

In Colorado, Health Plan committed approximately \$6.7 million to provide subsidized coverage to 1,470 low-income adults and children who are not eligible for other public or privately sponsored coverage.

- *Connections* is a charitable coverage (dues subsidy) program that allows uninsured low-income patients access to health care via a subsidized insurance product. The program offers a 24 month membership with rich benefits, subsidized premiums and lower copayments. Referrals to *Connections* come from community partners (about 66% of slots) and from KP members losing their coverage (about 33% of slots). Patients must qualify by income and asset standards, and must not be eligible for public Colorado Health Plan's charitable coverage program provides individuals the opportunity to continue their health care coverage at reduced costs when they are in transition, experience financial difficulties due to job loss, involuntary reduction in work hours, death, divorce, or legal separation from a spouse. Participants must not be eligible for any other public or private group health care coverage. Based on income, the plan subsidizes up to 95% of their premium. *Connections* provides coverage for uninsured adults and children who do not qualify for public programs due to immigration status or families who might be slightly over income guidelines.

Participation in Medicaid and Other Publicly Financed Programs

The Colorado Health Plan provided coverage and services valued at \$5.9 million (in excess of reimbursement) for individuals participating in government sponsored programs.

- *Medicaid* - As part of the State of Colorado Medicaid Program's Primary Care Physician Program, Colorado Health Plan provides primary and specialty care to Medicaid beneficiaries that select Kaiser Permanente as their primary care provider. Beneficiaries have access to both primary and specialty care in Health Plan facilities, as well as pharmacy and durable medical equipment benefits. Health Plan submits charges to the state for payment on a fee-for-service basis. Additional outside services provided are billed directly to the state. In 2006, Colorado Health Plan provided care and services to more than 2,000 beneficiaries.
- *Child Health Plan Plus (CHP+)* – Colorado Health Plan participates in this program, serving nearly 2,800 beneficiaries in a fully capitated HMO arrangement. CHP+ serves children under age 19 and pregnant women age 19 and over. Eligibility includes proof of US citizenship or permanent residency, ineligibility for Medicaid or Medicare and lack of access to employer-sponsored insurance.

Grants and Donations for Medical Care Services

The Colorado Health Plan donated \$180,928 to support the delivery of medical care services to a variety of individuals who were seeking services from community providers. Eight organizations were awarded charitable contributions in this category in 2006. The following are examples of programs and organizations funded in 2006:

- The Colorado Health Plan awarded a \$5,000 grant to the Mental Health Center of Boulder County to support this agency's mental health services and programs in Boulder and surrounding counties. The Mental Health Center of Boulder County is an important component of the safety net in Boulder County and provides an array of services to uninsured and underinsured families. The mental health center provides services to all local populations, but has a priority of serving individuals and families affected by major mental illness and serious emotional disturbances
- Family Tree, a local nonprofit organization whose mission is to provide a broad range of services and shelter to families and youth of metro Denver to overcome child abuse, domestic violence and homelessness, was awarded a \$10,000 grant to provide medical services for individuals and families.
- Parent Pathways, an organization whose mission is to help teen parents raise healthy families, was awarded \$2,500 to support the provision of medical services for moms and kids at their Florence Crittenton School. The Florence Crittenton School is a middle and high school, providing an education and a comprehensive range of services to pregnant and parenting teen girls.
- A \$5,000 grant provided follow-up dental care to community residents who attended the Colorado Health Plan's annual *Neighbors in Health* fair. The care was provided through the University of Colorado School of Dentistry.

COMMUNITY-BASED PROGRAMS FOR VULNERABLE POPULATIONS

The Colorado Health Plan spent approximately \$438,000 to provide programs to nonmembers who live and work in the communities served by the Colorado Region. Following are examples of community-based programs funded in 2006:

Youth and Other Employment Programs

The Colorado Health Plan spent approximately \$295,000 to support 20 INROADS program interns in 2006. Health Plan of Colorado works with INROADS to employ undergraduate college interns of color interested in pursuing professional health care careers. The interns work in clinical areas to learn and gain exposure to medicine, nursing, pharmacy & research. The community-focused intent is for students to gain interest and acceptance into these professional programs and careers.

Grants and Donations for Community-Based Programs

The Colorado Health Plan donated approximately \$143,000 to 23 community organizations for a variety of other programs and services for vulnerable populations. The following are a few examples of the community programs and services funded in 2006:

- The Kempe Center Foundation, a local agency with an international reputation as a leader in fighting child abuse and neglect, was awarded a \$25,000 grant to support the development of a post-partum depression program. The program will model new approaches to addressing this issue in health care settings and be designed to be replicated in other health care settings around the community and state.
- A \$15,000 grant was awarded to the local chapter of the Alzheimer's Association to support the continuing work of their African-American Outreach Initiative. The initiative is designed to develop specific approaches to reaching out to African-Americans with the intent of improving education and access to services available to Alzheimer's patients and their families.
- Health Plan awarded a \$10,000 grant to the Denver Metro Health and Wellness Commission to support its work bringing metro Denver community leaders together to address issues related to obesity. The Commission, which is supported by metro-area mayors, chambers of commerce, foundations, health departments and health care leaders, is designed to align community strategies and resources to achieve a focused approach to the obesity epidemic.

EVIDENCE-BASED MEDICINE

Colorado Health Plan spent approximately \$1.5 million to support evidence-based health care activities. Kaiser Permanente conducts more research than any other non-academic institution in the United States. Colorado Health Plan partners with several prominent academic research institutions including: HMO Research Network, University of Colorado Health Sciences Center, Centers for Disease Control, Robert Wood Johnson Foundation, Colorado Department of Health, Commonwealth Fund, and many others.

Clinical and Health Services Research

In 2006, the Colorado Health Plan spent approximately \$1.2 million to support clinical and health services research. Many of the research studies address current health issues and improve care for common conditions where treatment often is linked to community-based efforts, and are broadly disseminated through articles and professional presentations. Health Plan researchers conducted 16 research studies.

The Colorado Clinical Research Unit (CRU) remains committed in its vision to conduct research that translates into practice and results—improvements in care processes and outcomes for our members and the community. By working closely with clinical operations departments, the CRU contributes directly to making the Colorado Region the leader in high-quality, cost-effective care. Much of the internal work of the CRU contributes to Kaiser Permanente's social mission as a non-profit health care organization. The community benefit budget supports studies led by Colorado Permanente Medical Group physicians or Kaiser Permanente staff in the Colorado Region. The following are a few examples of these research projects:

- *Study: Depression Connections Project*
This is a one year project to deliver telephonic care management by Colorado Health Plan social workers to Connections members who have been diagnosed with depression and prescribed antidepressants. Data on depression symptom remission, self-management ability, and work performance will be collected at program enrollment and at six months to assess improvement in these outcomes.
- *Study: Renal Project*
CRU has been working with the Health Plan's renal team to design a population-based, virtual integration care model. Comparing outcomes (care processes, cardiac events, and time to dialysis) over two years for patients with stage 3 renal disease and co-morbid diabetes and/or cardiovascular disease. Patients in the virtual integration model will receive care coordinated by the multidisciplinary renal team (a nephrologist, clinical pharmacy specialist, social worker, and nurse) that uses a renal registry to track care processes and

outcomes. Colorado Health Plan's Nephrology Department provides renal care for these patients and all other specialty care will be coordinated by the renal team to provide a more comprehensive care program consistent with the chronic care model.

- **Study: High Performance Well Child Care**
This is a planning project with David Bergman, M.D. from Stanford University with a small amount of seed funding from Commonwealth Fund to support a year long planning process to redesign well child care. Colorado Health Plan is providing in kind support for the planning process. A team of seven pediatricians are participating in monthly planning meetings. CRU analysts and a health economist are extracting pediatric utilization and risk data in order to develop a three tiered risk strata which will be used for varying intensity and periodicity of well child care, depending on the child's risk. Other components include e-visits, pre-visit electronic surveys on parents' needs for anticipatory guidance on development and behavioral issues, and group visits. Once the planning process is complete, we anticipate evaluating the implementation of some of the components of redesigned.
- **Study: Thriving Communities Evaluation**
CRU began the Health Eating Active Living evaluation efforts with 11 Thriving Communities in 2006. The 11 Thriving Communities are learning how to evaluate their programs and how this evaluation informs future program development and ultimately the program's effectiveness. In addition, the evaluation is an important element enabling the program to raise additional funds for their efforts in future.

Tumor Board and Cancer Registry

Colorado Health Plan spent approximately \$296,000 to collect specific cancer patient data to be sent to the state at particular intervals after diagnosis. Each patient is followed on an annual basis for the remainder of his or her life.

EDUCATION

The Colorado Health Plan spent approximately \$5.3 million to educate consumers and health care professionals during 2006 in the Colorado Region.

CONSUMERS

The Colorado Health Plan spent \$1.7 million on community wellness and health education programs in the Colorado Region.

Community Health Education and Prevention Programs

The Colorado Health Plan provides a variety of health education classes, events and programs to both members and the general public. The health education department staffed booths at local health fairs, conducted smoking cessation, weight loss, parenting classes, and hosted a series of seminars on health-related topics, such as diabetes, stress management, and managing chronic illness.

Educational Theatre Programs

The Colorado Health Plan spent approximately \$1.2 million in 2006 to produce the Educational Theatre Programs (ETP) in Colorado. Since 1985, ETP has performed free, award-winning, health education plays for nearly one million youth in grades K-12. In 2006, ETP presented 258 performances and workshops for more than 36,000 people. There are five programs in Colorado's ETP repertoire:

- *What Would You Do?* – Program messages center around self-respect and respecting others for upper elementary students.
- *Keys to Personal Power* – Program is a social skill building workshop for elementary students.
- *Amazing Food Detective* – Program delivers four key nutrition and activity messages for elementary students
- *Teens Take It On* – Healthy Eating & Active Living – Program is a long term residency program for high school students who are coached to advocate for change in activity or nutrition in their school. The students also serve as peer educators through presenting a play to middle school students on health eating and active living.

- **VOICES** – This specialty program is used in a variety of settings for any age of audience. The program uses photography and theatre to address health and wellness issues.

Grants and Donations for Consumer Education

The Colorado Health Plan donated approximately \$103,000 of community benefit funds to support 10 nonprofit community-based organizations providing consumer health education programs and services.

HEALTH CARE PROFESSIONALS

The Colorado Health Plan spent \$3.5 million to support the training and education of physicians and other healthcare providers in 2006.

Graduate Medical Education

Colorado Health Plan spent approximately \$2.4 million to support the graduate medical education of eight residents in collaboration with the University of Colorado. The program runs two tracks, from January through June, residents were rotate through preventive medicine, urology, and otolaryngology. From July through December, residents were rotate only through urology and otolaryngology.

Nurse Practitioner and Other Non-Physician Training Programs

Colorado Health Plan spent approximately \$1 million in training programs for physician assistants, pharmacy residents and technicians and other non-physician health professionals. During 2006, the Health Plan supported the training and education of students, interns and externs pursuing a career, or working in, the health care field including preceptorships, clinical internships nursing students and rotations with CPMG physicians for physician assistants from Red Rock Community College. Several programs are described below.

- **Medical Assistant to Practical Nurse Program** – This program provided education through the Community College of Denver in collaboration with the City and County of Denver Division of Workforce Development. The program, which was designed for the working student, provided evening classes and weekend clinical rotations. In 2006, 24 students completed the program. The majority of classroom teaching for the third class was provided by Colorado Health Plan Nursing Education Clinical Faculty. In addition, Health Plan provided classroom space and clinical rotations for obstetrics and pediatrics.
- **Pharmacy Resident Program** – Colorado Health Plan offers a unique one-year specialty residency training program that provides opportunity for pharmacists to acquire advanced knowledge and skill in primary care, mental health or cardiovascular pharmacotherapy in an integrated managed care setting. Residents gain an understanding of managed care pharmacy practice; a practice which balances between evaluating outcomes, managing systems, and providing pharmaceutical care to individual patients.
- **Various Clinical Internships** – Health Plan also offers internships in various clinical areas such as nursing, pharmacy, clinical laboratory, radiology, eye care, social work (palliative care), and surgical technology. These various departments continue to establish robust relationships with colleges, universities and institutes to promote their related professions and to offer our resources as clinical intern sites for students. Through the program, Health Plan donates funds, time, expertise, equipment, and a unique internship experience for students.

Grants and Donations for the Education of Health Care Professionals

The Colorado Health Plan also supported the training and education of health care professionals in the community by donating community benefit funds to designated programs. In 2006, \$103,385 was donated to five organizations in support of programs that provide direct training for health care professionals. The following is an example:

- The Colorado Center for Nursing Excellence (CCNE) received a \$25,000 grant from Health Plan to support their extensive efforts to address the nursing shortage. CCNE is a nonprofit organization whose mission is to improve access to quality healthcare through the development and support of the Colorado nursing workforce.

OTHER COMMUNITY BENEFITS

The Colorado Health Plan spent approximately \$787,000 on other community benefit contributions.

Other Grants and Donations

Colorado Health Plan donated \$395,620 to 73 nonprofit organizations to address other community benefits beyond the national areas of focus.

Community Giving Campaign

The Employee Giving Campaign held in September of 2006 raised over \$417,256. Two community charities, Mile High United Way and Partnership for Colorado, and two internal programs, KP Helps and Kent Nelson Memorial Scholarship Fund, benefited from this giving program.

ATTACHMENT A**2006 NATIONAL DIRECT COMMUNITY BENEFIT INVESTMENT PROGRAM**

The following charts summarize 2006 Community Benefit investments nationally for KFHP and for KFH. The investments in the community reflected in the charts are unaudited.

GB PRIORITY AREAS	NATIONAL HEALTH PLAN TOTAL	NATIONAL HOSPITAL TOTAL	NATIONAL CB TOTAL
VULNERABLE POPULATIONS			
Medical Care Services	\$404,001,035	\$256,776,183	\$660,777,217
Community-Based Programs	2,250,523	15,552,601	17,803,124
Other Vulnerable Populations	5,892,479	10,261,422	16,153,901
<i>Subtotal:</i>	<i>412,144,036</i>	<i>282,590,206</i>	<i>694,734,242</i>
EVIDENCE-BASED MEDICINE			
Research	1,650,394	15,443,415	17,093,809
Medical Libraries	80,121	3,783,359	3,863,480
Other	318,633	1,607,585	1,926,218
<i>Subtotal:</i>	<i>2,049,148</i>	<i>20,834,359</i>	<i>22,883,507</i>
EDUCATION			
Consumer	3,651,037	10,036,963	13,688,000
Health Professionals	3,956,700	61,229,431	65,186,131
<i>Subtotal:</i>	<i>7,607,737</i>	<i>71,266,394</i>	<i>78,874,131</i>
PUBLIC POLICY			
Public Policy Grants/Expenses	1,331,511	843,305	2,174,816
<i>Subtotal:</i>	<i>1,331,511</i>	<i>843,305</i>	<i>2,174,816</i>
OTHER COMMUNITY BENEFITS			
Other CB Grants/Expenses	932,649	6,398,001	7,330,650
Community Giving	398,308	189,352	587,660
<i>Subtotal:</i>	<i>1,330,957</i>	<i>6,587,353</i>	<i>7,918,310</i>
TOTAL	\$424,463,389	\$382,121,617	\$806,585,006

ATTACHMENT B**2006 COMMUNITY BENEFIT INVESTMENT - COLORADO REGION**

The following chart summarizes 2006 community benefits investments by the Colorado Health Plan. The investments in the community reflected in the chart are unaudited.

CBIP 2006	Region 1	Region 2	Region 3
VULNERABLE POPULATIONS			
Medical Care Services	\$18,215,493	\$0	\$18,215,493
Community-Based Programs	437,606	0	437,606
Other Vulnerable Populations	0	0	0
<i>Subtotal:</i>	<i>18,653,099</i>	<i>0</i>	<i>18,653,099</i>
EVIDENCE-BASED MEDICINE			
Research	1,210,659	0	1,210,659
Medical Libraries	0	0	0
Other	295,883		295,883
<i>Subtotal:</i>	<i>1,506,542</i>	<i>0</i>	<i>1,506,542</i>
EDUCATION			
Consumers	1,715,438	0	1,715,438
Health Professionals	3,536,742	0	3,536,742
<i>Subtotal:</i>	<i>5,252,180</i>	<i>0</i>	<i>5,252,180</i>
PUBLIC POLICY			
Public Policy Grants/Expenses	0	0	0
<i>Subtotal:</i>	<i>0</i>	<i>0</i>	<i>0</i>
OTHER COMMUNITY BENEFITS			
Other CB Grants/Expenses	395,620	0	395,620
Community Giving Campaign	391,386	0	391,386
<i>Subtotal:</i>	<i>787,006</i>	<i>0</i>	<i>787,006</i>
TOTAL	\$26,198,827	\$0	\$26,198,827

Additional Data

Software ID:
Software Version:
EIN: 84-0591617
Name: KAISER FOUNDATION HEALTH PLAN OF COLORADO

Form 990, Part II, Line 43 - Other expenses not covered above (itemize):

<i>Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.</i>		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
a BASIC CONTRACT PAYMENTS	43a	897,495,549	897,495,549		
b PURCHASED MED SVC - OUTSIDE	43b	105,153,498	105,153,498		
c PURCHASED SVC - OTHER NON-MEDC	43c	34,451,214	8,612,803	25,838,411	
d PROFESSIONAL & PUBLIC LIAB INS	43d	6,959,384	2,680,258	4,279,126	
e OTHER INSURANCE	43e	786,013	786,013		
f MEMBERSHIP, PROF LICENSES	43f	543,871	543,871		
g SUBSCRIPTIONS	43g	293,038	293,038		
h STATE BUSINESS TAXES/LICENSES	43h	52,309	52,309		
i EMPLOYEE DEVELOPMENT	43i	2,078,883	2,078,883		
j EMPLOYEE RELATED EXPENSES	43j	1,414,284	1,414,284		
k ADVERTISING & MARKETING EXPNS	43k	29,431,127	29,431,127		
l INTER-REGIONAL CHARGES	43l	50,037,890	0	50,037,890	
m INFORMATION TECHNOLOGY SERVICE	43m	93,071,965	65,150,375	27,921,590	
n MISCELLANEOUS EXPENSE	43n	4,710,806	4,710,806		
o PROPERTY TAX	43o	4,802,311	4,802,311		
p BAD DEBT EXPENSE	43p	15,081,787	15,081,787		
q VARIOUS COMMUNITY BENEFIT EXPS	43q	399,912	399,912		
r FEES - BANK SVC, CREDIT CARD	43r	2,680,258	0	2,680,258	
s EMPLOYEE - RELOCATION, PARKING	43s	238,435	230,193	8,242	
t SMALL TOOL, EQUIPMENT	43t	1,678,063	1,678,063		

Form **8453-EO****Exempt Organization Declaration and Signature for
Electronic Filing**

OMB No 1545-1879

For calendar year 2006, or tax year beginning _____, 2006, and ending _____, 20

2006Department of the Treasury
Internal Revenue Service

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868

▶ See instructions on back.

Name of exempt organization

Employer identification number

KAISER FOUNDATION HEALTH PLAN OF COLORADO**84-0591617****Part I Type of Return and Return Information (Whole Dollars Only)**

Check the box for the return for which you are using this Form 8453-EO and enter the applicable amount from the return if any. If you check the box on line 1a, 2a, 3a, 4a, or 5a below and the amount on that line for the return for which you are filing this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (that is, do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a Form 990 check here ▶ <input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, line 12)	1b 1947997658
2a Form 990-EZ check here ▶ <input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9)	2b _____
3a Form 1120-POL check here ▶ <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b _____
4a Form 990-PF check here ▶ <input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b _____
5a Form 8868 check here ▶ <input type="checkbox"/>	b Balance Due (Form 8868, line 3c)	5b _____

Part II Declaration of Officer

6 ☐ I authorize the U.S. Treasury and its designated Financial Agent to initiate an ACH electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment.

☐ If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies).

Under penalties of perjury, I declare that I am an officer of the above named organization and that I have examined a copy of the organization's 2006 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) an indication of any refund offset, (c) the reason for any delay in processing the return or refund, and (d) the date of any refund.

Sign
Here▶ *Deborah Steiner*
Signature of officer▶ 11/27/2007
Date▶ VP, CONTROLLER, CAO
Title**Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions)**

I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Publication 4206, Information for Authorized IRS e-file Providers of Exempt Organization Filings. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge.

ERO's
Use
OnlyERO's
signature▶ *Cynthia Larsen*

Date

▶ 12 Nov. 2007Check if
also paid
preparer ☐Check
if self-
employed ☐

ERO's SSN or PTIN

▶ P00297006Firm's name (or
yours if self-employed),
address, and ZIP code▶ CYNTHIA LARSEN, CPA KFHP, INC
ONE KAISER PLAZA, 1550L
OAKLAND CA 94612

EIN

Phone no 510-271-6385

Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer (other than ERO) is based on all information of which the preparer has any knowledge.

Paid
Preparer's
Use OnlyPreparer's
signature▶ *Regina A. Prince*

Date

▶ 11-26-07Check
if self-
employed ☐

Preparer's SSN or PTIN

▶ P00576436Firm's name (or
yours if self-employed),
address, and ZIP code▶ KPMG LLP
55 SECOND STREET
SAN FRANCISCO CA 94105

EIN

Phone no 415.963.5100

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

Form **8453-EO** (2006)

JSA

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